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Governor

State of Missouri  
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**Doug Nelson**  
Commissioner

October 9, 2014

The State of Missouri Office of Administration invites you to a public meeting to discuss the findings of the State Disparity Study. The purpose of the study was to compare the availability of minority- and women-owned business enterprises (M/WBEs) in Missouri to the number being used in state government contracts; to explore any barriers to the full and fair inclusion of all firms in state contracts; and to review the Office of Administration's current M/WBE program and seek recommendations for enhancing the state's efforts.

Three public meetings are scheduled across the state to allow interested businesses, stakeholders and Missouri citizens the opportunity to participate. The state values your input and we hope you will attend a meeting near you.

Study presentation meetings will be held in three locations:

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|-----------------|---|
| St. Louis:      | Monday, Oct. 27, 2014 at 2:00 p.m.<br>St. Louis Community College Forest Park Campus<br>Student Center, Room SC032 – Café West (off of Cafeteria)<br>5600 Oakland Ave. (parking is allowed in any student lot)<br>St. Louis, MO 63110 |
| Jefferson City: | Wednesday, Oct. 29, 2014 at 2:00 p.m.<br>House Hearing Room 7, State Capitol Building<br>201 W. Capitol, Jefferson City, MO 65101   |
| Kansas City:    | Friday, Oct. 31, 2014 at 10:00 a.m.<br>Bruce R. Watkins Cultural Heritage Center<br>3700 Blue Pkwy, Kansas City, MO 64130   |

There is no need to register or RSVP. If you have questions or comments related to the Disparity Study or the public meetings, please contact the consultant who conducted the study and will be making the presentations, Colette Holt & Associates, at (855) 692-3529 or [missouri\\_study@mwbelaw.com](mailto:missouri_study@mwbelaw.com).

We look forward to your attendance and participation.