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**Project #: 1**

**Submitting Department:** DHEWD – University of Missouri - Columbia

**Project Description:** Design and construction of a new addition to the veterinary diagnostic laboratory

**Purpose:** The new building will be an addition to the existing Veterinary Diagnostic Laboratory. It will replace critical functions in the current Vet Med Diagnostic Laboratory building including necroscopy and diagnostic laboratories. The level of biosecurity will be increased through two separate receiving entries, an enhanced necroscopy, and a Biosafety Level Three laboratory (BSL-3). The quality of the diagnostic laboratories will be upgraded in the new facility with proximity and safe moving of bio-samples.

**Location:** 901 East Campus Loop, Columbia, MO

**Start Year:** Programming/Design 2020; Construction 2022

**State Share of Total Cost:** Approximately 50% or \$15 million of a \$30 million project total cost.

**Fund Paying State Share:** HB 17.040 Budget Stabilization Fund 1522

**Primary Contractor:** River City Construction

**Grant Amounts and Source:** HB 19 (2021), \$15 million

**Explain Any Changes to Original Scope:**

Two significant changes impacted the original project scope:

1. Parking Impact and Mitigation: The addition eliminated numerous campus parking spaces. To offset this, the project funded the demolition of the Vet Science Building and constructed replacement parking on that site.
2. Facility Scope Adjustment: The new facility was initially planned as an addition to the existing diagnostic laboratory, which was expected to remain. During construction, the State provided additional funding for the existing building (CP241111), enabling its demolition. To maintain Toxicology Lab operations during this transition, temporary lab space was required. State funding could not be used for enabling projects, so this scope was incorporated into CP211541, which had sufficient funds.

**Original Expected Completion Date:** May 2024

**Current Expected Completion Date:** The project is substantially complete as of July 2025.

**Project Complete (Y/N):** Y

**Original Cost Estimate:** \$30 million

**Current Cost Estimate:** \$30 million

**Explanation for Delay or Cost Overrun:**

The original substantial completion date of May 2024 was delayed due to several issues:

1. Excavation Delay: Discovery of unsuitable fill during early construction caused a two-month delay.
2. Transformer Delivery: Industry-wide supply chain issues significantly delayed the utility transformer, pushing completion to December 2024.
3. Late-Stage Changes:
  - a. Redesign of the walk-in cooler to meet lab requirements.
  - b. Pressurization adjustments in the BSL-3 Suite during commissioning.
  - c. Incinerator modifications, including control algorithm updates, an additional burner, and repair of a catastrophic lifting mechanism failure during use.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 2**

**Submitting Department:** DHEWD - Office of Research and Economic and Community Development

**Project Description:** Advanced Manufacturing Innovation Center St. Louis

**Purpose:** The Advanced Manufacturing Innovation Center St. Louis (AMICSTL) is a nonprofit organization dedicated to transforming the advanced manufacturing landscape and elevating the economic, educational, and community visibility and strength of the entire St. Louis region and state of Missouri.

**Location:** City of St. Louis

**Start Year:** 2023

**State Share of Total Cost:** Approximately 30% or \$15 million of a projected total cost of \$50 million for construction, A&E, etc.

**Fund Paying State Share:** HB 17.050 Budget Stabilization Fund 1522

**Primary Contractor:** PARIC

**Grant Amounts and Source:**

- \$7 million - U.S. Economic Development Administration
- \$2 million - St. Louis Development Corporation
- \$2 million - The Boeing Company
- \$2 million - DED: This is a state appropriated line item from the General Revenue Fund (1101) approved in House Bill 7, Section 7.030

**Explain Any Changes to Original Scope:** The total size of the current facility being built is approximately 52,000 square feet. Permits secure and in hand. Remediation underway. This is the first phase. A second phase building totaled approximately 86,000 square feet.

**Original Expected Completion Date:** 3<sup>rd</sup> quarter 2025

**Current Expected Completion Date:** 2<sup>nd</sup> quarter 2027

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$45 million to \$50 million

**Current Cost Estimate:** \$45 million to \$50 million

**Explanation for Delay or Cost Overrun:** Delay due to change in federal government administration, City of St. Louis building permit process, May 16<sup>th</sup> tornado (building in impacted area), and remediation.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:**

- U.S. EDA Build Back Better grant award - \$7 million
- City of St. Louis - \$2 million grant
- City of St. Louis - \$15 million New Market Tax Credit Allocation
- \$5 million plus in industry and philanthropic

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**Project #: 3**

**Submitting Department:** DHEWD - University of Missouri - Columbia

**Project Description:** Construction for the soil laboratory and maintenance on existing structures

**Purpose:** The lab will be used for soil, water, and tissue analysis of cotton, rice, soybean, corn, and peanuts. The head house will support greenhouse operations.

**Location:** Portageville, MO

**Start Year:** 2023

**State Share of Total Cost:** Approximately 65% or \$3 million of total project cost.

**Fund Paying State Share:** HB 17.060 General Revenue 1101; HB 17.065 General Revenue 1101

**Primary Contractor:** Awaiting Award [USDA Approval Pending]

**Grant Amounts and Source:** HB 19.262: \$2,000,000, HB 19.263: \$1,000,000, USDA Rural Development: \$1,425,000, CAFNR: \$150,000

**Explain Any Changes to Original Scope:** The original program scope, including laboratory and support spaces, remains unchanged. However, the overall building area was reduced from the initial design and bid to align with available budget.

**Original Expected Completion Date:** 7/1/2024

**Current Expected Completion Date:** Pending contract award early 2026; substantial completion target is January 2027

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$4,575,000

**Current Cost Estimate:** \$4,700,000

**Explanation for Delay or Cost Overrun:** Additional USDA funding triggered the requirement for compliance with applicable federal regulations, including the completion of a cultural resource survey. The project was initially advertised for public bidding; however, all bids received exceeded the available funding. In response, the project scope was adjusted to reduce costs while maintaining the original program. Additional time was also needed to gain USDA approval of the construction contract language. The revised project was subsequently rebid, resulting in a responsive bid within the approved budget. In accordance with USDA grant conditions, the agency must review and approve the proposed contractor before the contract can be executed. That approval has been delayed because of the federal government shutdown and associated staff furloughs.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 4**

**Submitting Department:** DHEWD

**Project Description:** University of Missouri St. Louis (AMICSTL)

**Purpose:** To advance training of students in healthcare fields with construction of a state-of-the-art simulation hospital, expanded cadaver lab, research labs, and a radiological technology lab.

**Location:** Campus of Missouri Southern State University, Joplin, MO

**Start Year:** 2024

**State Share of Total Cost:** \$30M of the \$48.2M total (62.2%)

**Fund Paying State Share:** Fund 2463 - \$22.5M; Fund 0101 - \$7.5M

**Primary Contractor:** Crossland Construction

**Grant Amounts and Source:** HRSA - \$2M (towards architect services)

**Explain Any Changes to Original Scope:** None

**Original Expected Completion Date:** Spring 2026

**Current Expected Completion Date:** Summer 2026 (late)

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$30M

**Current Cost Estimate:** \$48.2M

**Explanation for Delay or Cost Overrun:** The change in total cost is due to engaging the architect, contractor, and the university to develop the project in detail and arrive at the actual current cost of the project.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 5**

**Submitting Department:** DHEWD - University of Missouri - Columbia

**Project Description:** Construction of a Radioisotope Science Center in partnership with DOE related to the DOE Isotope Program

**Purpose:** The DOE Isotope Program (DOE IP) has collaborated with the University of Missouri Research Reactor (MURR) for decades. More recently that collaboration has grown such that MURR was one of the first to join DOE IP's University Network. This new partnering approach allows for economical supply of R&D grade Se-75, Au-199, Fe-59, Mn-54, and Lu-177 by combining unique strengths. Building on a proven partnership and taking a fresh look at unique strengths of each organization leads to the establishment of the DOE Radioisotope Science Center (RSC) at the University of Missouri-Columbia. The proposed center would leverage MURR's competency and experience in the weekly processing and supply of short-lived isotopes as active pharmaceutical ingredients (APIs) and allow facilities for new products and research that can be tasked in an agile manner to respond to emerging DOE-IP needs.

**Location:** Discover Ridge Research Park in Columbia Missouri

**Start Year:** 2026

**State Share of Total Cost:** \$20 million

**Fund Paying State Share:** HB 20.508 General Revenue Fund 1101

**Primary Contractor:** River City Construction and Nabholz Construction

**Grant Amounts and Source:** \$20 million match funding from DOE

**Explain Any Changes to Original Scope:** None

**Original Expected Completion Date:** 2028/2029

**Current Expected Completion Date:** 2028/2029

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$40 million

**Current Cost Estimate:** \$44 million

**Explanation for Delay or Cost Overrun:** Inflation and impact of tariffs on specialized equipment not available domestically.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 6**

**Submitting Department:** DHEWD - Missouri University of Science and Technology

**Project Description:** This project is for the construction of the approximately 117,000 gross square feet (gsf) facility and related site improvements, near Exit 185 to the north of Interstate 44 and east of White Columns Drive. The new building includes high bay laboratories; enclosed lab and shop spaces; storage; offices; meeting and collaboration space; lobby and display space; and general building support. The high bay spaces are along the south side of the building facing Interstate 44. The other program space will be in two-stories north of the high bay area.

**Purpose:** Create a facility that will help develop advanced manufacturing in Missouri and create a highly skilled, future-ready workforce needed to position Missouri as a global leader in advanced manufacturing, manufacturing education, research and development, technical assistance, outreach, and entrepreneurship. The Missouri Protoplex will serve as the anchor facility for the new Manufacturing Technology and Innovation Campus connecting the intended beneficiaries of industry manufacturers, state and federal agencies, and colleges and universities to develop new and improved existing processes for manufacturing. The Protoplex will also help streamline the process of moving research and innovation from university labs to the marketplace.

**Location:** Rolla, MO

**Start Year:** 2021

**State Share of Total Cost:** 39%; \$41.25M

- This project received \$5M state appropriations in FY2022 and was fully spent in FY2025.

**Fund Paying State Share:** HB 20.820 Coronavirus State Fiscal Recovery - Revenue Replacement Fund 2464

**Primary Contractor:** Paric Corporation, 77 Westport Plaza, Suite 250, St. Louis, MO, 63416

**Grant Amounts and Source:** \$19.8M; National Institute of Standards and Technology 2023 Congressionally Identified Construction Grant Program Award 60NANB23D125

**Explain Any Changes to Original Scope:** The project budget was adjusted to include additional construction scope associated with municipal infrastructure tie-ins that include utility connections and civil work to obtain adequate water pressure for fire suppression systems.

**Original Expected Completion Date:** 10/31/2025

**Current Expected Completion Date:** 06/30/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$105,000,000

**Current Cost Estimate:** \$105,630,097



**Explanation for Delay or Cost Overrun:** The project experienced a delay in construction start in order to comply with NIST specific award condition 17 to complete an Environmental Assessment (EA) at the project site. On August 1, 2024, NIST provided a Finding of No Significant Impact for the Missouri Protoplex project. The cumulative delay impacts have not yet been determined; however, construction completion is currently estimated to be June 30, 2026.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 7**

**Submitting Department:** DHEWD - Missouri University of Science and Technology

**Project Description:** Advancing Missouri's STEM Education and Workforce Development consists of three projects:

1. The addition and renovation of S&T's Applied Research Center formerly known as Engineering Research Laboratory (ERL) to establish a teaching and research complex to support students, faculty, and industry partners.
2. Renovation of Schrenk Hall East to modernize classrooms, teaching spaces, and research laboratories for biological sciences and chemistry.
3. Expansion of the university's geothermal energy system to connect three additional buildings: Harris Hall, Norwood Hall, and Parker Hall.

**Purpose:** Upgrade and renovate teaching and research facilities.

**Location:** Rolla, MO

**Start Year:** 2023

**State Share of Total Cost:** \$50M

**Fund Paying State Share:** HB 20.821 General Revenue Fund 1101

**Primary Contractor:** McCown Gordon Construction LLC, Kansas City, MO (ERL-ARC), River City Construction LLC, Peoria, IL (Schrenk East), Pro-Prost LLC, Jefferson City, MO (Norwood, Parker, Harris)

**Grant Amounts and Source:** None

**Explain Any Changes to Original Scope:** Additional scope added to contracts includes addition of mechanical equipment for campus central heating/cooling plant, addition of a clean room in ARC to support semi-conductor engineering, and expansion of biological sciences and chemistry labs in Schrenk Hall to support S&T's new bio initiative.

**Original Expected Completion Date:** 04/01/2027

**Current Expected Completion Date:** 04/01/2027

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$99,935,000

**Current Cost Estimate:** \$113,844,977

**Explanation for Delay or Cost Overrun:** Additional scope added to contracts includes addition of mechanical equipment for campus central heating/cooling plant, addition of a clean room in ARC

to support semi-conductor engineering, and expansion of biological sciences and chemistry labs in Schrenk Hall to support S&T's new bio initiative.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 8**

**Submitting Department:** DHEWD - University of Missouri - St. Louis

**Project Description:** Planning, design, and construction of an engineering building

**Purpose:** School of Engineering

**Location:** UMSL Campus (Stadler Hall)

**Start Year:** 2024

**State Share of Total Cost:** \$ 15 million, 100% of cost

**Fund Paying State Share:** Coronavirus State Fiscal Recovery - Revenue Replacement Fund

**Primary Contractor:** Pattern-Ives (Architect Firm); Contractor K&S Associates

**Grant Amounts and Source:** None

**Explain Any Changes to Original Scope:** The original scope included two phases:

- Phase I = \$15M
- Phase II = \$10M. Phase II eliminated July 18, 2024

**Original Expected Completion Date:** August 1, 2026

**Current Expected Completion Date:** August 1, 2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$25 Million

**Current Cost Estimate:** \$15 Million

**Explanation for Delay or Cost Overrun:** None

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 9**

**Submitting Department:** DHEWD - University of Missouri - Kansas City

**Project Description:** Construct a new Health Sciences Building approximately 160,000 sq. ft. on the UMKC Health Science Campus which serves all the Health Science Programs, with a focus on School of Dentistry and School of Medicine.

**Purpose:** To meet the needs of growing clinical, research, and educational programs.

**Location:** UMKC Health Science Campus

**Start Year:** 2024

**State Share of Total Cost:** 54%, \$79,716,358

**Fund Paying State Share:** General Revenue and COVID Revenue Replacement Fund

**Primary Contractor:** McCown Gordon

**Grant Amounts and Source:** \$10 M – HRSA; \$48 M - Private fundraising; \$9.3M – Campus funds; total \$67.3M.

**Explain Any Changes to Original Scope:** Significant amount of soil removal or remediation done at the direction of DNR after uncovering an unknown underground oil tank within the project site.

**Original Expected Completion Date:** 2026

**Current Expected Completion Date:** 2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$151,000,000

**Current Cost Estimate:** \$147,000,000

**Explanation for Delay or Cost Overrun:** None

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 10**

**Submitting Department:** DHEWD - University of Missouri - St. Louis

**Project Description:** UMSL Campus of the Future

**Purpose:** The demolition, construction, and/or renovation needs for a Campus of the Future through a multi-facility comprehensive effort including related planning, design, acquisition, project management, equipment, and start-up costs.

**Location:** North and South Campuses at UMSL

**Start Year:** 2021

**State Share of Total Cost:** \$80 Million, 71% of total project cost

**Fund Paying State Share:** ARPA Funds (\$40 Million) & General Revenue (\$40 Million)

**Primary Contractor:** Several contractors as there are several individual projects. All projects have been committed.

**Grant Amounts and Source:** None

**Explain Any Changes to Original Scope:** None

**Original Expected Completion Date:** 12/31/2026

**Current Expected Completion Date:** 11/30/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$80 Million

**Current Cost Estimate:** \$80 Million

**Explanation for Delay or Cost Overrun:** None

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 11**

**Submitting Department:** DHEWD - University of Missouri - Columbia

**Project Description:** NextGen MURR, the initiative to build a new state-of-the-art research reactor at the University of Missouri is underway.

**Purpose:** The initiative is currently in the Design Studies phase which will

- (1) Evaluate the prospective site of the NextGen MURR reactor and support facilities
- (2) Conduct studies to establish the requirements for the new reactor
- (3) Refine the cost and schedule estimates for the NextGen MURR reactor.

Upon conclusion of the Design Studies Phase, the NextGen MURR initiative will transition into a Design and Licensing Phase where the design requirements and concepts from the Design Studies Phase will be further refined and integrated into the necessary licensing documents that will be submitted to the Nuclear Regulatory Commission and other regulatory bodies. The Design and Licensing Phase is estimated to take approximately 2 years. Upon conclusion of the Design and Licensing Phase, a Construction Permit Application will be submitted to the NRC for review/ approval. Upon satisfactory approval from the NRC, construction activities can commence. Cost and schedule estimates for the NextGen MURR initiative will be refined through the various phases. Total initial estimated timeline is 8-10 years to operation of a new reactor. The \$140M project scope is for the first two years of design and permitting work.

**Location:** Columbia, MO Discovery Ridge

**Start Year:** Design 2025 / Construction 2030

**State Share of Total Cost:** \$50 million

**Fund Paying State Share:** SB 1.005 General Revenue 1101

**Primary Contractor:** Hyundai Engineering America (HEA), Hyundai Engineering Co., Ltd. (HEC), MPR Associates, and the Korea Atomic Energy Institute (KAER)

**Grant Amounts and Source:** \$19 Million - NIST grant.

**Explain Any Changes to Original Scope:** None

**Original Expected Completion Date:** 2027-2028 (Design Studies Phase)

**Current Expected Completion Date:** 2027-2028 (Design Studies Phase)

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$140 Million

**Current Cost Estimate:** \$140 Million

**Explanation for Delay or Cost Overrun:** None to date

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None to date



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**Project #: 12****Submitting Department:** OA-ITSD for DCI**Project Description:** Modernized e-Licensing System for Occupational Licensing (MOPRO)

**Purpose:** Professional Registration is replacing the existing 27-year-old licensing system (PROMO) that is no longer vendor supported and at end of life. The new system (MOPRO) will take the Division from a manual and paper process and allow businesses and licensees to submit applications, make status updates, and renew on-line. It will also give 24/7 access to their accounts instead of only during business hours.

**Location:** Jefferson City, MO**Start Year:** 2022**State Share of Total Cost:** 20%

**Fund Paying State Share:** Fund 0689 Professional Registration Fees - \$6,353,781; Fund 2463 – CSRF- Health & Economic Impact - \$23,000,000

**Primary Contractor:** World Wide Technology and MTX**Grant Amounts and Source:** ARPA (\$23,000,000)**Explain Any Changes to Original Scope:** None**Original Expected Completion Date:** 9/15/2023 with MOPRO Go Live Date: 01/13/2025**Current Expected Completion Date:** 6/30/2026**Project Complete (Y/N):** N**Original Cost Estimate:** \$21,690,503.00**Current Cost Estimate:** \$30,044,284.51

**Explanation for Delay or Cost Overrun:** The project was more complicated than the vendor anticipated, despite DCI-PR's caution to the vendor not to underestimate the LOE. This was the first project for the State using the Salesforce platform under the new enterprise approach to development that included new tools and processes to the State ITSD team. Enterprise and platform standards had not been developed before the initiation of this project, therefore ITSD problem-solved alongside the vendor to find solutions as challenges with the new technology were identified. During initial testing, the team became aware of a major issue with data migration and system bugs. The decision was made to halt additional testing until all issues were addressed. This took negotiating with the vendor to prioritize the issues and to add one year of warranty and maintenance post go-live which caused a delay and additional cost. In addition, maintenance costs were not originally identified in the Original Cost Estimate but were included as part of the RFP and Current Cost Estimate. All the delays were due to unrealistic expectations and projections of the vendor MTX.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 13**

**Submitting Department:** OA-ITSD for DED

**Project Description:** Missouri Broadband Availability Mapping

**Purpose:** Create a map to track and map true broadband availability. To have a more detailed view of those in the State of Missouri who are unserved or underserved.

**Location:** Statewide

**Start Year:** 2023

**State Share of Total Cost:** \$0.00

**Fund Paying State Share:** None

**Primary Contractor:** The Sanborn Map Company, Inc.

**Grant Amounts and Source:** ARPA Grant, Fund 2465 CSFR – Broadband - \$6 million

**Explain Any Changes to Original Scope:** None

**Original Expected Completion Date:** 10/24/2024

**Current Expected Completion Date:** 12/31/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$1,173,327.30

**Current Cost Estimate:** \$3,476,504.90

**Explanation for Delay or Cost Overrun:** In the original charter, the high-level cost estimate was \$1,173,327.30 and the 4-year M&O cost was \$3,021,654.60. However, when reviewing the RFP, the active project deliverables span the project timeframe and the M&O timeframe. Once all the deliverables listed in the M&O timeframe were moved to the high-level cost estimate, that number became \$4,194,981.90. After recalculating FTE costs and refining deliverables, the total project cost is now estimated at \$3,476,504.90.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 14****Submitting Department:** OA-ITSD for DED**Project Description:** Project Tomorrow

**Purpose:** DED is responsible for the transparency of fair and accurate reporting of incentives, expenditures, and program performance with accountability to stakeholders. The current legacy systems have been in operation for many years and were developed uniquely for each function. While these systems have been substantially modified over the years to support new business requirements, they are barely adequate to meet DED's current business needs. To better meet these needs, DED requires a solution that accomplishes the following:

- standardization of workflows and procedures across teams with room for adaptability as needed.
- consolidated functions from previous and current data systems and allows for communication if merging with a particular system is unfeasible.
- tracking and maintaining data in a method that is simple in reporting and permits users to generate custom reports in real-time.
- supports external customer interaction in the form of a self-service portal, thereby improving the flexibility of access to customer data.

**Location:** Jefferson City, MO**Start Year:** 2024**State Share of Total Cost:** 71% (\$2,496,674)**Fund Paying State Share:** \$2,200,000 GR (ITSD's budget) and \$296,674 Economic Development Advancement Fund (ITSD's budget)**Primary Contractor:** World Wide Technology**Grant Amounts and Source:** ARPA grant (\$347,289.58); BEAD grant (\$718,921.30)**Explain Any Changes to Original Scope:** None**Original Expected Completion Date:** 6/30/2025**Current Expected Completion Date:** 10/30/2026**Project Complete (Y/N):** N**Original Cost Estimate:** \$875,366.96**Current Cost Estimate:** \$3,562,884.88

**Explanation for Delay or Cost Overrun:** It was originally planned for the project to be built internally with ITSD resources and an enterprise solution. Once enterprise solutions were procured, it was determined the solution would need to be implemented by an outside vendor, which resulted in a higher cost. ServiceNow was an enterprise solution at the time and would have come with a development cost but no licensing cost. After further evaluation, it was determined the ServiceNow did not meet needs. The agency decided to utilize Salesforce, which resulted in a higher cost for licenses. Newly identified requirements resulted in a schedule increase. Also, after

the vendor completed an in-depth discovery of the remaining 4 phases, they have been developing a new plan regarding which programs to complete for the phases. This has resulted in the drafting of a new change request and corresponding schedule that will reduce the overall cost and provide an earlier end date to the project.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 15****Submitting Department:** OA-ITSD for DESE**Project Description:** Applications Security Manager**Purpose:** Rewrite the DESE Applications Manager to ensure that security, design, navigation, and content are meeting users' needs.**Location:** Jefferson City, MO**Start Year:** 2019**State Share of Total Cost:** 100%**Fund Paying State Share:** General Revenue**Primary Contractor:** None**Grant Amounts and Source:** None

**Explain Any Changes to Original Scope:** Scope changes initiated 1/2/2020 include removing requirements associated with maintenance pages and including new functionality and screens to provide more business autonomy over information displayed within the applications. Additional scope changes initiated on 3/25/2021 include interoperability, i.e., an interoperability page was created to allow the old web apps developed under the .NET framework to function with the new application being developed under .NET Core.

**Original Expected Completion Date:** 2/28/2020**Current Expected Completion Date:** 6/30/2026**Project Complete (Y/N):** N**Original Cost Estimate:** \$298,014.20**Current Cost Estimate:** \$720,017.93

**Explanation for Delay or Cost Overrun:** The previous iteration of the DESE Applications Security Manager project began 2/2019 and was originally scheduled to be completed by 2/28/2020. The project was put on hold 3/2019. The project was reinitiated 12/13/2019 with changes to the timeline and scope. Due to the changes mentioned above, there were no significant salvageable/reusable components from the original project that could be utilized for the current iteration. Change Request #2 was initiated on 3/25/2021 to increase the scope to include interoperability which is a major feature of this project and was not originally planned into this project's scope but has been developed, which has impacted the original timeline. Additionally, due to DESE's changing priorities, project resources were reassigned to other projects. In March 2022, due to the complexity of the development, changes in scope, and the departure of key development resources and constraints due to existing annual business processes, Change Request #3 was initiated to extend the project to February 1, 2023. In February 2023, Change Request #4 was approved to extend the project to 9/29/2023 and increase the project cost to \$465,104. Phase 3 included onboarding various DESE applications that use the existing User Manager instead of DASM. In September 2023, Change Request #5 was initiated to extend the project to 4/30/2024 and increase the project cost to \$482,844.29 due to an underestimation of

work required for Phase 3. Additional complexity was identified as well as a need for Quality Assurance testing which increased the cost of the project. Resource availability continued to be an issue causing an extension of the project to 10/25/2024. In October 2024, Change Request #7 was initiated to extend the project to June 30, 2025, to accommodate the additional work required for the Assurance Agreement, and to begin the conversion of the 39 applications to the new DASM host platform. Additionally, due to DESE's and ITSD's changing priorities, project resources were often reassigned to other projects and maintenance. In June 2025, Change Request #8 was initiated to extend the project to June 30, 2026, to accommodate the remaining DASM application conversions, the complexity of these conversions, and the associated documentation to be completed.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 16**

**Submitting Department:** OA-ITSD for DESE

**Project Description:** Child Care Data System (CCDS)

**Purpose:** Replace, consolidate, and integrate Child Care Subsidy Enrollment/Eligibility, Child Care Provider, Child Care Provider Time/Attendance, Child Care Provider Rates, Child Care Provider Payments, Child Care Fraud Claims, Child Care Provider Online Application, Automated Forms/Correspondence and Reports.

**Location:** Jefferson City, MO

**Start Year:** 2023

**State Share of Total Cost:** 18% - \$3,378,389.13.

**Fund Paying State Share:** Fund 0168 & Fund 0105

**Primary Contractor:** Carahsoft Technology Corporation, World Wide Technology and Coastal Cloud

**Grant Amounts and Source:** Preschool Development Grant Birth to Five \$750,000; Federal Funds \$14,000,000

**Explain Any Changes to Original Scope:** The scope was modified at no cost to implement state-wide OnBase Enterprise Content Management solution instead of vendor proprietary document portal. Phase 2 scope was modified to develop a new payment model for Payment on Authorized Enrollment, updates to the Sanctions functionality, Wait List/Priority List feature, transition from SAMII to MOVERS and enhancements to Service Resources, Hours of Care, determining School Age for a child, and enhancement for new provider rate options.

**Original Expected Completion Date:** 9/30/2024 (Phase I and Phase II)

**Current Expected Completion Date:** 3/31/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$13,329,481

**Current Cost Estimate:** \$18,849,476.56

**Explanation for Delay or Cost Overrun:** The project schedule was extended due to initial delays in completing procurement. Phase 1 was released in January 2024; however, bugs and data issues still exist so the project was extended to September 2024 for Phase 1 to include fixes for data issues and bugs. The contract for Phase 2 originally identified September 2024 as the completion date, however, the new completion date is expected to be 6/30/2025. Phase 2 began in April 2025; this phase remained on track until this month. The team is working on a change request that will push the completion date back including warranty to the end of March 2026. Phase 2 work scope and timeline were changed so the team could change from Pay on Authorization to Prospective Pay using Authorizations.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 17****Submitting Department:** OA-ITSD for DESE**Project Description:** Statewide Longitudinal Data System (SLDS) Enhancements (MOSIS)**Purpose:** Deliver a Common Education Data Standards (CEDS) data warehouse hosted in the State's Amazon cloud that is populated with various assessments, including those that fall within college and career readiness (CCR), as well as annual growth calculations generated by an external partner, and the K-12 data elements necessary to support those data sets.**Location:** Jefferson City, MO**Start Year:** 2022**State Share of Total Cost:** 0%**Fund Paying State Share:** None**Primary Contractor:** Executive Information System, LLC (EIS), Double Line Inc, CEdge**Grant Amounts and Source:** ESSER II, ESSER III, and SLDS Grant funds: Fund 2434 – DESE Federal Emergency Relief and Fund 0165 - OA Information Technology Federal & Other**Explain Any Changes to Original Scope:** The agency abandoned the original project scope largely due to concerns that the implementation would not be successful, and they felt it made more sense to implement the revised project scope first. The revised project scope includes building a CEDS data warehouse hosted in AWS that is populated with various assessments, including those that fall within college and career readiness, as well as annual growth calculations generated by an external partner, and the K-12 data elements necessary to support those data sets. Additionally, all MOSIS K-12 data elements will be mapped to CEDS using the Align tool, documentation will be provided for the work completed under the original project scope, documentation for the ECIDS environment and processes will be updated to provide the ITSD support team with a better understanding of how to provide ongoing support, and security enhancements will be made within the ECIDS environment to address concerns identified by OA-ITSD's Office of Cyber Security.**Original Expected Completion Date:** 9/30/2024**Current Expected Completion Date:** 12/31/2025**Project Complete (Y/N):** N**Original Cost Estimate:** \$6,500,000.00**Current Cost Estimate:** \$10,759,926.42**Explanation for Delay or Cost Overrun:** The original estimated cost of \$6,500,000 was prior to the RFP being sent out. Once the bids were returned, it was determined the cost would be considerably more and the estimated cost of the project after the RFP was awarded was determined to be \$9,221,230.00. Then, additional scope items were added which also increased the cost and extended the project timeline. The original date was set based on the funding period of federal funds. DESE was granted a liquidation extension through 3/1/2026, so the completion date has been extended to match the new funding period. On March 28, 2025, the federal government withdrew the liquidation extension for ESSER funds which caused DESE to further



rescope the project to only include deliverables that could be tied to the SLDS grant requirements. The existing contract with EIS is good until March 2026, however, the current project scope is expected to be completed by the end of this year/first part of 2026.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 18**

**Submitting Department:** OA-ITSD for DHSS

**Project Description:** Missouri Electronic Vital Records (MoEVR) System Replacement

**Purpose:** Configuration and implementation of a remotely hosted vendor COTS solution with migration of vital records off legacy data sources.

**Location:** Jefferson City, MO

**Start Year:** 2023

**State Share of Total Cost:** \$528,636.50

**Fund Paying State Share:** 0298- Mo Public Health Services - \$527,216.50 and 0165- OA Information Technology Federal & Other - \$1,420

**Primary Contractor:** NetLogx and VitalChek

**Grant Amounts and Source:** Federal ELC CK000546-04D (\$1,335,021.00)

**Explain Any Changes to Original Scope:** None

**Original Expected Completion Date:** 7/30/2025

**Current Expected Completion Date:** 7/30/2027

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$8,386,361.59

**Current Cost Estimate:** \$8,063,531.69

**Explanation for Delay or Cost Overrun:** The vendor has encountered some challenges in meeting the project requirements during the development of the application, so the project timeline has been extended.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 19**

**Submitting Department:** OA-ITSD for DHSS

**Project Description:** Reportable Disease & Condition Surveillance System Modernization (RDCS)

**Purpose:** To provide a comprehensive solution for reportable disease and condition surveillance that incorporates interoperability features to allow greater electronic transfer of data from laboratories and healthcare providers as well as between DHSS programs and other applications.

**Location:** Jefferson City, MO

**Start Year:** 2022

**State Share of Total Cost:** 0%

**Fund Paying State Share:** None

**Primary Contractor:** Clinisys

**Grant Amounts and Source:** ELC COVID Supplemental Funds (CDC): Fund 2350 – DHSS Federal Stimulus

**Explain Any Changes to Original Scope:** The CDC PhinMS software upgrade was added to the scope of the project. However, in October 2025, it was determined that the PhinMS Upgrade cannot be completed as it is not compatible with the Oracle database so was removed from the project scope.

**Original Expected Completion Date:** 12/31/2024

**Current Expected Completion Date:** 2/2/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$3,618,043.74

**Current Cost Estimate:** \$3,852,111.74

**Explanation for Delay or Cost Overrun:** The original end date was established based on funding availability. However, it was known that this was a very optimistic deadline which would be adjusted if funding were extended, which occurred. In June 2024, it was determined to require much more customization than anticipated and considering the extended funding timeframe, it was decided by ITSD, DHSS, and Clinisys to switch to a phased approach to allow an easier transition for end users. In July 2025, due to the data complexity, it was determined that the project team required additional time to transition those conditions from WebSurv and train end users as well as address a few other project requirements such as CDC messaging and data warehouse issues. The application and current data migration went live in October 2025, but additional time is needed to complete the transition to Clinisys support, decommission the legacy systems and migrate historical data into the State of Missouri AWS Environment.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 20**

**Submitting Department:** OA ITSD for DMH

**Project Description:** Electronic Health Record (EHR) Plan, Procure and Implementation (State Operated)

**Purpose:** DMH currently uses over 44 IT applications and paper-based workflows to perform critical programmatic and administrative functions, which present numerous challenges for DMH staff, such as inefficient processes and the lack of access to timely, accurate, and comprehensive healthcare data to provide quality, person-centered, holistic direct care, and support services to service recipients. This presents challenges caused by the fragmented solutions and paper processes which impedes DMH from fully realizing its departmental mission and its project vision to provide direct care and support services to service recipients in an integrated, consistent, efficient, effective, timely, and transparent manner. This project is the purchase and implementation of a cloud-based Enterprise Health Record solution for the DMH State-Operated facilities.

**Location:** Jefferson City, MO

**Start Year:** 2021

**State Share of Total Cost:** \$48,235,583.11

**Fund Paying State Share:** GR – both DMH and ITSD (\$48,235,583.11)

**Primary Contractor:** Oracle Cerner

**Grant Amounts and Source:** ARPA \$16,000,000

**Explain Any Changes to Original Scope:** None

**Original Expected Completion Date:** 12/31/2025

**Current Expected Completion Date:** 7/31/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$52,524,400.00

**Current Cost Estimate:** \$69,946,573.00

**Explanation for Delay or Cost Overrun:** The increase in cost allows DMH to purchase the Millenium Solution by Oracle Cerner. DMH was given a \$4,000,000 yearly allocation by the General Assembly to get the project started. Shortly thereafter, DMH received \$16,000,000 in ARPA funds. The original budget was based on those allocations, and it was always understood that budget was not yet informed by vendor price quotes. This was conveyed to the former CIO and he understood and approved. DMH chose the solution that best met their needs, and the Legislature once again fully supported the decision with a \$15,000,000 new allocation from Federal Budget Stabilization Funds. As the project progressed, agency staff needed more time to test the quality effort extending the schedule. In addition, the vendor encountered unknown technical challenges in the billing component, and the additional requirements created a need for additional configuration efforts resulting in an additional delay.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 21****Submitting Department:** OA ITSD for DNR**Project Description:** Missouri Resource Conservation and Recovery Act Implementation

**Purpose:** DNR created the Fees & Taxes (F&T) application, which consists of a DB2 database with a Microsoft Access user interface from 1998. With the loss of institutional knowledge over the last few years, neither ITSD nor DNR can provide the resources to properly maintain and update the system. Since the State is unable to make updates to the current system, DNR is unable to operate as efficiently as it could and is unable to offer the highest level of customer service that existing technology could provide. This project is a redesign of the current platform so that Hazardous Waste Generators and F&T can be combined for a one-stop shop to send and receive data from EPA's RCRAInfo system, process credit card payments, collect GIS information, and receive inspection data.

**Location:** Jefferson City, MO**Start Year:** 2023**State Share of Total Cost:** 100% (\$1,031,246.36)**Fund Paying State Share:** Fund 0500- DNR Cost Allocation**Primary Contractor:** N/A**Grant Amounts and Source:** None**Explain Any Changes to Original Scope:** None**Original Expected Completion Date:** 5/31/2024**Current Expected Completion Date:** 3/17/2026**Project Complete (Y/N):** N**Original Cost Estimate:** \$754,894.41**Current Cost Estimate:** \$1,038,909.67

**Explanation for Delay or Cost Overrun:** While the scope of this project did not change, the original estimates for the work were significantly underestimated for the rewrite of the current application and database. Once estimates were completed for this work, the project needed to be extended to accommodate the additional time needed. In addition, the schedule was impacted by a loss of resources on the project.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 22**

**Submitting Department:** OA ITSD for DOLIR

**Project Description:** Division of Workers' Compensation (DWC) Modernization Program

**Purpose:** The future workers' compensation system places the injured worker as its focal point as DWC acquires jurisdiction based upon the reporting of an injury. DWC's objective is technology and business procedures designed to maximize DWC staff efficiency, enabling staff to focus on the needs of all stakeholders and citizens.

The high-level objectives of the DWC system modernization are:

- Enhancing the stakeholder experience
- Improving the efficiency of operations
- Improving the integrity of data
- Ensuring consistency of process across DWC
- Leveraging data to provide operational and customer insights

**Location:** Jefferson City, MO

**Start Year:** 2019

**State Share of Total Cost:** \$3,441,345.96 (10%)

**Fund Paying State Share:** Agency 300, Org 3187, Fund 0652, Approp 3873, Rept Cat 9206 for FY26

**Primary Contractor:** Objectstream Inc.

**Grant Amounts and Source:** N/A

**Explain Any Changes to Original Scope:** The scope of the deliverables did not change, however there was an issue that was requested by DOLIR Legal Counsel regarding how Case Party information was being shared. The issue required a redesign to be performed which is currently going through the contract amendment process. DOLIR has approved the change, and it is with OA Purchasing to amend the contract with Objectstream.

**Original Expected Completion Date:** 4/30/2024

**Current Expected Completion Date:** 7/02/2029

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$40,000,000.00

**Current Cost Estimate:** \$ 34,413,459.61

**Explanation for Delay or Cost Overrun:** The project end date has been impacted by the following:

- Procurement Delays
  - Delays in procuring the services of project staff including the Lead Architect and Project Director impacted the original start date of 6/19/2019. As a result, the project did not officially kickoff until 9/19/2019.
- COVID
  - The project's business case and charter work were in progress when COVID hit in March of 2020. Staff were required to shift to pandemic mode resulting in the support of remote work. This delayed the analysis and planning needed to draft the RFP for the procurement of a solution vendor. A solution vendor was not awarded the contract until 6/2/2022 with an end date of 3/21/2025. This resulted in the end date being extended from 4/30/2024 to 3/21/2025.
- Contract Adjustment
  - The original contract did not account for a warranty period. The contract was amended to extend the end date from 3/21/2025 to 9/20/2025. This was a no cost amendment.
- Timeline Adjustment
  - The original end date of the project only accounted for the delivery of the Phase 1 functionality. The project consists of three phases. Phase 2 and Phase 3 estimated timelines were added to the project end date resulting in an extension from 9/20/2025 to 12/31/2027.
- Design Delays
  - Delays were encountered in the Design phase for Adjudication; these delays caused the development phase to be pushed out. In addition, issues with procuring an EDI vendor caused delays in the EDI design and development. Delays in the Analysis/Design and Data Initiative workstreams were incurred to work in a more Agile framework while minimizing rework. To provide necessary solutions to meet the project requirements, extension of the project schedule was needed. This resulted in extending the end date from 12/31/2027 to 9/23/2028.
- Refactoring Phase 1 to Address Development Delays
  - To mitigate the delays, Phase 1 is now being delivered in multiple releases. The plan is to deliver 84% of the original Phase 1 scope in the initial first release, with three subsequent releases addressing the remaining 16%. The first release is scheduled for go live in April 2026; the remaining three Phase 1 releases will go live later with the final release scheduled for October of 2026. Phase 2 and 3 scopes will be merged into one phase and will begin after warranty has been reached and approved by DOLIR; this is currently in the procurement stages.
  - The release approach in conjunction with a new Case Party issue resulted in extending the end date from 9/23/2028 to 7/02/2029.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 23**

**Submitting Department:** OA ITSD for DPS

**Project Description:** Alcohol Licensing and Case Management Solution (ALCMS)

**Purpose:** This project is to modernize the Alcohol and Tobacco Control licensing system by procuring and implementing an integrated online case management system and moving off the AS/400.xxxx

**Location:** Jefferson City, MO

**Start Year:** 2022

**State Share of Total Cost:** 100%

**Fund Paying State Share: Funding:** 3191/IA, 0544/3876, function JN20

**Primary Contractor:** Computronix

**Grant Amounts and Source:** None

**Explain Any Changes to Original Scope:** A DOR interface, document deletion, Identity Access Manager (IAM) integration Regulatory Reporting, Brand Registration and Licensing enhancements were added to the scope of the project. A set of enhancements were required based upon legislative changes that must be in effect by the January 2026 reporting period.

**Original Expected Completion Date:** 1/13/2023

**Current Expected Completion Date:** 4/6/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$2,334,362.00

**Current Cost Estimate:** \$4,470,448.91

**Explanation for Delay or Cost Overrun:** COVID slowed the RFP development, bid, and evaluation process. Then, multiple scope changes, noted above, were added to the project impacting both the cost and schedule of the project. In addition, there were schedule delays resulting from issues in the Computronix cloud environment, issues with data conversion and the IAM integration. There was also functionality modifications required because of a difference in assumptions between the vendor and ATC that impacted the schedule and cost. Legislative changes required an additional modification to the functionality that impacted the cost and schedule. Additionally, after review of the cost reported in Planview, it was discovered that the cost associated to the hosting and licenses during implementation was not included.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None



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**Project #: 24**

**Submitting Department:** OA ITSD for DPS

**Project Description:** Crime Victim Alert Portal (MOVANS)

**Purpose:** The development of a modern, web-based notification system designed to support timely and secure dissemination of correctional and court data to both victims and non-victim public users.

**Location:** Jefferson City, MO

**Start Year:** FY2023

**State Share of Total Cost:** 100%

**Fund Paying State Share:** 0101

**Primary Contractor:** Mission Critical Partners/RKV

**Grant Amounts and Source:** None

**Explain Any Changes to Original Scope:** Development and conversion of MODOC-VMM, which DOC uses far more data than originally planned for OSCA data filtering and victim notification, Protective Order functionality, automated victim notifications, and access control functionality were all added to the scope of the project. Despite the growth in scope, the project's current cost estimate was reduced as the original estimate was based on the developer's understanding of the level of effort at the time. The current cost estimate was determined once the project started and was formally bid.

**Original Expected Completion Date:** 6/28/2024

**Current Expected Completion Date:** 2/28/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$1,339,569

**Current Cost Estimate:** \$608,402.40

**Explanation for Delay or Cost Overrun:** There has been additional scope added to the project multiple times, which has led to a schedule delay.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 25**

**Submitting Department:** OA ITSD for DPS

**Project Description:** Electronic Health Records (EHR) System

**Purpose:** Implementation of a commercial off-the-shelf (COTS) electronic health records system for the skilled nursing care sector.

**Location:** Statewide

**Start Year:** 2025

**State Share of Total Cost:** 100%

**Fund Paying State Share:** Homes Fund (0460)

**Primary Contractor:** NetSmart

**Grant Amounts and Source:** None

**Explain Any Changes to Original Scope:** None

**Original Expected Completion Date:** 9/30/2026

**Current Expected Completion Date:** 4/1/2028

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$4,071,336.98

**Current Cost Estimate:** \$5,550,344.00

**Explanation for Delay or Cost Overrun:** The winning vendor's bid exceeded the original estimated cost significantly. However, they were also the only compliant vendor, so the increase in cost is due to having under-estimated the original planned cost. In addition, the RFP took longer than expected to complete. There were 2 BAFOs issued. Also, when the RFP was awarded, it included a 1-year warranty period, which was not originally estimated.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 26**

**Submitting Department:** OA-FMDC

**Project Description:** Teasdale State Office Building-Repair Parking Deck, State Office Building

**Purpose:** The parking structure has a 24" opening in the deck which is a safety hazard to pedestrians and vehicles. Repairs are needed to prevent water from coming into the deck and causing further deterioration. This repair is needed on the northwest corner of the building in the driving lane headed to the west exit.

**Location:** Raytown, MO, 64133

**Start Year:** 2023

**State Share of Total Cost:** 100%

**Fund Paying State Share:** Facilities Maintenance Reserve Fund Primary

**Primary Contractor:** John Rohrer Contracting Company, Inc.

**Grant Amounts and Source:** None

**Explain Any Changes to Original Scope:** Unforeseen structural repairs, including but not limited to beam repairs, widening the expansion joint block out, slab repair, post tension cable repair, button head repairs, touch-up corrosion on rebar ends with epoxy coating, additional footings, grouted micropile installations for additional structural steel framing, repair of existing button head post tension cables, and temporary shoring required to stabilize the elevated deck and perform repairs .

**Original Expected Completion Date:** 12/08/2023

**Current Expected Completion Date:** 06/29/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$2,936,724.00

**Current Cost Estimate:** \$5,695,217.80

**Explanation for Delay or Cost Overrun:** Unforeseen structural repairs were added to the original scope. When the contractor started repairs to the parking structure, they identified multiple areas where the structural materials were either not installed or not installed correctly. A structural engineer completed their structural analysis and determined a significant amount of repairs needed to be added to the project; thus, delaying the completion and increasing the costs.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 27**

**Submitting Department:** OA- FMDC

**Project Description:** U1804-01 St. Louis Veterans Home - Construct New Chapel & Renovations (DPS- MVC)

**Purpose:** Interior renovations of existing resident rooms and adjoining areas.

**Location:** St. Louis, MO

**Start Year:** 2018

**State Share of Total Cost:** \$10,913,377.83

**Fund Paying State Share:** 0304 - Veterans Commission Trust

**Primary Contractor:** C. Rallo Contracting Company, LLC

**Grant Amounts and Source:** None

**Explain Any Changes to Original Scope:** N/A

**Original Expected Completion Date:** 11/19/2020

**Current Expected Completion Date:** 06/30/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$10,548,000.00

**Current Cost Estimate:** \$11,632,432.00

**Explanation for Delay or Cost Overrun:** The project was shut down to protect tenants and staff, due to the COVID pandemic. After the shutdown was lifted, there were several pandemic-related delays which impacted the remaining work. The Contractor's contract was terminated. The surety company has been notified, and negotiations are ongoing to determine how to best closeout the project. The project is currently in litigation.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 28**

**Submitting Department:** OA-FMDC

**Project Description:** Jefferson State Office Building-Renovate Mechanical/Electrical/Life Safety, State Office Building

**Purpose:** Design the replacement of the HVAC system and Fire Alarm and Public Address systems, Electrical service entrance and main distribution upgrade, BAS upgrade, and ECC Chill Water Loop revision. Miscellaneous improvements to the building envelope to reduce untreated air infiltration and some life safety improvements are included.

Also included is designing construction phasing that keeps the building available for use by staff and public.

**Location:** Jefferson City, MO

**Start Year:** 2024

**State Share of Total Cost:** 100%

**Fund Paying State Share:** Facilities Maintenance Reserve Fund Primary

**Primary Contractor:** Pro-Prost, LLC

**Grant Amounts and Source:** None

**Explain Any Changes to Original Scope:** The changes included electrical, mechanical, flooring, and plumbing issues. The electrical issues included lighting circuitry and main distribution conductors that needed be replaced. The mechanical changes included modification of piping runs that were located behind walls which needed to be adjusted. The plumbing changes included sewer drains that were deteriorated beyond their useful life which was not determined until walls were demoed.

**Original Expected Completion Date:** 5/22/2028

**Current Expected Completion Date:** 5/22/2028

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$37,959,000.00

**Current Cost Estimate:** \$39,962,149.44

**Explanation for Delay or Cost Overrun:** The Jefferson State Office Building was constructed in 1951 with some improvements made at various times throughout the life of the building. As the contractor started to perform work on the initial phases of the building, they uncovered several different issues that needed to be addressed to bring the building to current standards and codes. Some of these items were not identified during the design phase but was uncovered during demolition of each floor.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 29**

**Submitting Department:** OA-FMDC

**Project Description:** St. Louis County Regional State Office Building - Interior Remodel

**Purpose:** Complete build-out of the 5th floor, minor renovations/build-out on floors 1, 2, and 4.

**Location:** Chesterfield, MO

**Start Year:** 2024

**State Share of Total Cost:** 100%

**Fund Paying State Share:** Facilities Maintenance Reserve Fund Primary

**Primary Contractor:** Aspire Construction Services, LLC

**Grant Amounts and Source:** None

**Explain Any Changes to Original Scope:** Additional furniture was added for additional staff, modifications to the HVAC and upgrades to the building automation system, and improvements to the exterior of the building.

**Original Expected Completion Date:** 3/14/2025

**Current Expected Completion Date:** 3/14/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$4,092,400.00

**Current Cost Estimate:** \$5,264,084.91

**Explanation for Delay or Cost Overrun:** There was additional work that was required due to additional staff moving into the building, changes of the types of use in the building, HVAC issues that were identified during construction.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 30**

**Submitting Department:** OA-FMDC

**Project Description:** Camp Clark Training Site 1-Connect Sewer System to City of Nevada Sewer System, Infrastructure

**Purpose:** Extend City of Nevada sewer line 5,000 feet to the vicinity of Camp Clark. Hookup camp Clark Sewer lines to City sewer (piping, lift station, etc.). Close the lagoon.

**Location:** Nevada, MO

**Start Year:** 2024

**State Share of Total Cost:** 0%

**Fund Paying State Share:** None

**Primary Contractor:** Anderson & Sons Contracting LLC

**Grant Amounts and Source:** ARPA Utility Connections, \$2,183,698

**Explain Any Changes to Original Scope:** Scope was modified to include the evaluation and remediation to the gravity sewer system.

**Original Expected Completion Date:** 9/30/2024 (Phase I and Phase II)

**Current Expected Completion Date:** 3/31/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$1,065,000

**Current Cost Estimate:** \$2,183,698

**Explanation for Delay or Cost Overrun:** The ARPA funds designated for utility connections for MONG had a significant balance remaining after awarding other MONG ARPA projects and this project. It was discussed that with the age of Camp Clark's gravity sewer system that it would be best to use these funds to evaluate and repair Camp Clark's gravity sewer system including mains, laterals, and manholes to identify sources of inflow and infiltration (I&I) to be removed. Evaluation included main line and lateral line clean and CCTV and smoke testing as well as manhole inspections.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None

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**Project #: 31**

**Submitting Department:** OA-FMDC

**Project Description:** Montauk State Park-Water-Wastewater Improvements, Infrastructure

**Purpose:** Replace water system in campground and cabins. Replace 26-acre sewer spray field.

**Location:** Salem, MO

**Start Year:** 2024

**State Share of Total Cost:** 0%

**Fund Paying State Share:** None

**Primary Contractor:** BuildTec Construction, LLC

**Grant Amounts and Source:** ARPA Parks Water/Wastewater EE, \$2,230,887.95

**Explain Any Changes to Original Scope:** The original scope was expanded to include additional water lines and repair damage to sewer facilities that were damaged during the 2024 flood.

**Original Expected Completion Date:** 12/9/2025

**Current Expected Completion Date:** 4/6/2026

**Project Complete (Y/N):** N

**Original Cost Estimate:** \$1,225,000.00

**Current Cost Estimate:** \$2,230,887.95

**Explanation for Delay or Cost Overrun:** The ARPA Funds designated Parks Water/Wastewater had a significant balance remaining after awarding other Park ARPA projects along with this project. It was discussed to utilize a portion of these funds to do some additional water and sewer work at Montauk State Park. The work included repairs to wastewater treatment facility that were damaged during the 2024 flood, replacing additional water line, and improvements to the spray field pump station.

**List Any Awards, Incentive Fees, or Other Bonuses Awarded to the Project:** None