



Missouri Department of Corrections

Improving Lives
for Safer
Communities

Department Budget Request | Fiscal Year 2027

Program Book

Mike Kehoe, Governor

Trevor Foley, Director

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The Missouri Department of Corrections Department Overview

Mission:

Improving Lives for Safer Communities

Vision:

Create a Standard of Corrections Excellence for a Safer Missouri

Values:

We Value Safer Work Environments, Improving the Workforce, Reducing Risk and Recidivism, and Engaging Stakeholders

We value our employees and respecting others.

We value integrity and teamwork.

We value supportive leadership.

We value the participation of all.

The Department of Corrections is an agency dedicated to public safety through the successful management and supervision of offenders in prison and on probation or parole. The department's responsibility is to administer the sentence set by the court in ways that promote public safety at the lowest cost. Offenders assigned to the department are managed by ensuring they are supervised at the appropriate custody or supervision level. A cadre of thousands of trained correctional professionals committed to the vision, mission, and values of the department assess each offender's criminal history, evaluate community and institutional conduct and enforce court orders and department rules. This mixture of on-going assessment, classification, referral to supervision strategies and assignment to basic habilitation interventions are several of the key methods used to promote sober, responsible, productive and law-abiding behavior. When offenders are held accountable for their actions, the public's safety is enhanced.

In all, the department is responsible for the care, custody and supervision of more than 76,000 adult offenders in Missouri. There are currently more than 24,000 adult felons confined in Missouri's correctional facilities and over 52,000 probationers and parolees across the state.

The Department is composed of four divisions and the Office of the Director.

The Office of the Director coordinates the internal activities of all the divisions as well as with all external stakeholders such as the press, public and elected officials. The Office of the Director contains the Budget and Finance Unit; the Research, Planning and Process Improvement Unit; Victim Services Unit; Office of the General Counsel; Procedures and Forms Management Unit; Public Information Office/Constituent Services; and Legislative Services. The Office of Professional Standards, which reports directly to the department's director, is also within the Office of the Director. It is charged with examining department operations as it relates to employee conduct and professionalism.

The Division of Human Services (DHS) functions as the administrative division for the department and contains the following support services: Personnel Office, to include recruitment; Staff Training Office; Business Operations Section, which includes food service, telecommunications, and fleet management, Construction Section, which includes facilities repair and maintenance; and the Employee Health, Wellness and Safety Section.

The Division of Adult Institutions operates 19 adult correctional facilities, which are responsible for ensuring offenders sentenced to the department's custody are confined in a safe, secure and humane manner and have access to programs and services to assist them in becoming productive citizens. The Division also operates the Central Transportation Unit which transports interstate compact offenders and returning parole violators from across the country.

The Division of Offender Rehabilitative Services (DORS) provides programming and services to assist offenders in becoming productive citizens upon release from prison. Such programs include Reception and Diagnostic Center Assessment, Adult Education, Reentry Services, Substance Use and Recovery Services, Offender and Staff Drug Testing, Offender Health Care (Medical and Mental Health), Specialized Mental Health Units, Sexual Offender Assessment and Treatment, Mental Health Offender Assessment and Treatment, Work-based Education and the Missouri Vocational Enterprises.

The Division of Probation and Parole operates over 100 district, satellite and sub-offices, 19 institutional parole offices, six Community Supervision Centers and two Transition Centers in order to supervise offenders sentenced to a term of probation by the courts or released from incarceration on parole or conditional release by the Parole Board. It monitors offenders through direct supervision, which may include the use of Electronic Monitoring. The agency also uses supervision strategies including community-based substance use and mental health treatment services for offenders.

Department strategic overview: FY27 Budget

DEPARTMENT:	<i>Corrections</i>
DIRECTOR:	<i>Trevor Foley</i>
DEPARTMENT ASPIRATION:	<i>We will improve lives for safer communities</i>
HIGHLIGHTS FROM FY25	<p>>Staff Support Services - The department prioritized a number of initiatives all surrounding providing better support services for our staff specific to the unique nature of the work environments our staff operate within. This includes site Staff Support Specialists, appropriate traumatic event response, new HR Managers for every facility, and improving supervisory ratios for custody staff. These efforts are essential to address our current and long-term workforce needs. (DOC Improving Workforce)</p> <p>>Staff Recruitment and Retention Efforts - We developed new strategies to effectively recruit and retain staff including, but not limited to, compensation increases, compensation structure improvements, non-financial incentives, better staff on-boarding, and work environment inclusion. (DOC Improving Workforce)</p> <p>> Expanded Medicated Assisted Treatment (MAT) for Offenders - This expansion was a phased in approach in coordination with our mental health, substance use and healthcare providers. In phase 1 of the expansion, residents were able to self refer the need to MAT for pre-release by submitting a Health Service Request or were referred by a healthcare, substance use or non-clinical staff for MAT. The second phase expanded the program to offenders who arrive on intake on MAT. Those offenders will be able to continue MAT upon intake. The second phase will also include offenders who are seen by a medical staff due to a suspected overdose with Narcan administration and offenders who have a positive UA for opiates. Phase three will include offenders self-referring or staff referral at any point during incarceration. (DOC Safer Work Environment)</p>
FY26 PRIORITIES	<p>>Staff Support Services - The department is continuing to prioritize a number of initiatives all surrounding providing better support services for our staff specific to the unique nature of the work environments our staff operate within. This includes site Staff Support Specialists, appropriate traumatic event response, new HR Managers for every facility, and improving supervisory ratios for custody staff. These efforts are essential to address our current and long-term workforce needs. (DOC Improving Workforce)</p> <p>>Staff Recruitment and Retention Efforts - Continue to develop new strategies to effectively recruit and retain staff including, but not limited to, compensation increases, compensation structure improvements, non-financial incentives, better staff on-boarding, and work environment inclusion. (DOC Improving Workforce)</p> <p>>Offender Electronic Health Record System (EHR) - The department secured funding to purchase and implement a new EHR system. The system will include medical services, common health services, dental services, mental health services and outside care services. (DOC Safer Work Environment).</p>
FY27 PREVIEW	<p>> Creating a Therapeutic Environment - The department intends to continue our focus on improving our environments. We have built a strong foundation with current programming and the start of our Medicated Assisted Treatment (MAT), but need to expand our programming space and resources in order to maximize the results. A more normative environment for offenders focuses on fostering a setting conducive to personal growth, rehabilitation, and reintegration into society. This requires a structured and supportive environment that promotes: positive social interaction, accountability and responsibility, skill development, addressing underlying issues, positive role models and peer support, and structure and routine. (DOC Safer Work Environment)</p> <p>>Staff Safety - The department intends to continue to focus on safe work environments by improving staff recruitment and retention efforts including staff compensation. (DOC Improving Workforce)</p> <p>>Physical Infrastructure Improvements - The department is requesting additional funding through the capital improvements budget to improve the physical plant infrastructure of the adult correctional center facilities. (DOC Safer Work Environments)</p> <p>>IT Improvements - Obtain funding to complete the transition to an offender management system from an AS400 based system to a web format system. (DOC Improving Workforce and Reducing Risk & Recidivism).</p>

State Auditor's Reports, Oversight Evaluations or Missouri Sunset Act Reports

Program or Division Name	Type of Report	Date Issued	Website
Working Capital Revolving Fund	Audit Report #2025-019	4/9/25	http://www.auditor.mo.gov/
DOC Statewide Audits Summary Letter	Audit Report #2024-072	9/30/24	http://www.auditor.mo.gov/
Working Capital Revolving Fund	Audit Report #2024-024	3/19/24	http://www.auditor.mo.gov/
DOC Statewide Audits Summary Letter	Audit Report #2023-044	9/15/23	http://www.auditor.mo.gov/
Missouri Vocational Enterprise Program	Audit Report #2023-041	9/6/23	http://www.auditor.mo.gov/
Working Capital Revolving Fund	Audit Report #2023-011	3/27/23	http://www.auditor.mo.gov/
DOC Statewide Audits Summary Letter	Audit Report #2022-056	8/25/22	http://www.auditor.mo.gov/
2021 SWFS-DOC-Working Capital Revolving Fund	Audit Report # 2022-003	1/24/22	http://www.auditor.mo.gov/
DOC Statewide Audits Summary Letter	Audit Report # 2021-060	8/31/21	http://www.auditor.mo.gov/
Working Capital Revolving Fund	Audit Report # 2021-007	2/26/21	http://www.auditor.mo.gov/
Department of Corrections County Reimbursement Program	Audit Report # 2020-130	12/30/20	http://www.auditor.mo.gov/
Working Capital Revolving Fund	Audit Report # 2020-002	1/24/19	http://www.auditor.mo.gov/
Working Capital Revolving Fund	Audit Report # 2019-004	1/24/19	http://www.auditor.mo.gov/
Working Capital Revolving Fund	Audit Report # 2018-002	1/25/18	http://www.auditor.mo.gov/
Working Capital Revolving Fund Letter	Audit Report # 2016-146	12/30/16	http://www.auditor.mo.gov/
Review Department of Corrections County Offender Per Diem Payments	Oversight Evaluation	12/1/15	http://www.legislativeoversight.mo.gov/
Department of Corrections	Audit Report # 2015-010	2/1/15	http://www.auditor.mo.gov/

COMMITTEE ON LEGISLATIVE OVERSIGHT

STATE OF MISSOURI
ROOM 132, STATE CAPITOL
JEFFERSON CITY, MISSOURI 65101
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PROGRAM EVALUATIONS

To meet the demands for more responsive and cost effective state government, legislators often desire to obtain information regarding the status of state programs they have created and the expenditure of funds they have authorized. The Committee on Legislative Research, through the Oversight Division, can investigate and assess state agency performance in the implementation of laws and report the findings to the legislature.

The Oversight Division conducts its work in an independent manner utilizing trained professional staff. An evaluation generally includes examination of state agency records, interviews of agency staff, surveys of affected citizens, on-site observation of program operations and review of similar programs in other states. The objectives of the evaluation usually include determining efficiency, effectiveness and quality of the program. Questions regarding sufficient funding levels, appropriate spending practices and the need for extension of sunset dates can often be answered in the course of the evaluation.

In addition, recommendations are made to the legislature for changes that could be made to enhance the program or facilitate more efficient management of the program. The Division is assigned evaluations pursuant to a concurrent resolution of the General Assembly or a resolution adopted by the Committee on Legislative Research. Staff devote time to completing the work during the interim, between June and December. Reports are typically presented to the Committee on Legislative Research for review and release to the public upon completion.

Updated: July 17, 2025

Publish Date	Report Title
15-Dec	Program Evaluation: Review of County Reimbursements for Assessment Maintenance Plans
15-Dec	Program Evaluation: Review Department of Corrections County Offender Per Diem Payments
14-Jan	Program Evaluation: Review of the Department of Corrections and OA Food Service Contract

PROGRAM DESCRIPTION

Department	Corrections	AB Section(s): 09.005, 09.010, 09.020, 09.035,
Program Name	Office of the Director Administration Program	09.040, 09.075, 09.275
Program is found in the following core budget(s): OD Staff, Office of Professional Standards, Telecommunications, Restitution, Overtime, Canteen, Federal		

1a. What strategic priority does this program address?

Improving the Workforce; Safer Work Environment; Reducing Risk and Recidivism; Engaging with Stakeholders

1b. What does this program do?

The Office of the Director provides direction and guidance to the department's divisions and professional workforce to plan, implement and operate the activities necessary to fulfill the goals and objectives of the Strategic Plan. This includes:

- Consultation and coordination with the Executive, Legislative and Judicial branches of state government;
- Continued development of responsive and reciprocal relationships with local governments and community organizations;
- Communication and interaction with the department's constituencies including employees, victims, offenders, offender families and the public.

Functions include: Strategic planning; overall direction and vision of the department; oversight of the four divisions; oversight of The Office of Professional Standards, General Counsel, Budget and Finance Office, Research, Planning and Process Improvement, Victim Services Unit, Public Information Office, and Constituent Services Office; and oversight of statewide training for all employees and any outreach to employees who feel they have been subjected to discrimination, harassment, retaliation or unprofessional conduct.

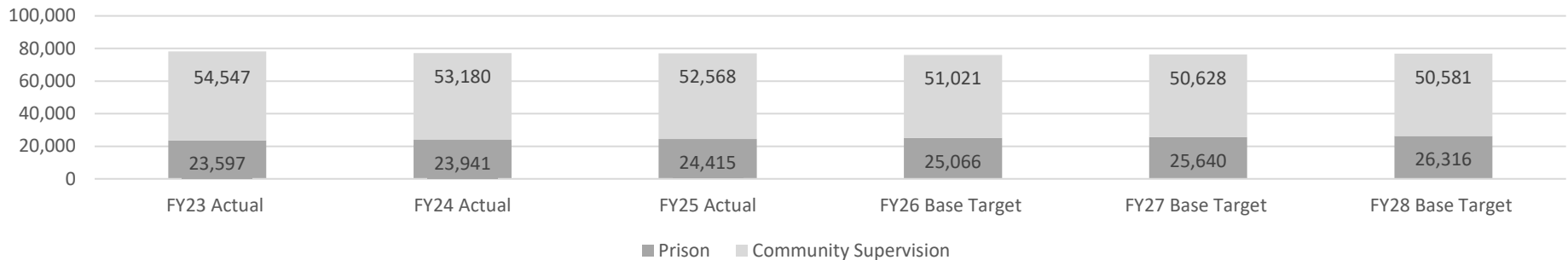
The Office of the Director is responsible for providing oversight to the AMACHI contract, which supports mentoring services offered through the AMACHI Program developed by the Big Brothers/Big Sisters organization. All incarcerated offenders are eligible to refer their children to this program to address issues they may face during their parent's incarceration. The AMACHI Program provides a mentor for the child during their parent's incarceration and evaluates attendance at school, behavioral issues and school grades. In addition to these services, reentry issues are also addressed to prepare the parent and child for reunification.

PROGRAM DESCRIPTION

Department	Corrections	AB Section(s): 09.005, 09.010, 09.020, 09.035,
Program Name	Office of the Director Administration Program	09.040, 09.075, 09.275
Program is found in the following core budget(s): OD Staff, Office of Professional Standards, Telecommunications, Restitution, Overtime, Canteen, Federal		

2a. Provide an activity measure(s) for the program.

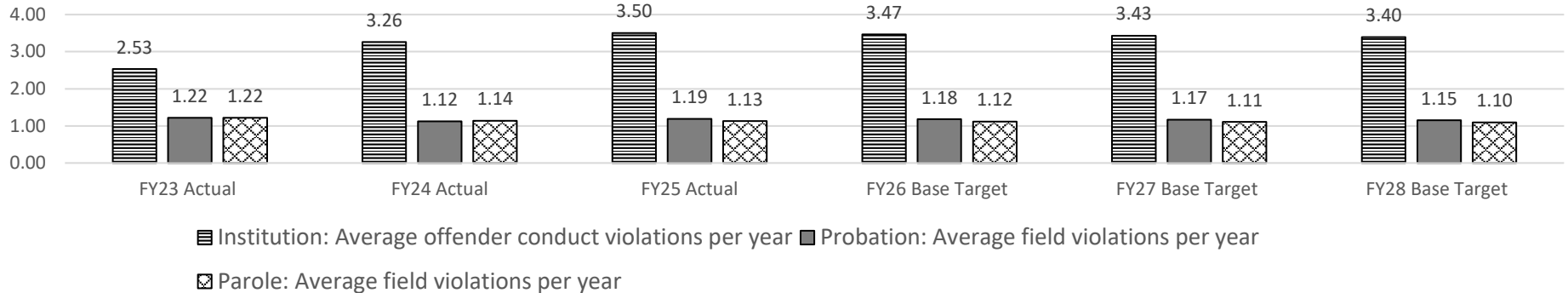
Offender Populations



Actual numbers for FY25 for offenders under supervision are based on numbers as of June 30, 2025.

2b. Provide a measure(s) of the program's quality.

Average Offender Violations

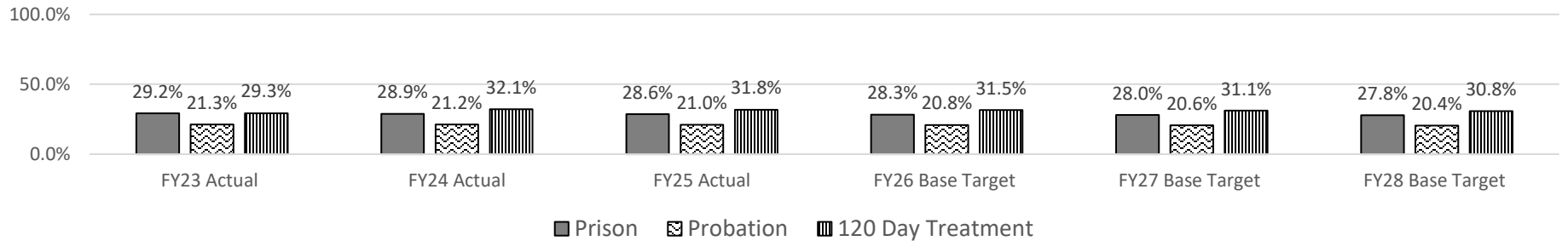


We assume a 1% decrease each year.

PROGRAM DESCRIPTION

Department	Corrections	AB Section(s): 09.005, 09.010, 09.020, 09.035,
Program Name	Office of the Director Administration Program	09.040, 09.075, 09.275
Program is found in the following core budget(s): OD Staff, Office of Professional Standards, Telecommunications, Restitution, Overtime, Canteen, Federal		
2c. Provide a measure(s) of the program's impact.		

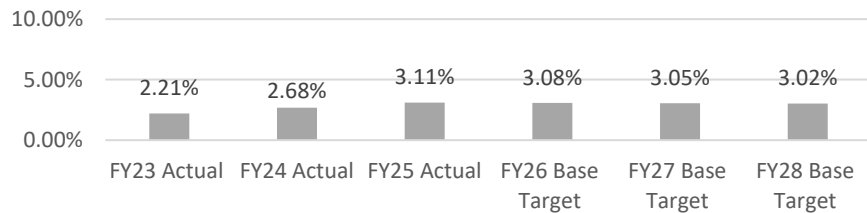
Recidivism After Two Years



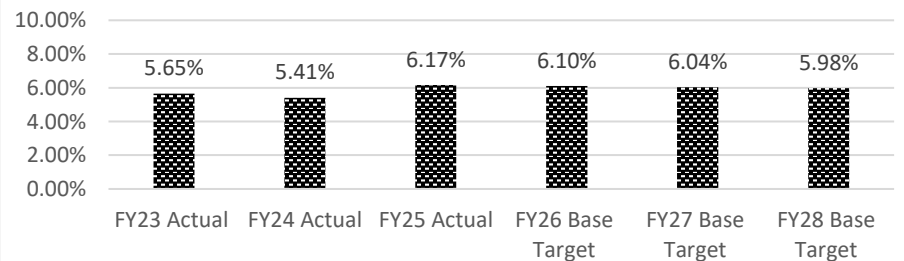
FY25 Actuals reflect an estimation; actuals will be available later in the fiscal year. The prison figure is the proportion of offenders released from prison during the fiscal year three years prior that returned to prison at some point during the subsequent three fiscal years. The probation total is the proportion of offenders entering probation during the fiscal year three prior years that entered prison at some point during the subsequent three fiscal years. The 120 day treatment figure is the proportion of offenders release from prison during the fiscal year three years prior that entered prison at some point during the subsequent three fiscal years. For example, the recidivism rate for FY2024 reflects the outcomes of individuals who exited prison or began probation during FY2021. For more details see <https://doc.mo.gov/media/>

2d. Provide a measure(s) of the program's efficiency.

Department Administrative Expenditures as a Percent of Total Department Expenditures



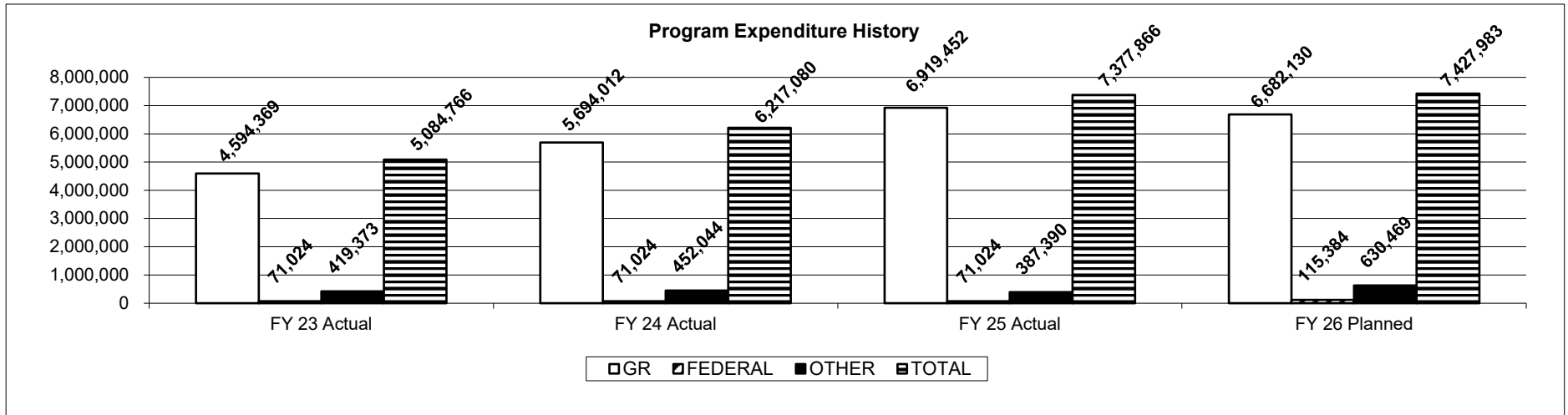
Department Administrative FTE as a Total



PROGRAM DESCRIPTION

Department	Corrections	AB Section(s): 09.005, 09.010, 09.020, 09.035,
Program Name	Office of the Director Administration Program	09.040, 09.075, 09.275
Program is found in the following core budget(s): OD Staff, Office of Professional Standards, Telecommunications, Restitution, Overtime, Canteen, Federal		

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

Institutional Gift Trust Fund (0925) and Inmate Canteen Fund (0405)

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 217 RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department	Corrections	AB Section(s): 9.005
Program Name	Victim Services	
Program is found in the following core budget(s):	OD Staff	

1a. What strategic priority does this program address?

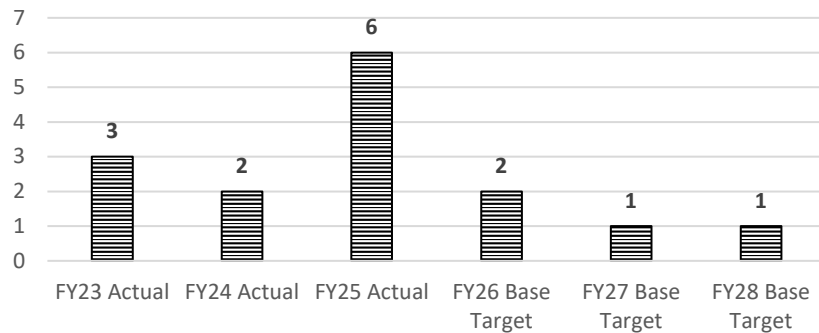
Reducing Risk and Recidivism

1b. What does this program do?

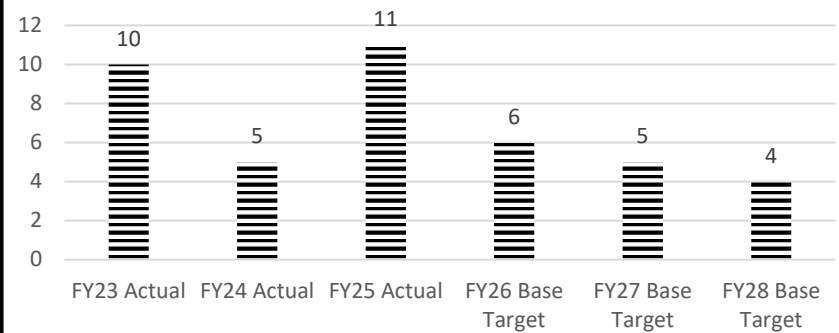
The Office of Victim Services was established to provide accurate and timely information to Missouri crime victims. This includes providing notification to victims of crime in accordance with RSMo. 595.209. Information is also provided to victims about the correctional process to enhance their understanding and participation in the process. Victim Services staff assist victims who are experiencing harassment from offenders or who have concerns about release dates, home plans or other issues. Staff also accompany them to parole hearings. Additionally, the Victim Services Coordinator provides support to family members of homicide victims who choose to witness an execution, supporting them before, during and after the execution.

2a. Provide an activity measure(s) for the program.

Days to Process Parole Hearing Docket



Days to Process the Admissions List



This is a list of offenders received into the DOC who are serving sentences that meet the state statute requiring mandatory victim registration.

PROGRAM DESCRIPTION

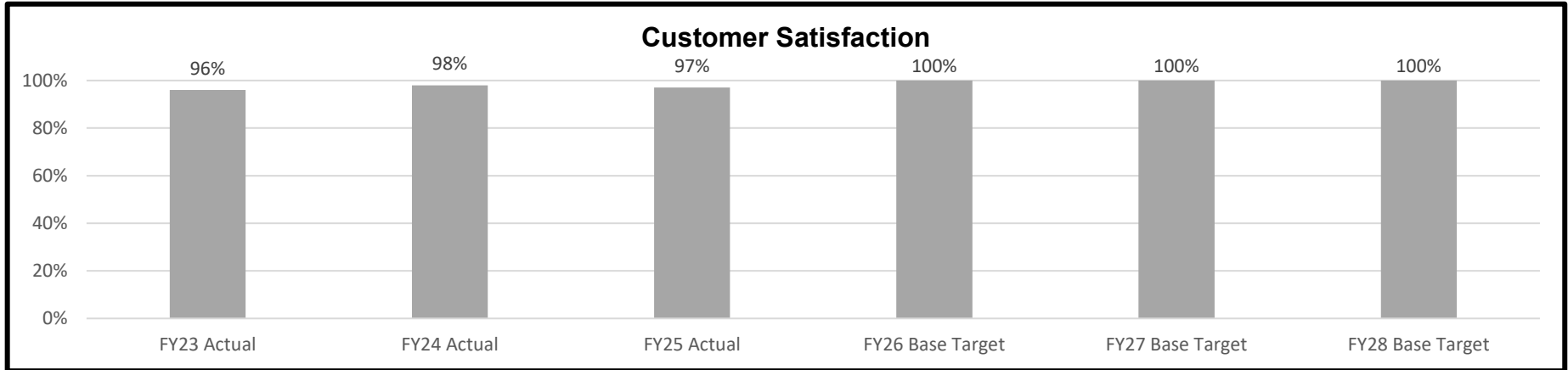
Department Corrections

AB Section(s): 9.005

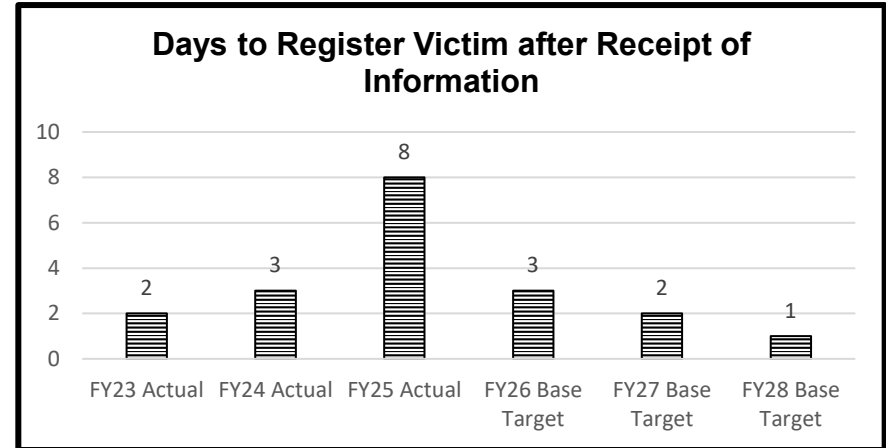
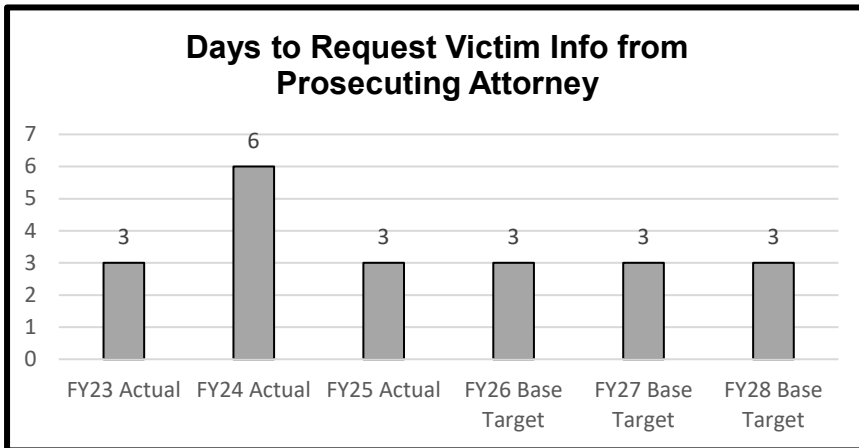
Program Name Victim Services

Program is found in the following core budget(s): OD Staff

2b. Provide a measure(s) of the program's quality.



2c. Provide a measure(s) of the program's impact.

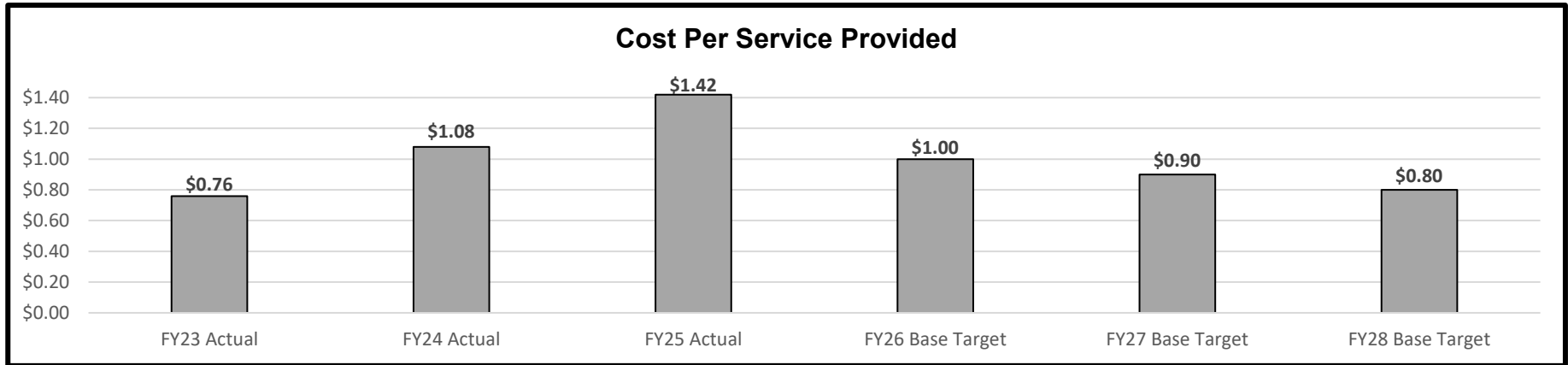


PROGRAM DESCRIPTION

Department Corrections
Program Name Victim Services
Program is found in the following core budget(s): OD Staff

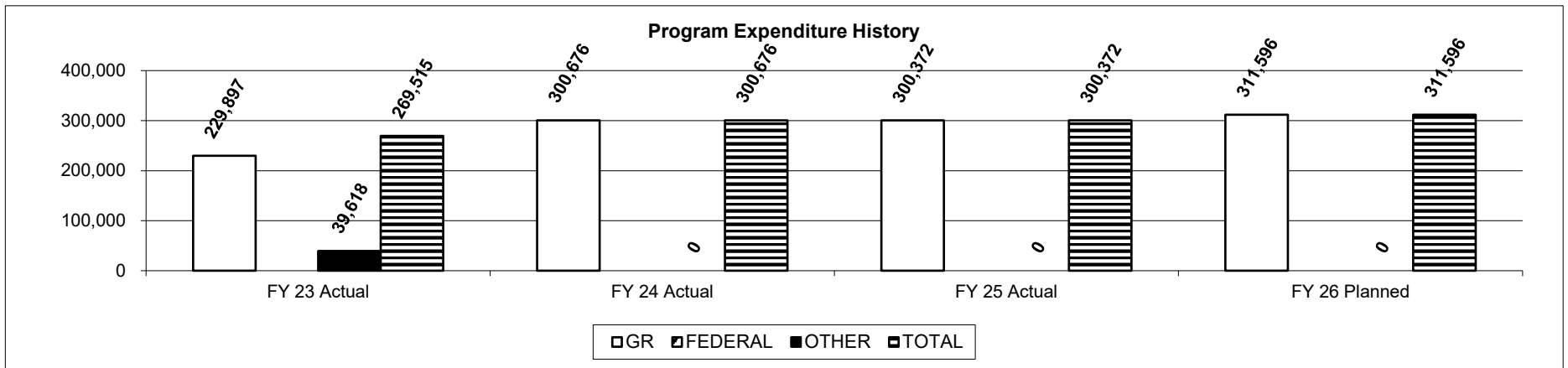
AB Section(s): 9.005

2d. Provide a measure(s) of the program's efficiency.



There was an increase in employee salaries due to retention and COLA increases. The reflected increase is commensurate with this increase.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. *(Note: Amounts do not include*



PROGRAM DESCRIPTION

Department Corrections

AB Section(s): 9.005

Program Name Victim Services

Program is found in the following core budget(s): OD Staff

4. What are the sources of the "Other " funds?

FY23 "Other" funds were from the Crime Victims Compensation Fund (0681).

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 595.209 RSMo. and 595.212 RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION	
Department Corrections	AB Section(s): 09.010, 09.075
Program Name Office of Professional Standards	
Program is found in the following core budget(s): Office of Professional Standards and Overtime	
<p>1a. What strategic priority does this program address?</p> <p style="margin-left: 40px;">Improving the Workforce; Safer Work Environment</p> <p>1b. What does this program do?</p> <p style="margin-left: 40px;">Maintaining a work environment that fosters mutual respect and working relationships free from discrimination, harassment, retaliation, and unprofessional conduct is crucial to performing the mission of the Missouri Department of Corrections. The Office of Professional Standards, which reports directly to the department's director, is charged with examining department operations as it relates to employee conduct and professionalism and the department's compliance with the Prison Rape Elimination Act (PREA). This is accomplished through four units within the Office of Professional Standards known as the Civil Rights Unit, Employee Conduct Unit, PREA Unit and Critical Incident Investigations Unit.</p> <ul style="list-style-type: none"> • The Civil Rights Unit conducts all investigations into allegations of discrimination, harassment, retaliation, and unprofessional conduct. • The Employee Conduct Unit conducts all investigations into employee violations of policy and procedure, which may include but are not limited to, theft, over-familiarity between an employee and an offender, contraband, and accessing of confidential records. Law enforcement may assist in certain investigations and cases. • The PREA Unit is responsible for developing, implementing, investigating and overseeing the agency's efforts to comply with the PREA standards in all of its facilities. • The Critical Incident Investigations Unit (CII) is responsible for investigating unexpected offender deaths, suicides, and potential homicides. 	

PROGRAM DESCRIPTION

Department Corrections

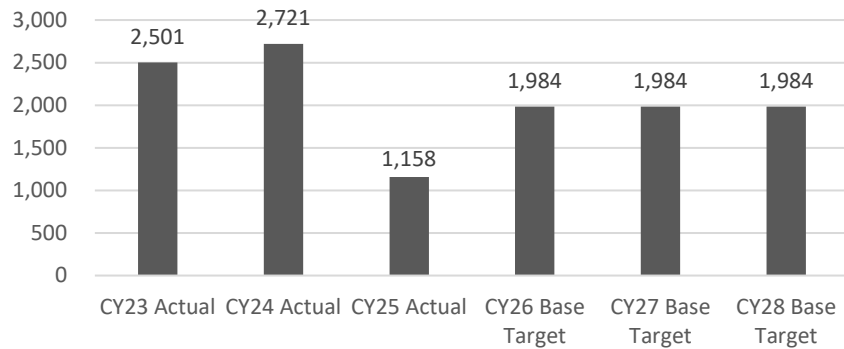
AB Section(s): 09.010, 09.075

Program Name Office of Professional Standards

Program is found in the following core budget(s): Office of Professional Standards and Overtime

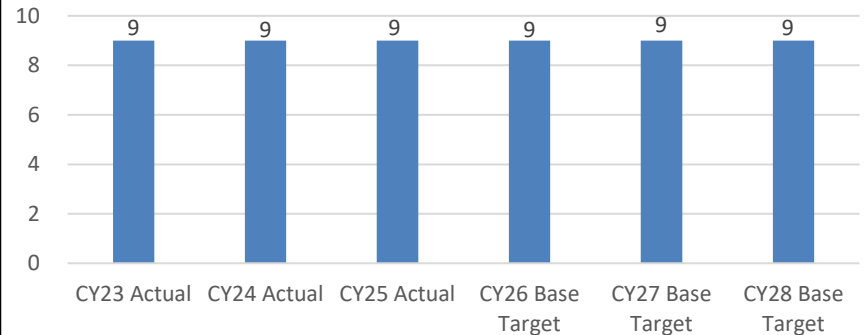
2a. Provide an activity measure(s) for the program.

Staff and Offender Complaints



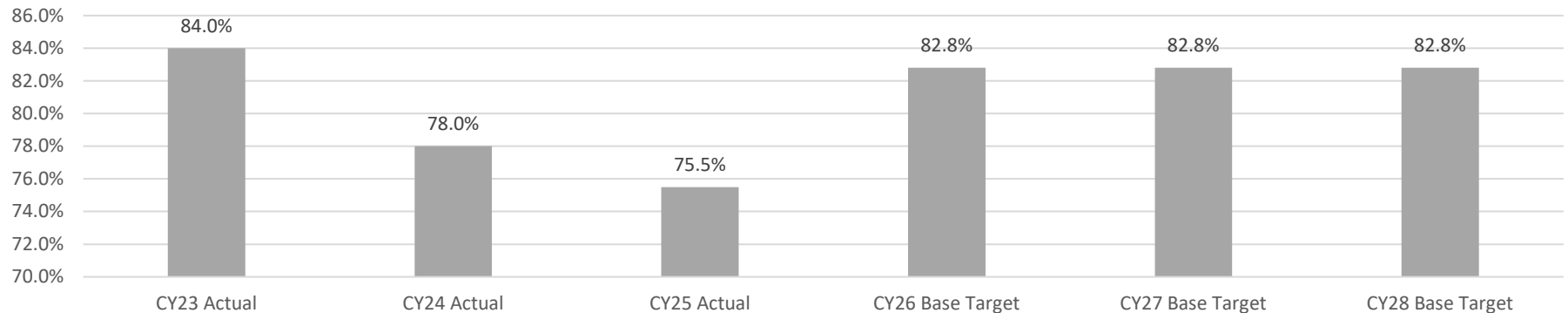
This data is tracked by calendar year.

PREA Audits Per Year in Missouri



2b. Provide a measure(s) of the program's quality.

Investigations Completed within Set Timeframe (120 days)



This data is tracked by calendar year.

PROGRAM DESCRIPTION

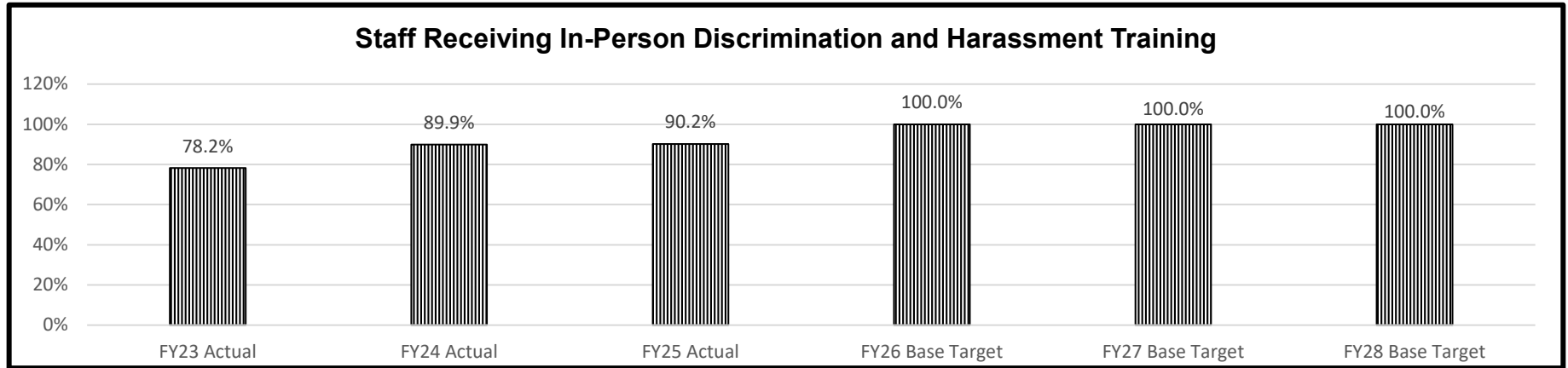
Department Corrections

AB Section(s): 09.010, 09.075

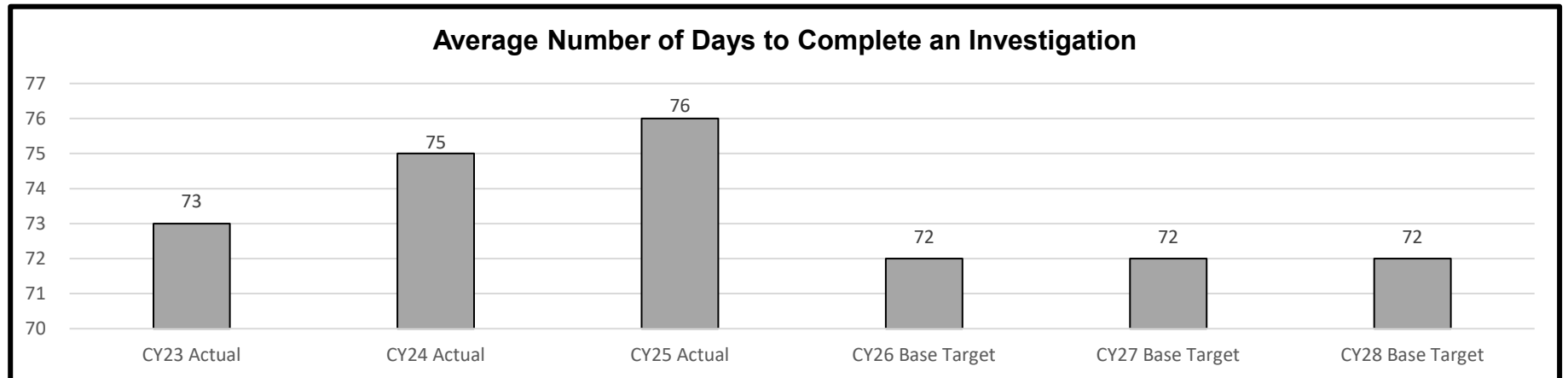
Program Name Office of Professional Standards

Program is found in the following core budget(s): Office of Professional Standards and Overtime

2c. Provide a measure(s) of the program's impact.



2d. Provide a measure(s) of the program's efficiency.



This data is tracked by calendar year.

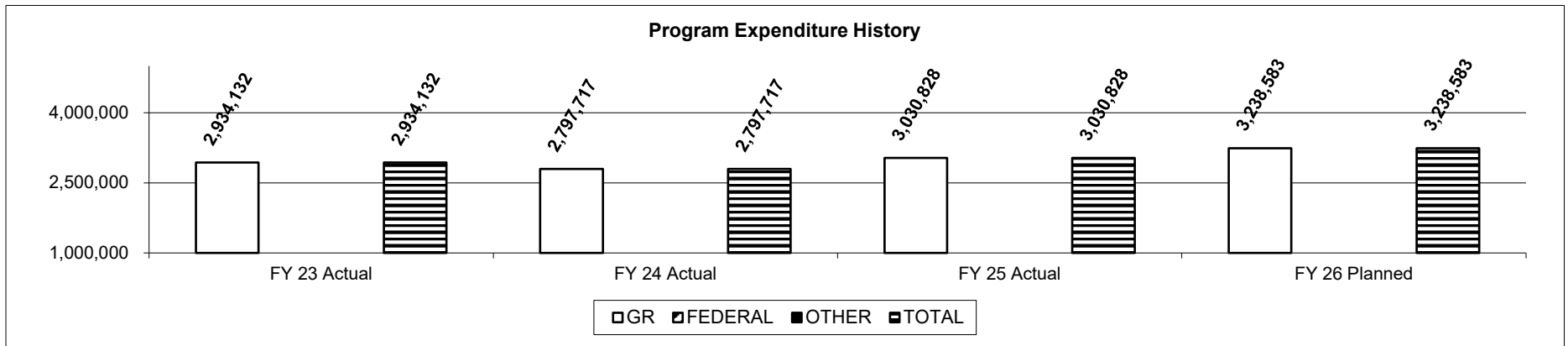
PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 09.010, 09.075

Program Name Office of Professional Standards

Program is found in the following core budget(s): Office of Professional Standards and Overtime

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



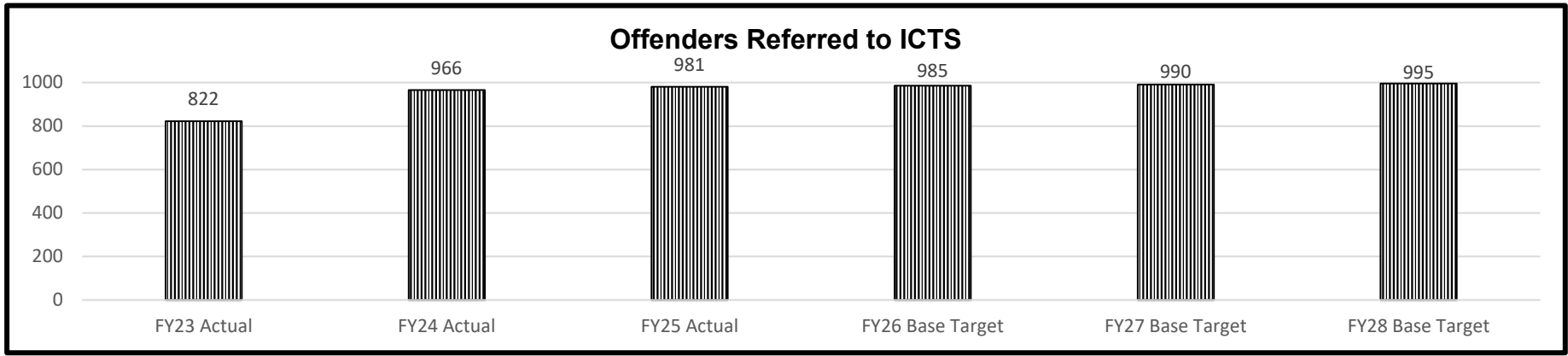
- 4. What are the sources of the "Other " funds?**
N/A
- 5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)**
Chapter 217.015 RSMo.
- 6. Are there federal matching requirements? If yes, please explain.**
No.
- 7. Is this a federally mandated program? If yes, please explain.**
No.

PROGRAM DESCRIPTION		
Department	Corrections	AB Section(s): <u>9.025</u>
Program Name	Improving Community Treatment Success (ICTS)	
Program is found in the following core budget(s):	Improving Community Treatment Success	
<p>1a. What strategic priority does this program address?</p> <p style="margin-left: 40px;">Safer Work Environments; Reducing Risk & Recidivism; Engaging with Stakeholders</p> <p>1b. What does this program do?</p> <p style="margin-left: 40px;">Justice Reinvestment is a data-driven approach to improve public safety and reinvest savings in strategies that can decrease crime and reduce recidivism.</p> <p style="margin-left: 40px;">Investment in community-based recovery support services provides an alternative to costly incarceration and provides higher success. At the time the program began, 86% of prison admissions were tied to either a) failures of people on community supervision or b) sentences to prison-based substance abuse or mental health treatment. Timely access to effective community treatment has the potential to dramatically reduce both types of prison admissions and is more cost effective.</p> <p style="margin-left: 40px;">Improving Community Treatment Success Program (ICTS), formerly known as the Justice Reinvestment Treatment Pilot (JRITP), is a collaborative program that requires the Department of Corrections (DOC) and the Department of Mental Health (DMH) to work together to lower system costs, decrease crime, and create a safer and healthier Missouri. ICTS is a coordinated-care approach that focuses the highest intensity substance addiction services on the highest risk/highest need people on probation or parole supervision. This particular program is the first of its kind in the state. The ICTS program is a “pay for performance” model where treatment provider performance geared toward positive impact on desired outcomes is incentivized in five outcome areas:</p> <ul style="list-style-type: none"> • retention in treatment, • housing stability, • employment stability, • no substance use resulting in a sanction, and • no technical revocations of supervision <p style="margin-left: 40px;">The pilot counties were selected by analyzing crime rates, sentencing trends, and existing corrections and behavioral health treatment resources. Using this criteria, the program began in FY19 in Butler, Boone, and Buchanan Counties. In FY20, the department expanded to the counties of Greene and Polk, and in FY21 to Camden, Cole, Miller, Pettis, Phelps, Pulaski, and St. Francois counties using the stated criteria. In FY24, the program expanded to include Cape Girardeau, Stone and Taney counties.</p>		

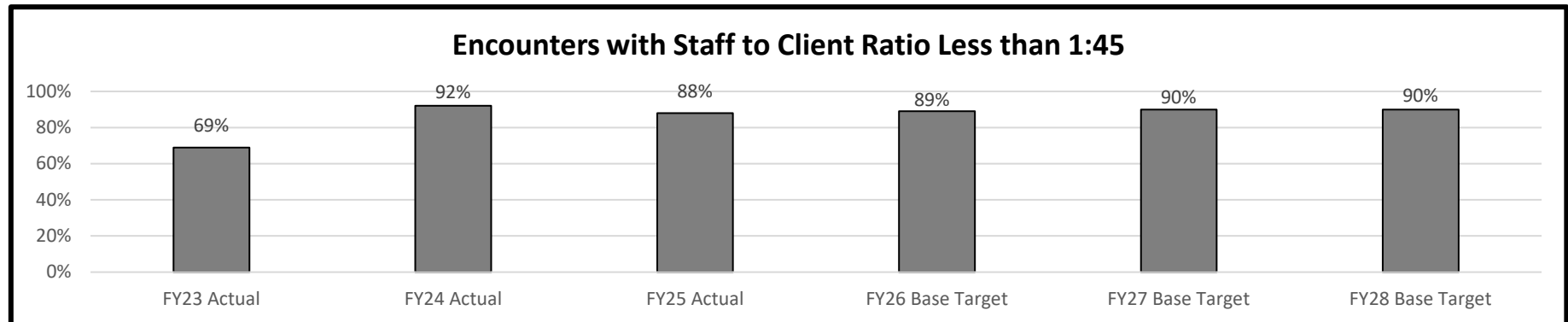
PROGRAM DESCRIPTION

Department	Corrections	AB Section(s): 9.025
Program Name	Improving Community Treatment Success (ICTS)	
Program is found in the following core budget(s):	Improving Community Treatment Success	

2a. Provide an activity measure(s) for the program.



2b. Provide a measure(s) of the program's quality.

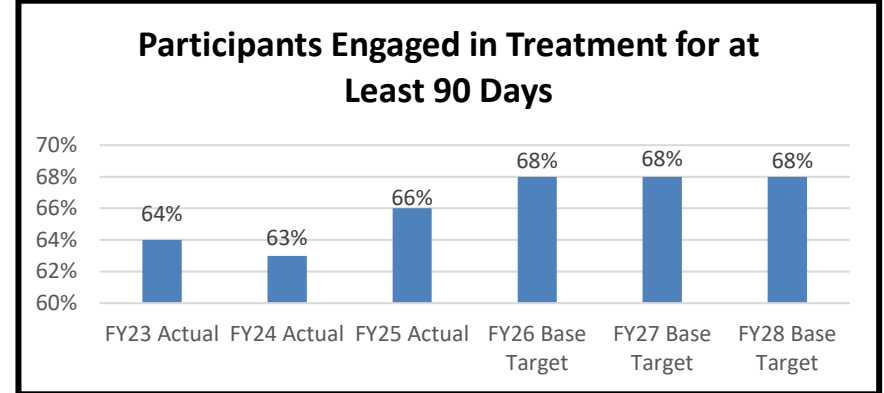
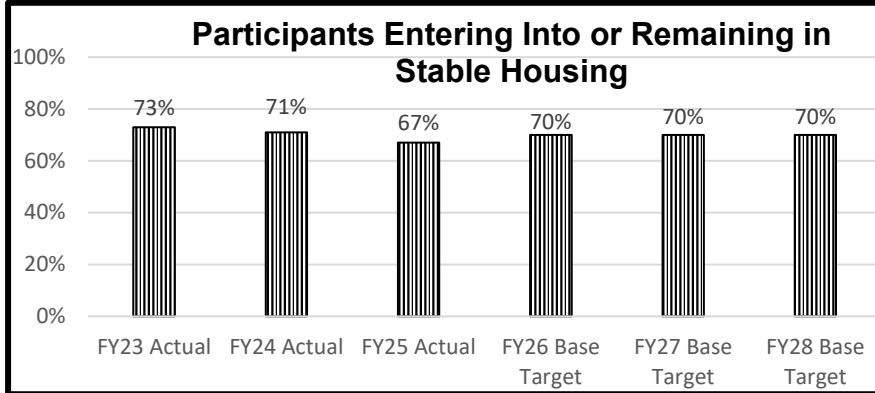


A ratio less than 1:45 allows Care Coordinators to spend more time with each client, ensuring they get the attention needed to help increase the chance of successful completion of ICTS

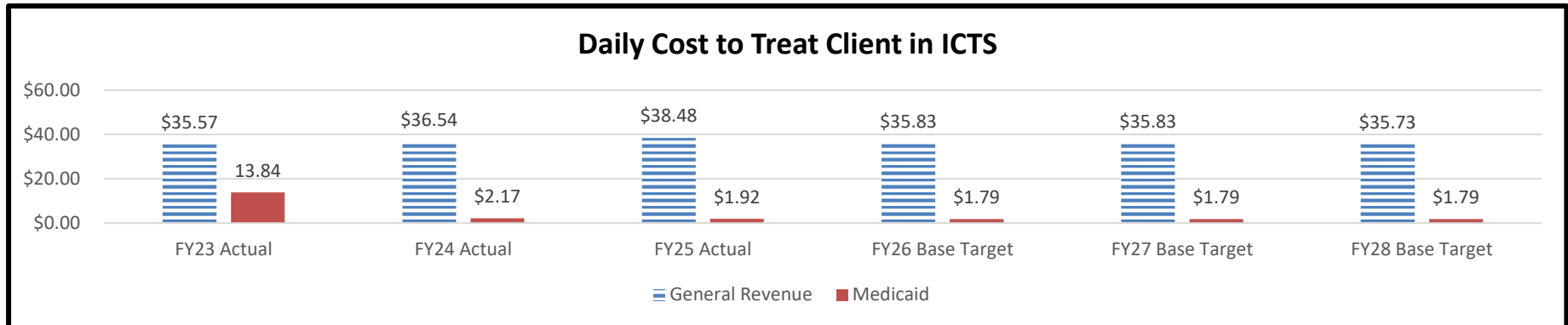
PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 9.025
Program Name Improving Community Treatment Success (ICTS)
Program is found in the following core budget(s): Improving Community Treatment Success

2c. Provide a measure(s) of the program's impact.



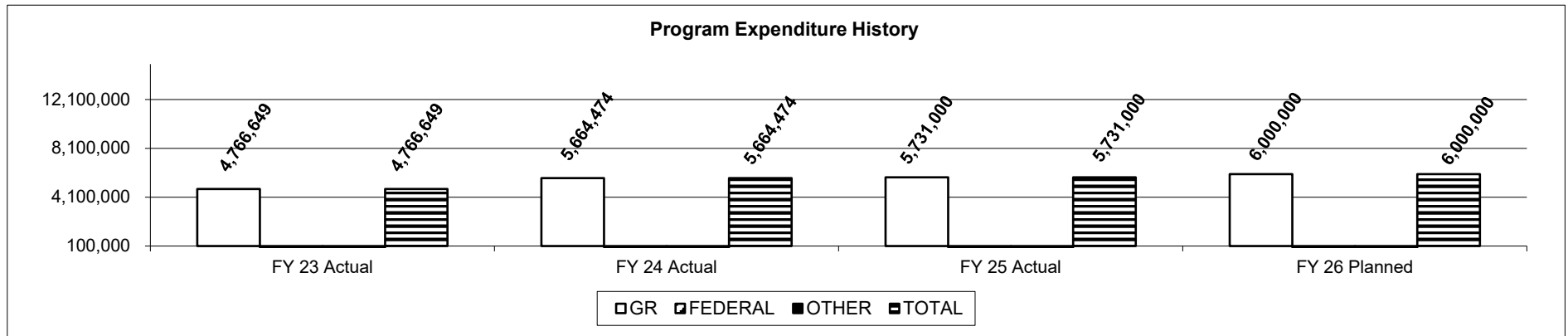
2d. Provide a measure(s) of the program's efficiency.



PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 9.025
Program Name Improving Community Treatment Success (ICTS)
Program is found in the following core budget(s): Improving Community Treatment Success

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 217 RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department	Corrections	AB Section(s): 09.040, 09.045, 09.050, 09.055 and 09.075
Program Name	Division of Humans Services Staff	
Program is found in the following core budget(s):	DHS Staff PS and E&E, Telecommunications, General Services, Fuel & Utilities and Overtime	

1a. What strategic priority does this program address?

Improving Workforce; Reducing Risk and Recidivism

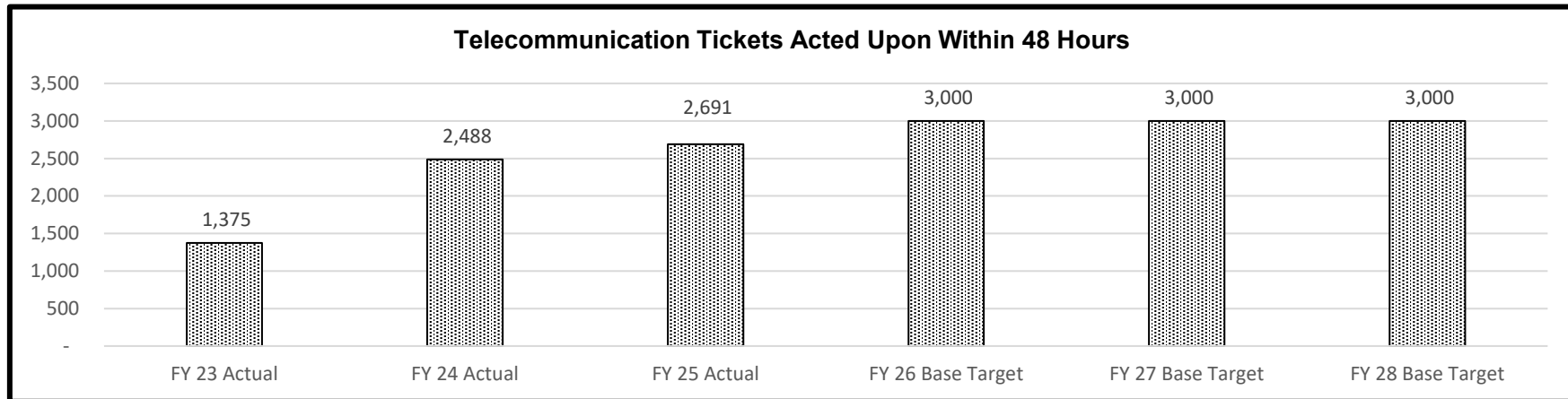
1b. What does this program do?

The Division of Human Services administration provides support to other divisions, allowing them to oversee a variety of programs. In addition, these support services help to maintain a quality workforce through training and employee wellness programs. This division consists of the Office of Human Resources; the Training and Staff Development Section; the Employee Health, Wellness and Safety Section; the Business Operations Section; the Technology / Help Desk Section; and the Construction and Energy Management Section. The division also supports institutional food service operations, the vehicle fleet, telecommunications, internal audit, and Central Office business functions including purchasing, mailroom, and centralized office supplies.

2a. Provide an activity measure(s) for the program.

See the Office of the Director program form.

2b. Provide a measure(s) of the program's quality.



* Effective January 1, 2024, only the DOC telecom team was authorized to submit telecom related ITSD tickets. Prior to this date, all DOC employees were allowed to submit ITSD telecom tickets, but the DOC telecom team didn't have the capability to track them.

Other measures can be found on the Office of the Director program form.

PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 09.040, 09.045, 09.050, 09.055 and 09.075
Program Name Division of Humans Services Staff
Program is found in the following core budget(s): DHS Staff PS and E&E, Telecommunications, General Services, Fuel & Utilities and Overtime

2c. Provide a measure(s) of the program's impact.

See the Office of the Director Program Form.

2d. Provide a measure(s) of the program's efficiency.

Cost Savings Over Non-UC Phone Systems						
	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 Base Target	FY 27 Base Target	FY 28 Base Target
Central Region- TCC \$62.50	\$ -	\$ -	\$ 47.73	\$ 48.53	\$ 48.53	\$ 48.53
Eastern Region- Savannah P&P \$68.86	\$ -	\$ -	\$ 42.12	\$ 54.89	\$ 54.89	\$ 54.89
Western Region- SCCC \$56.86	\$ -	\$ -	\$ 42.12	\$ 42.89	\$ 42.89	\$ 42.89

The data for FY23 and FY24 was based on institutions that have since been fully converted to UC. In August 2024, site information was changed to those listed, as they have yet to be converted.

The price per UC Line (recurring charge) for FY26 is remaining \$13.97.

The price per UC Line (recurring charge) for FY25 is \$14.74.

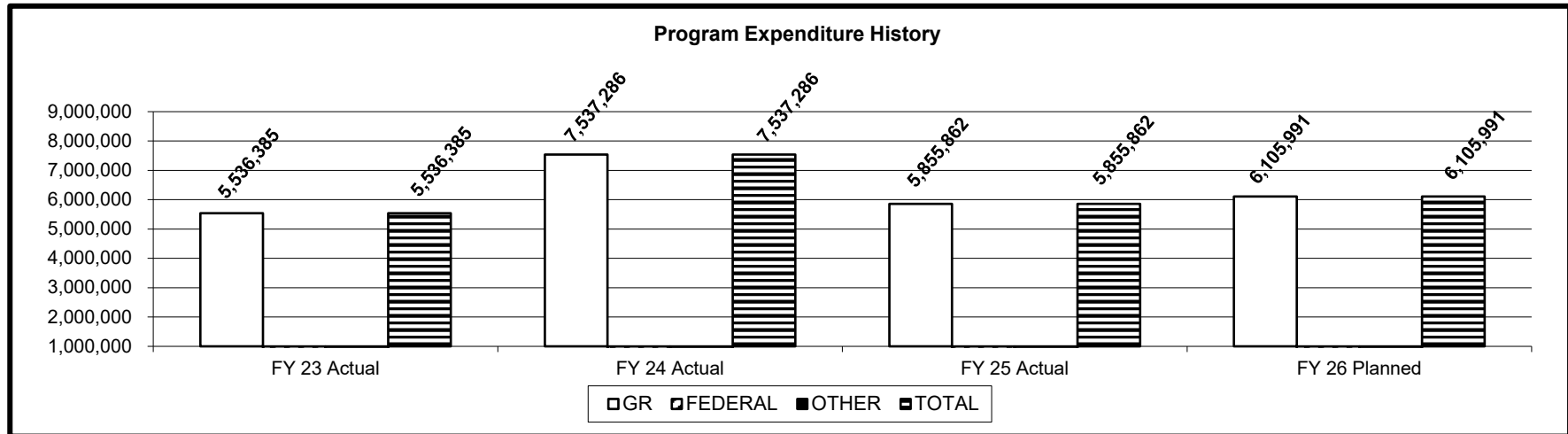
The price per UC Line (recurring charge) for FY24 was \$14.74.

Other measures can be found on the Office of the Director program form.

PROGRAM DESCRIPTION

Department Corrections	AB Section(s): 09.040, 09.045, 09.050, 09.055 and 09.075
Program Name Division of Humans Services Staff	
Program is found in the following core budget(s): DHS Staff PS and E&E, Telecommunications, General Services, Fuel & Utilities and Overtime	

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if appl

Chapter 217.015 RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department	Corrections	AB Section(s): 09.040, 09.045, 09.070, 09.075
Program Name	Employee Health & Safety	
Program is found in the following core budget(s):	Employee Health, Wellness, and Safety, Telecommunications, DHS Staff PS and E&E, and Overtime	

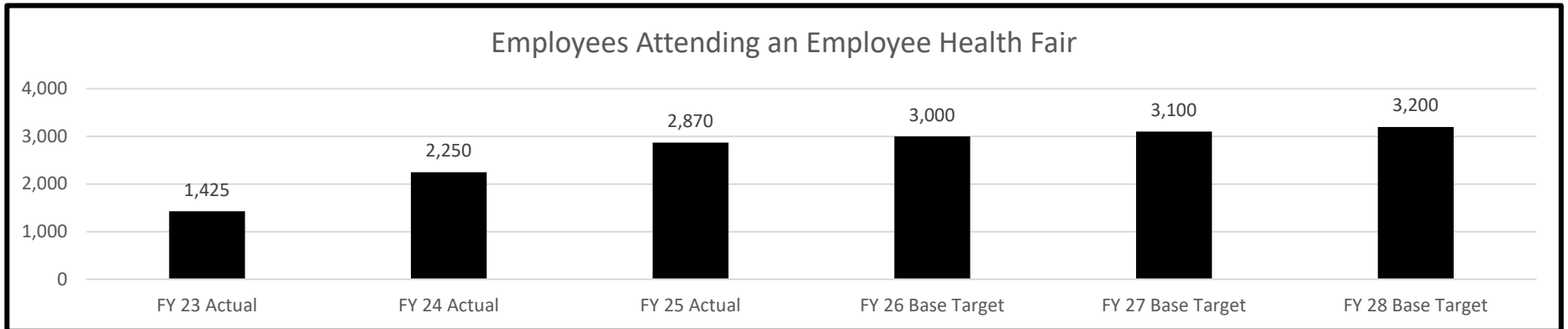
1a. What strategic priority does this program address?

Safer Work Environment and Improving Workforce

1b. What does this program do?

The Employee Health, Wellness and Safety program addresses employee job-related health and safety concerns with a focus on implementing the Employee Cares model throughout the Department. The section is responsible for the control of communicable and infectious diseases. It oversees and implements occupational safety reviews, coordinates fitness for duty evaluations, and the FMLA certification process. In addition, Employee Health, Wellness and Safety facilitates and promotes employee wellness activities such as wellness challenges, wellness training, health fairs, TB testing upon hire and annually, annual flu, T-dap, and hepatitis administration, and assisting Central Accident Reporting Office (CARO) in workers' compensation follow-up inquiries. The program has added Influenza and Covid testing for all employees. The program ensures the implementation of trauma response strategies designed to address critical incidents, occupational trauma, and to create a culture of employee support. Finally, this program works with employees utilizing case management strategies to ensure staff are connected with resources local to their community, as well as those provided by the department and state through benefits.

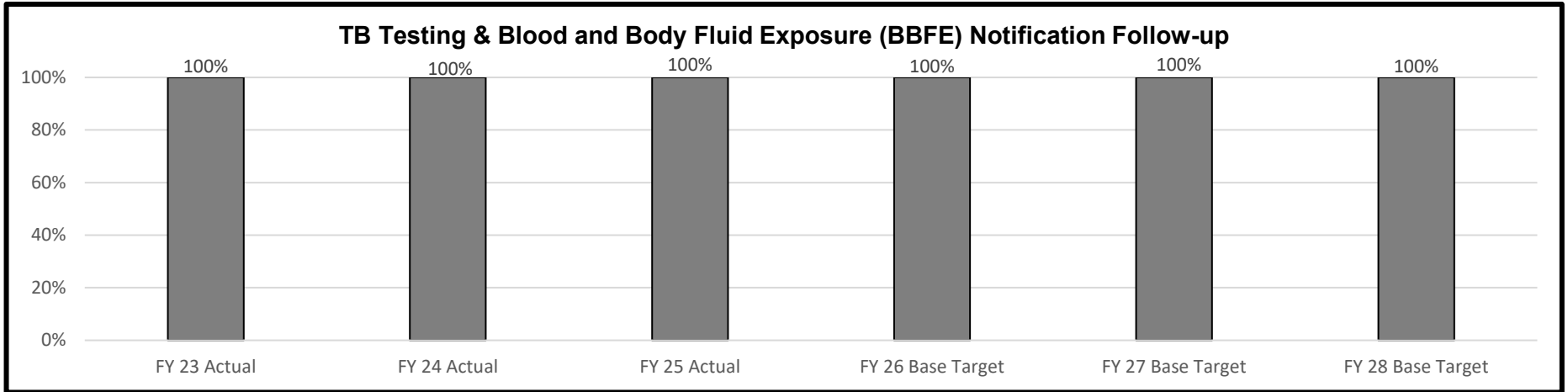
2a. Provide an activity measure(s) for the program.



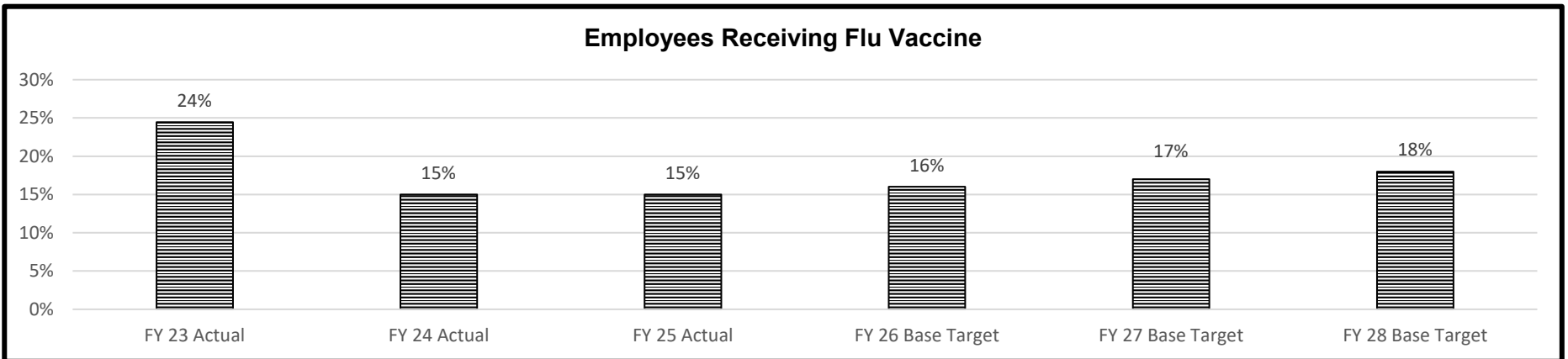
PROGRAM DESCRIPTION

Department	Corrections	AB Section(s): 09.040, 09.045, 09.070, 09.075
Program Name	Employee Health & Safety	
Program is found in the following core budget(s):	Employee Health, Wellness, and Safety, Telecommunications, DHS Staff PS and E&E, and Overtime	

2b. Provide a measure(s) of the program's quality.



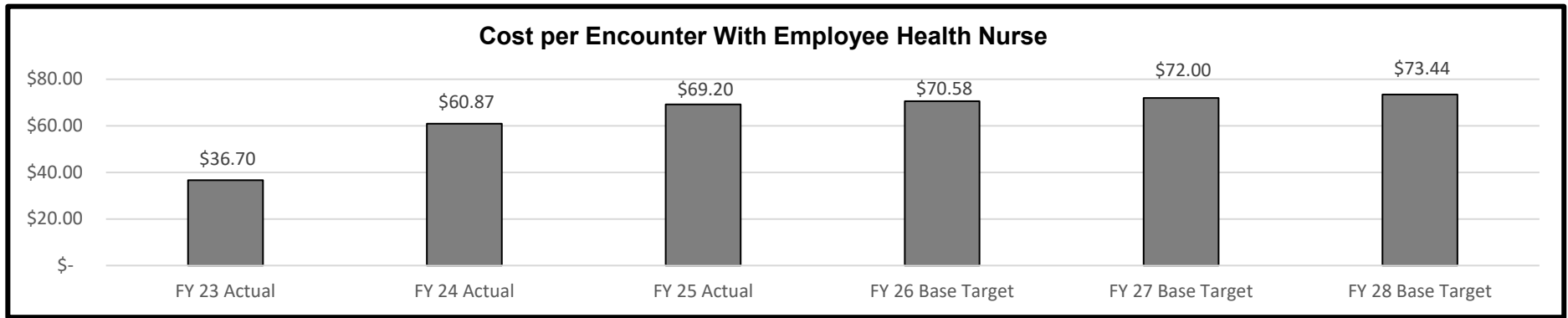
2c. Provide a measure(s) of the program's impact.



PROGRAM DESCRIPTION

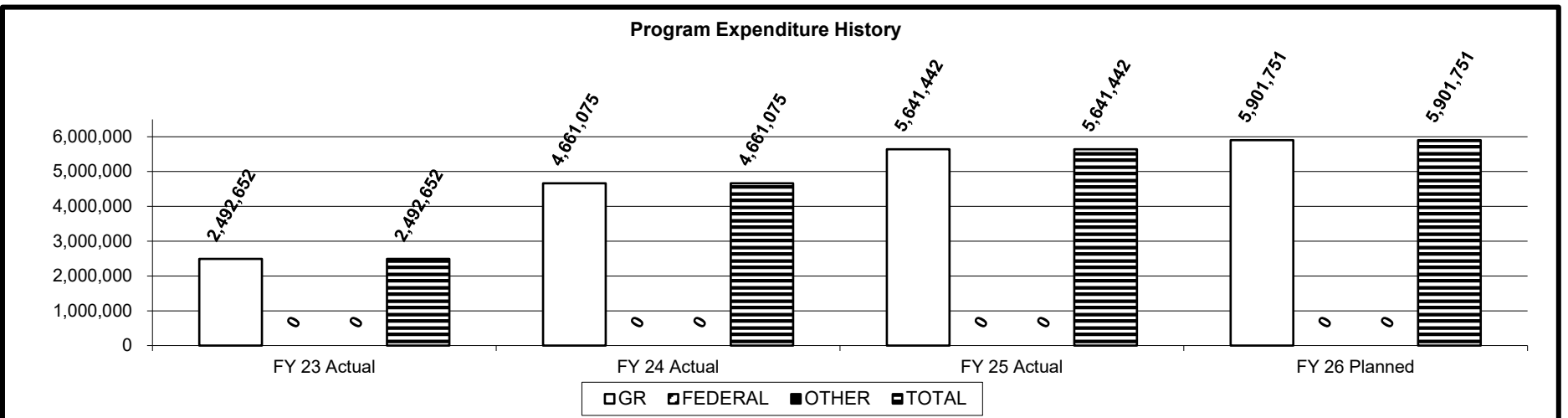
Department	Corrections	AB Section(s): 09.040, 09.045, 09.070, 09.075
Program Name	Employee Health & Safety	
Program is found in the following core budget(s):	Employee Health, Wellness, and Safety, Telecommunications, DHS Staff PS and E&E, and Overtime	

2d. Provide a measure(s) of the program's efficiency.



FY24 increase reflects expansion in employee support services (FY24 NDI).

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. *(Note: Amounts do not include fringe benefit costs.)*



PROGRAM DESCRIPTION

Department	Corrections	AB Section(s): 09.040, 09.045, 09.070, 09.075
Program Name	Employee Health & Safety	
Program is found in the following core budget(s):	Employee Health, Wellness, and Safety, Telecommunications, DHS Staff PS and E&E, and Overtime	

4. What are the sources of the "Other " funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapters 191.640, 192 and 199.350, 217.020, 292.650 RSMo. and 29CFR 1910.1030, 10CSR 20-20.100 and 19CSR20-20.092.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

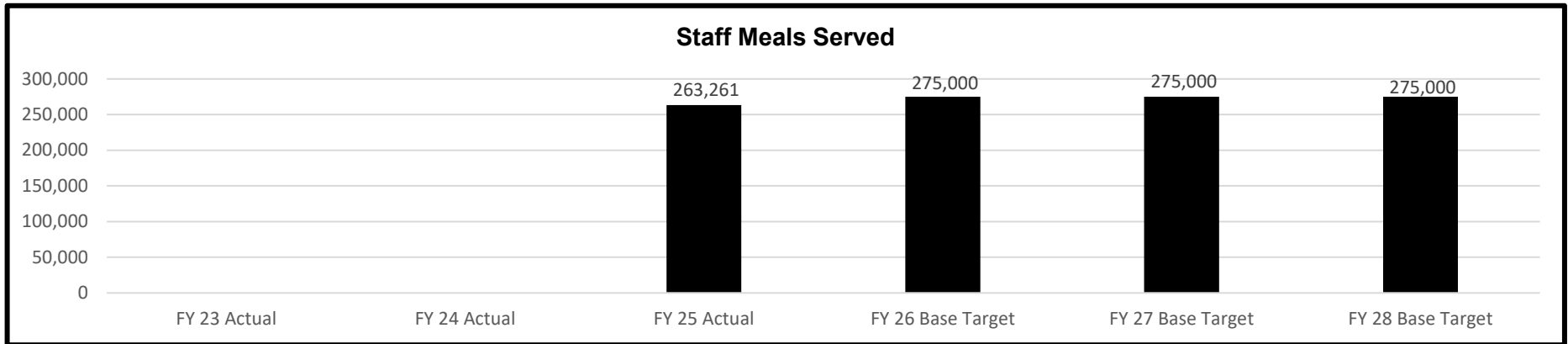
No.

PROGRAM DESCRIPTION															
Department Corrections	AB Section(s): Various														
Program Name Food Purchases															
Program is found in the following core budget(s): Food, DHS Staff PS, Overtime, Institutional Community Purchases, Maintenance & Repair, Institutional E&E, Various Institutions' PS, and Community Supervision Center E&E															
<p>1a. What strategic priority does this program address? Building a Safer Work Environment</p> <p>1b. What does this program do? The Department of Corrections is required to supply all offenders confined in a correctional facility with a sufficient quantity of wholesome food. The DOC provides three nutritionally balanced meals daily to the offender population through the use of contractors who manage the food service operations. The use of a centralized funding pool for food provides the department with several benefits by:</p> <ul style="list-style-type: none"> allowing the department to manage costs more efficiently, allowing the department to accommodate for emergencies, allowing for the management of temporary changes in institutional population, providing savings from outsourcing purchasing and operations to third party contractors. <p>The DOC supplies 19 correctional facilities, two community transition centers, and six community supervision centers.</p>															
<p>2a. Provide an activity measure(s) for the program.</p> <div style="border: 2px solid black; padding: 10px; margin-top: 10px;"> <p style="text-align: center; font-weight: bold;">Offender Meals Served</p> <table border="1" style="width: 100%; margin-top: 10px; border-collapse: collapse;"> <thead> <tr> <th>Fiscal Year</th> <th>Meals Served</th> </tr> </thead> <tbody> <tr> <td>FY 23 Actual</td> <td>26,036,708</td> </tr> <tr> <td>FY 24 Actual</td> <td>26,513,358</td> </tr> <tr> <td>FY 25 Actual</td> <td>26,237,868</td> </tr> <tr> <td>FY 26 Base Target</td> <td>27,265,500</td> </tr> <tr> <td>FY 27 Base Target</td> <td>27,265,500</td> </tr> <tr> <td>FY 28 Base Target</td> <td>27,265,500</td> </tr> </tbody> </table> </div>		Fiscal Year	Meals Served	FY 23 Actual	26,036,708	FY 24 Actual	26,513,358	FY 25 Actual	26,237,868	FY 26 Base Target	27,265,500	FY 27 Base Target	27,265,500	FY 28 Base Target	27,265,500
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PROGRAM DESCRIPTION

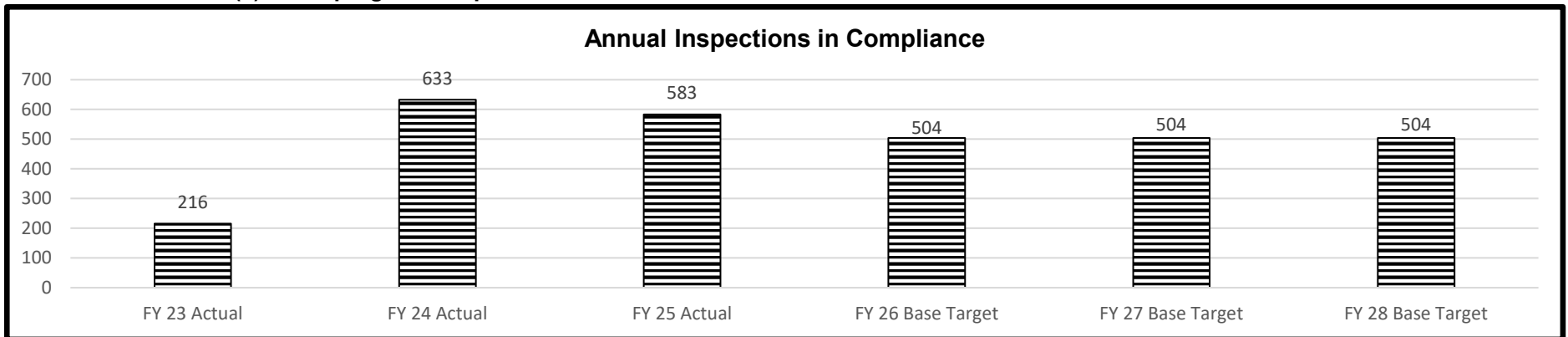
Department	Corrections	AB Section(s):	Various
Program Name	Food Purchases		
Program is found in the following core budget(s):	Food, DHS Staff PS, Overtime, Institutional Community Purchases, Maintenance & Repair, Institutional E&E, Various Institutions' PS, and Community Supervision Center E&E		

2b. Provide a measure(s) of the program's quality.



New measure. Prior year data is unavailable due to DOC moving to contracted food service operator.

2c. Provide a measure(s) of the program's impact.

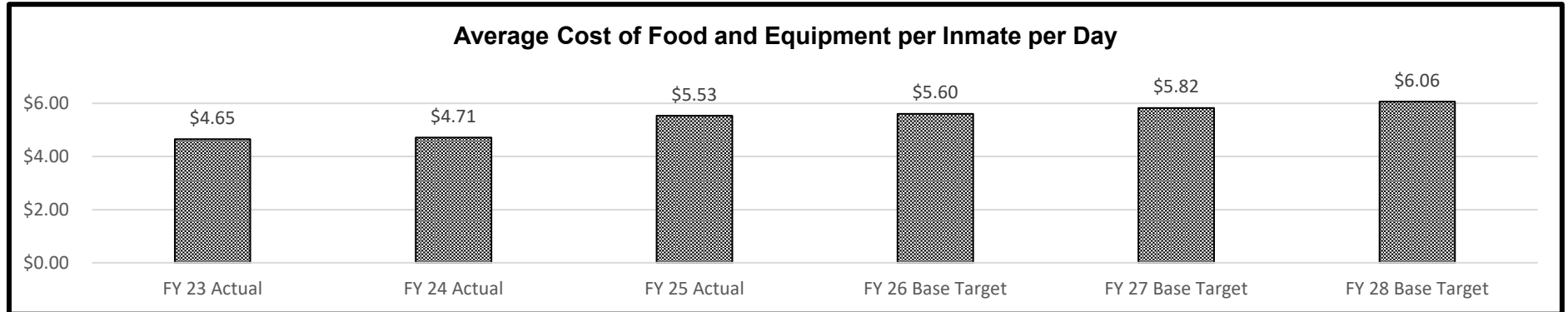


There were 583 site inspections completed, a decrease from FY24 due to the increased workload of grievance appeals and the reduction of facilities requiring close monitoring.

PROGRAM DESCRIPTION

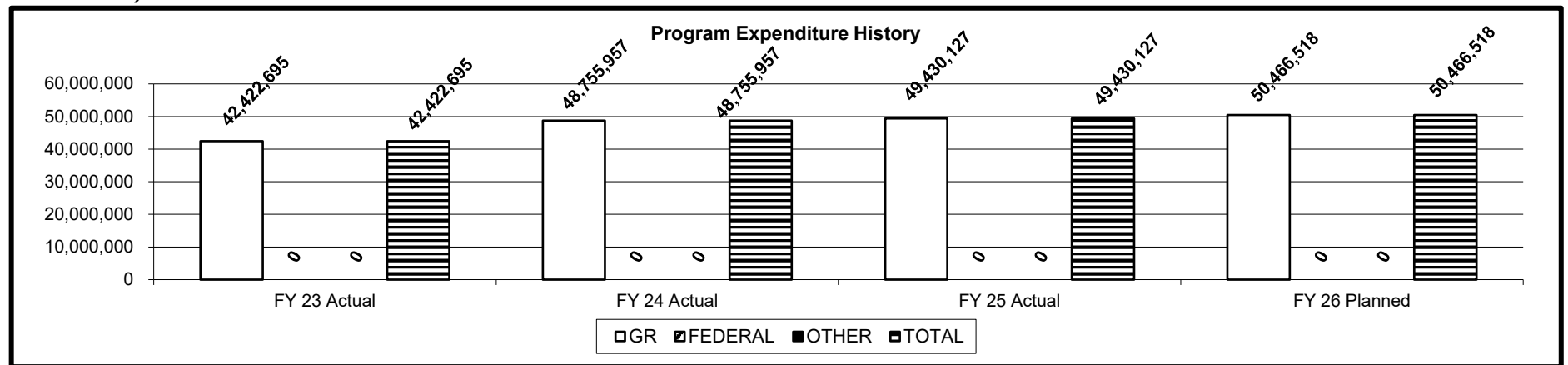
Department Corrections	AB Section(s): Various
Program Name Food Purchases	
Program is found in the following core budget(s): Food, DHS Staff PS, Overtime, Institutional Community Purchases, Maintenance & Repair, Institutional E&E, Various Institutions' PS, and Community Supervision Center E&E	

2d. Provide a measure(s) of the program's efficiency.



DOC received credits from the food service operation vendor for inventory and payroll for DOC legacy staff, lowering the actual cost for the year in FY23 and FY24. Increases for FY26 through FY28 are based on the annual CPI increase for Food Away From Home of approximately 4%. As of July 2025, DOC legacy staff represent 26% (61 out of 235 FTE's) of Aramark's operation. This percentage and the credits from Aramark associated with it will continue to decline as staff separate from DOC.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



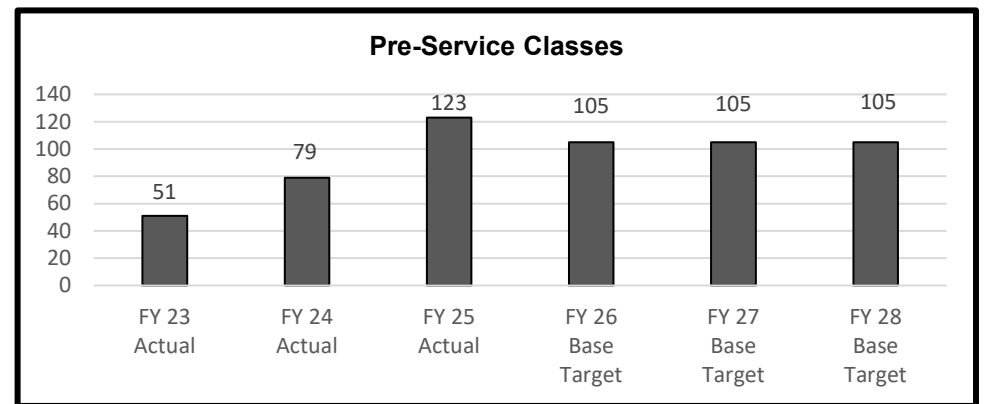
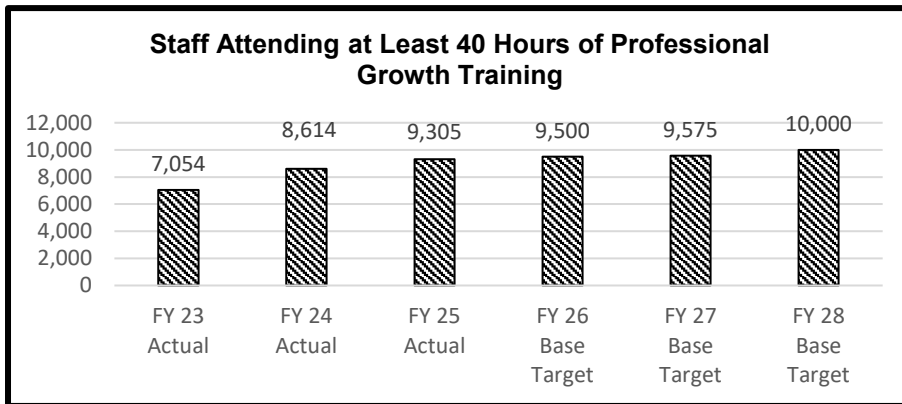
PROGRAM DESCRIPTION	
Department Corrections	AB Section(s): Various
Program Name Food Purchases	
Program is found in Food, DHS Staff PS, Overtime, Institutional Community Purchases, Maintenance & Repair, Institutional E&E, Various Institutions'	
the following core budget(s): PS, and Community Supervision Center E&E	
<p>4. What are the sources of the "Other " funds? N/A</p> <p>5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.) Chapters 217.135, 217.240 and 217.400 RSMo.</p> <p>6. Are there federal matching requirements? If yes, please explain. No.</p> <p>7. Is this a federally mandated program? If yes, please explain. No.</p>	

PROGRAM DESCRIPTION	
Department Corrections	AB Section(s): Various
Program Name Staff Training	
Program is found in the following core budget(s): Staff Training, OD Staff E&E, OPS E&E, Telecommunications, DHS Staff PS and E&E, General Services, Food E&E, Employee Health & Safety, Overtime, Maintenance & Repair, Institutional E&E, DAI Staff E&E, Various Institutions PS, DORS Staff E&E, Vocational Enterprises E&E, P&P Staff E&E, Transition Centers, and Community Supervision Centers	
<p>1a. What strategic priority does this program address?</p> <p style="margin-left: 40px;">Improving the Workforce</p> <p>1b. What does this program do?</p> <p style="margin-left: 40px;">Public safety is improved and risk of liability is reduced when the employees of the Department of Corrections (DOC) are trained to provide effective correctional services. The department's Central Training Academy, the Academy for Excellence in Corrections and the two regional training centers provide for the professional and personal development of all departmental staff. The department provides:</p> <ul style="list-style-type: none"> • 240 hours of pre-service training for all uniformed employees. • 120 hours of pre-service training for institutional, non-custody employees. • 40 hours of training for all newly hired/promoted supervisors and managers. • 40 hours of in-service training annually for all tenured, non-supervisory staff. • 40 hours of training annually for all supervisors and managers. • 240 hours of pre-service training for all new Probation and Parole officers. • 32 hours of Ohio Risk Assessment System (ORAS), Carey Guides and Bits, and Effective Case Management training for all new Corrections Case Managers. • 18 hours annual Firearms Training for Probation and Parole Officers who choose to carry a duty firearm. • 16 hours of annual Safety Training for all Probation and Parole staff and an additional 8 hours of Safety Training bi-annually. • 8 hours recertification training bi-annually for Ohio Risk Assessment System (ORAS), Carey Guides and Bits, and Effective Case Management training for all tenured Probation and Parole Officers and Corrections Case Managers. 	

PROGRAM DESCRIPTION

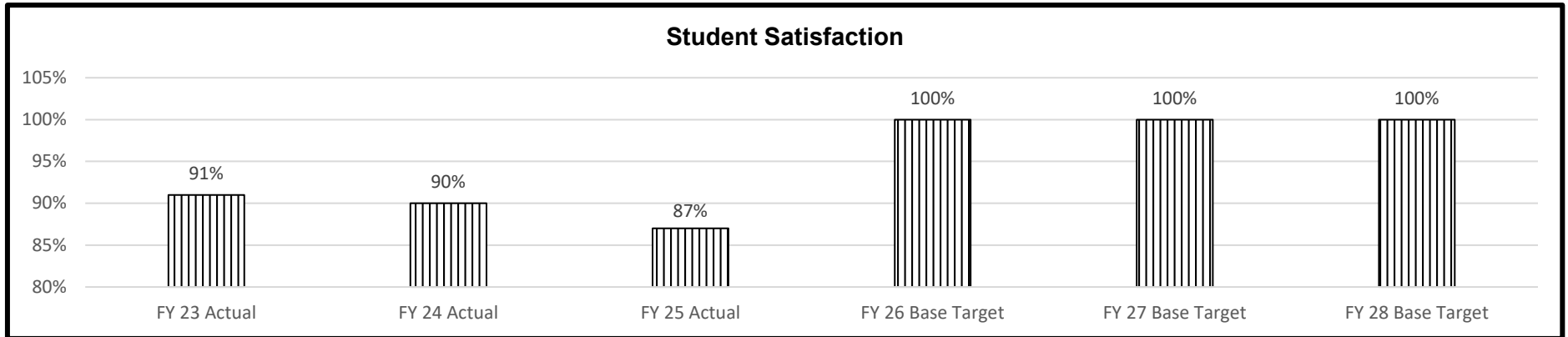
Department	Corrections	AB Section(s):	Various
Program Name	Staff Training		
Program is found in the following core budget(s):	Staff Training, OD Staff E&E, OPS E&E, Telecommunications, DHS Staff PS and E&E, General Services, Food E&E, Employee Health & Safety, Overtime, Maintenance & Repair, Institutional E&E, DAI Staff E&E, Various Institutions PS, DORS Staff E&E, Vocational Enterprises E&E, P&P Staff E&E, Transition Centers, and Community Supervision Centers		

2a. Provide an activity measure(s) for the program.



If retention increases, the number of pre-service classes decreases.

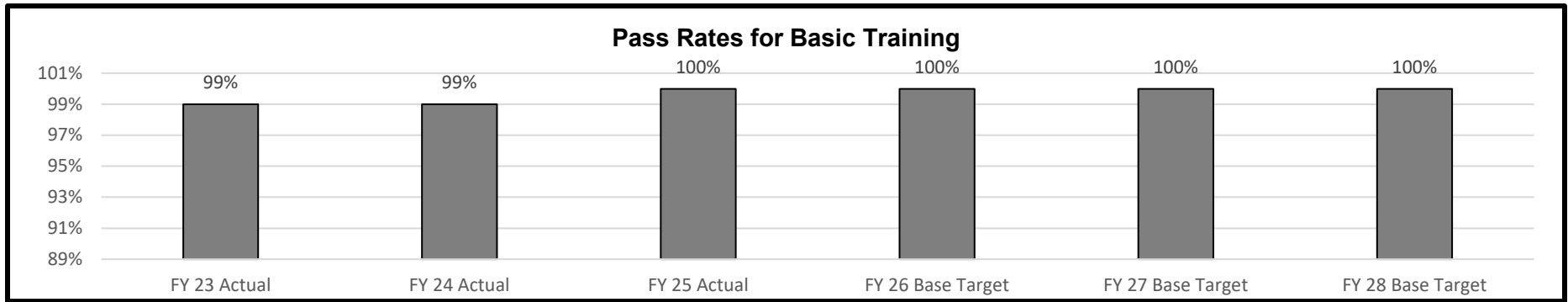
2b. Provide a measure(s) of the program's quality.



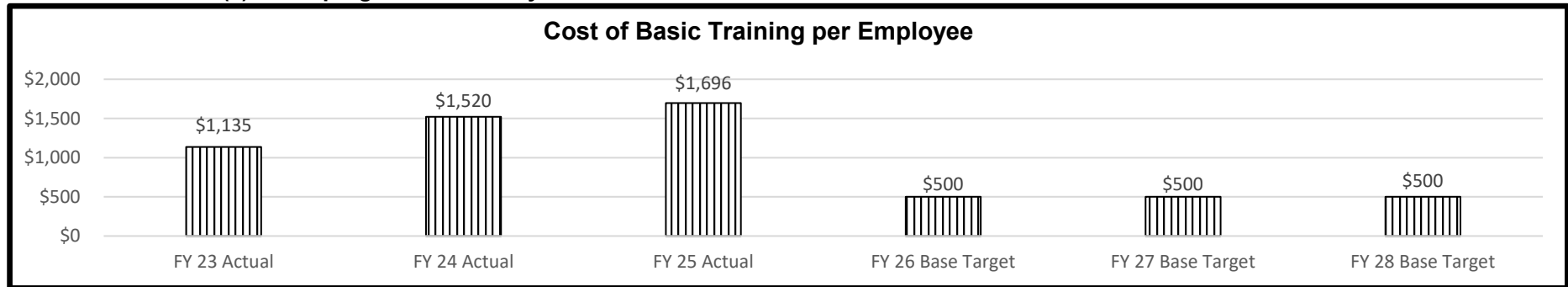
PROGRAM DESCRIPTION

Department	Corrections	AB Section(s):	Various
Program Name	Staff Training		
Program is found in the following core budget(s):	Staff Training, OD Staff E&E, OPS E&E, Telecommunications, DHS Staff PS and E&E, General Services, Food E&E, Employee Health & Safety, Overtime, Maintenance & Repair, Institutional E&E, DAI Staff E&E, Various Institutions PS, DORS Staff E&E, Vocational Enterprises E&E, P&P Staff E&E, Transition Centers, and Community Supervision Centers		

2c. Provide a measure(s) of the program's impact.



2d. Provide a measure(s) of the program's efficiency.

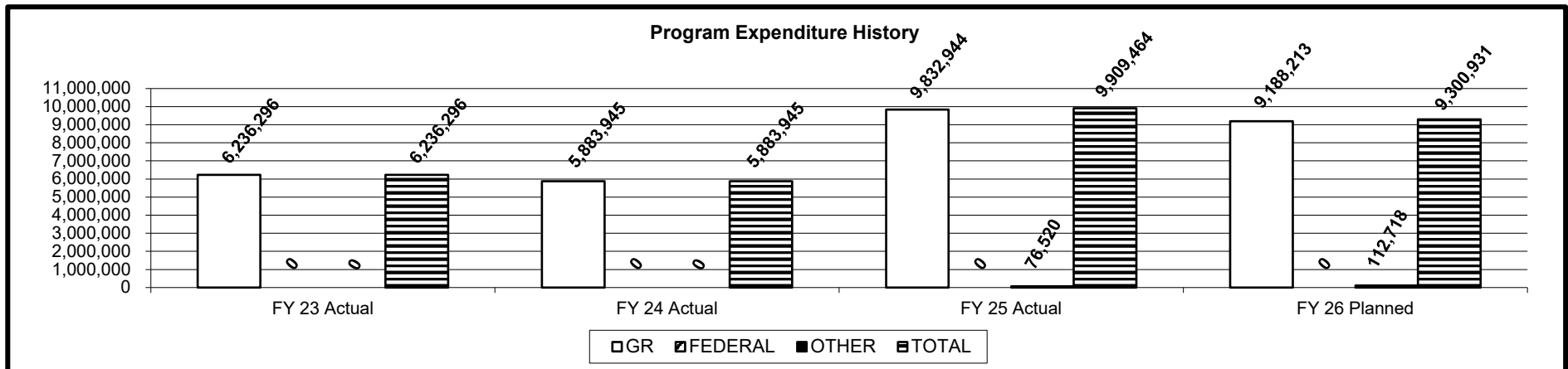


We were unable to make comparisons between other states in our region because the underlying costs are not comparable; while we utilize per diem to pay for participant expenses, other states (e.g., Illinois and Arkansas) have residential academies, and still others (e.g., Kansas and Iowa) conduct their basic training at each prison. We are projecting a 5% decline in cost figures based on the department's expansion of blended learning.

PROGRAM DESCRIPTION

Department	Corrections	AB Section(s):	Various
Program Name	Staff Training		
Program is found in the following core budget(s):	Staff Training, OD Staff E&E, OPS E&E, Telecommunications, DHS Staff PS and E&E, General Services, Food E&E, Employee Health & Safety, Overtime, Maintenance & Repair, Institutional E&E, DAI Staff E&E, Various Institutions PS, DORS Staff E&E, Vocational Enterprises E&E, P&P Staff E&E, Transition Centers, and Community Supervision Centers		

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

Working Capital Revolving Fund (0510)

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 217.025 RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION	
Department Corrections	09.040, 09.045, 09.050, 09.055, AB Section(s): 09.075, 09.080, and 09.085
Program Name Division of Adult Institutions Staff	
Program is found in the following core budget(s): <div style="text-align: right; margin-top: 10px;">DAI Staff PS and E&E, Telecommunications, General Services, Fuel & Utilities, and Overtime</div>	
<p>1a. What strategic priority does this program address? Building a Safer Work Environment, Improving the Workforce, and Reducing Risk and Recidivism</p> <p>1b. What does this program do? The Division of Adult Institutions provides management and oversight of 19 state correctional centers and one decommissioned institution with a goal of improving lives for safer communities. It is administered by the Division Director, three Deputy Division Directors, and four Assistant Division Directors. The administration is responsible for the following:</p> <ul style="list-style-type: none"> • providing oversight of wardens and correctional centers, • providing oversight of human resource offices at correctional centers, • providing oversight of DAI Investigations Unit, • ensuring consistent, uniform application of policy and procedures, • developing plans for specific issues impacting the division or specific correctional centers, • generating reports to monitor institutional activities, budget, and performance, and • ensuring safety and security at each correctional center. <p>2a. Provide an activity measure(s) for the program. See the Office of the Director Program Form.</p> <p>2b. Provide a measure(s) of the program's quality. See the Office of the Director Program Form.</p> <p>2c. Provide a measure(s) of the program's impact. See the Office of the Director Program Form.</p> <p>2d. Provide a measure(s) of the program's efficiency. See the Office of the Director Program Form.</p>	

PROGRAM DESCRIPTION

Department Corrections

09.040, 09.045, 09.050, 09.055,

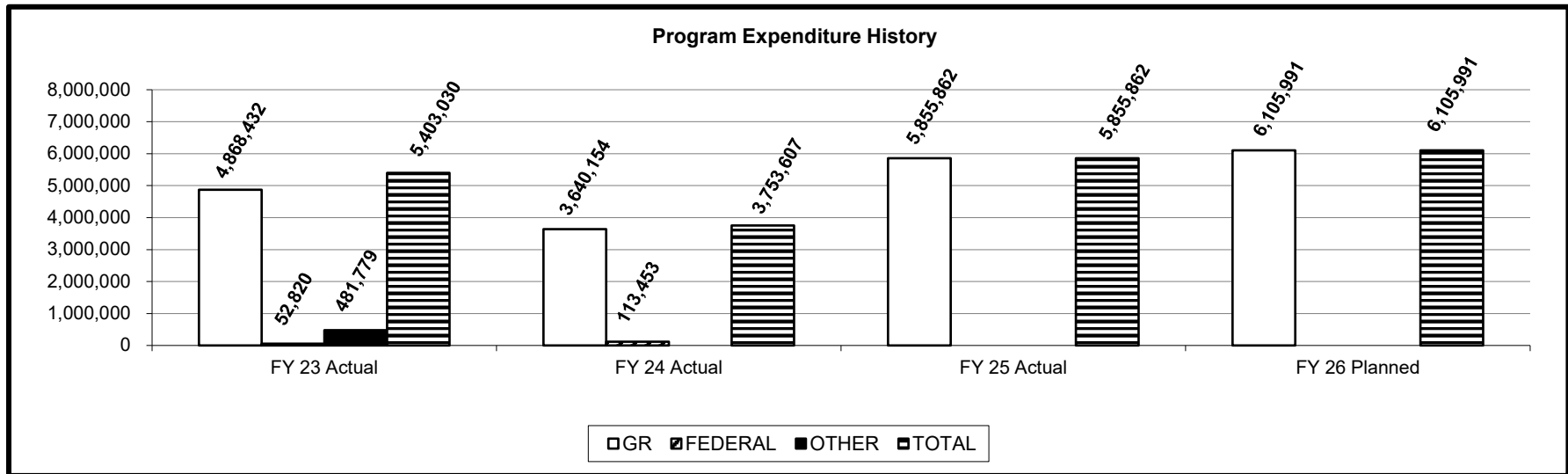
AB Section(s): 09.075, 09.080, and 09.085

Program Name Division of Adult Institutions Staff

Program is found in the following core budget(s):

DAI Staff PS and E&E, Telecommunications, General Services, Fuel & Utilities, and Overtime

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 217, RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department Corrections

AB Section(s): Various

Program Name Adult Corrections Institutional Operations

Program is found in the following core budget(s): Various Institutions, Population Growth Pool, Telecommunications, Fuel & Utilities, Overtime, Staff Clothing, Vehicle Replacement, Inmate Clothing, Institutional Community Purchases, Maintenance & Repair, Institutional E&E, Canteen Services, Wage & Discharge, Canteen Wages, Offender Communication Monitoring, and Hootselle Settlement

1a. What strategic priority does this program address?

Building a Safer Work Environment, Improving the Workforce, and Reducing Risk and Recidivism

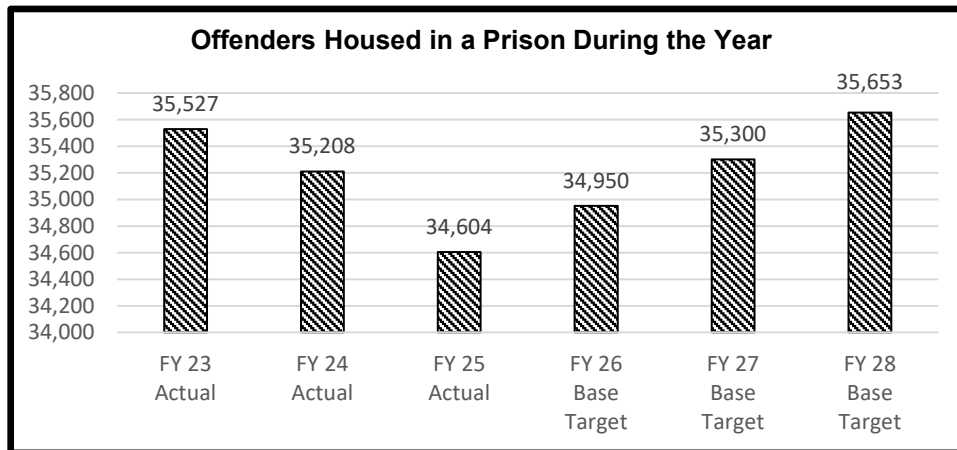
1b. What does this program do?

The Division of Adult Institutions provides management and oversight of 19 state correctional centers and one decommissioned institution with a goal of improving lives for safer communities.

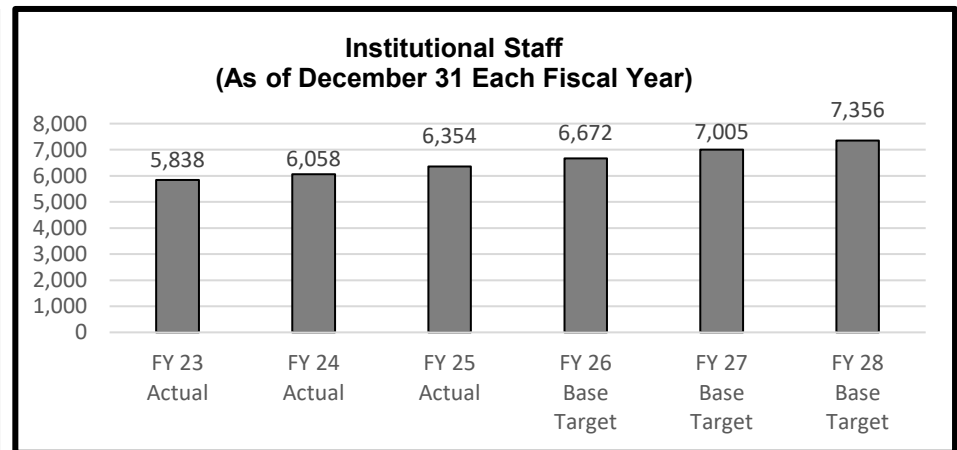
The adult correctional centers are responsible for the following:

- Providing a safe and secure environment for staff and offenders,
- Providing offenders with adequate living conditions, clothing, and food,
- Assisting offenders with changing their cognitive behavior through risk reduction classes and restorative justice activities, and
- Assisting staff with their professional development.

2a. Provide an activity measure(s) for the program.



This includes the number of offenders who received services at least one day within a prison.



This measure changed to fiscal year calculation versus calendar year.

PROGRAM DESCRIPTION

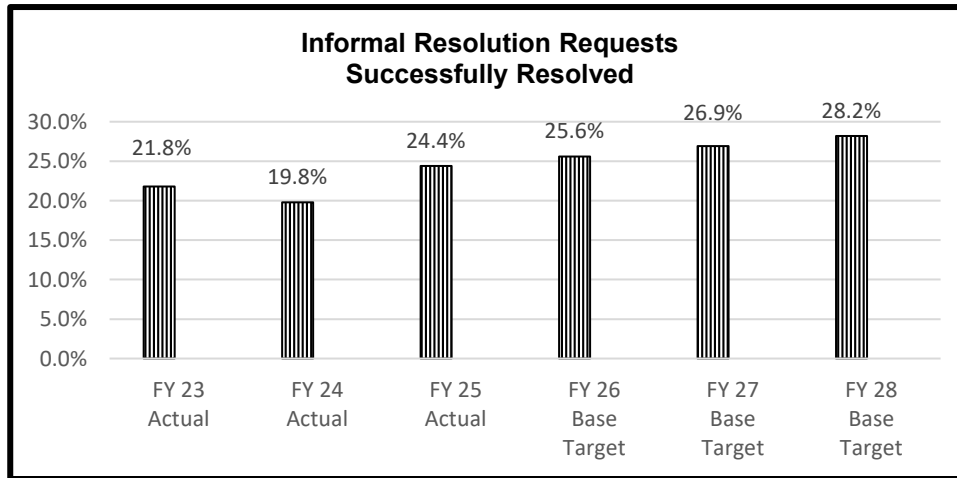
Department Corrections

AB Section(s): Various

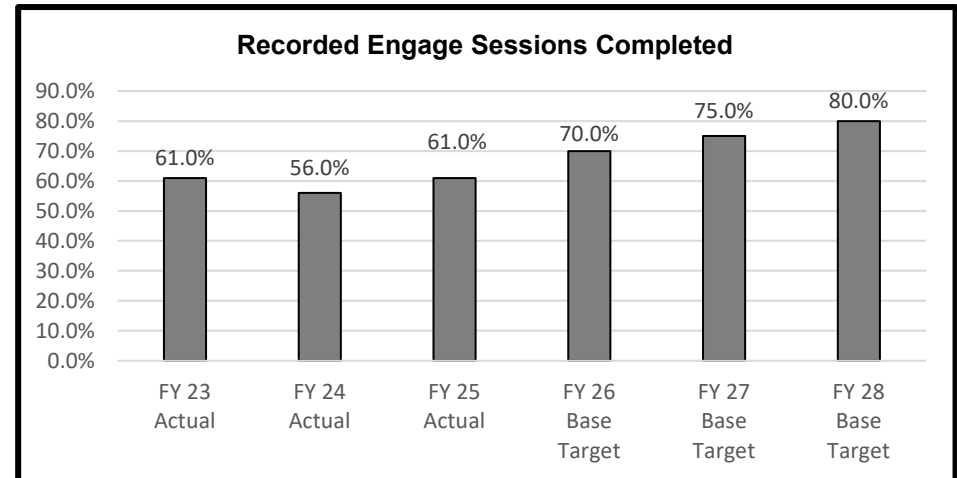
Program Name Adult Corrections Institutional Operations

Program is found in the following core budget(s): Various Institutions, Population Growth Pool, Telecommunications, Fuel & Utilities, Overtime, Staff Clothing, Vehicle Replacement, Inmate Clothing, Institutional Community Purchases, Maintenance & Repair, Institutional E&E, Canteen Services, Wage & Discharge, Canteen Wages, Offender Communication Monitoring, and Hootselle Settlement

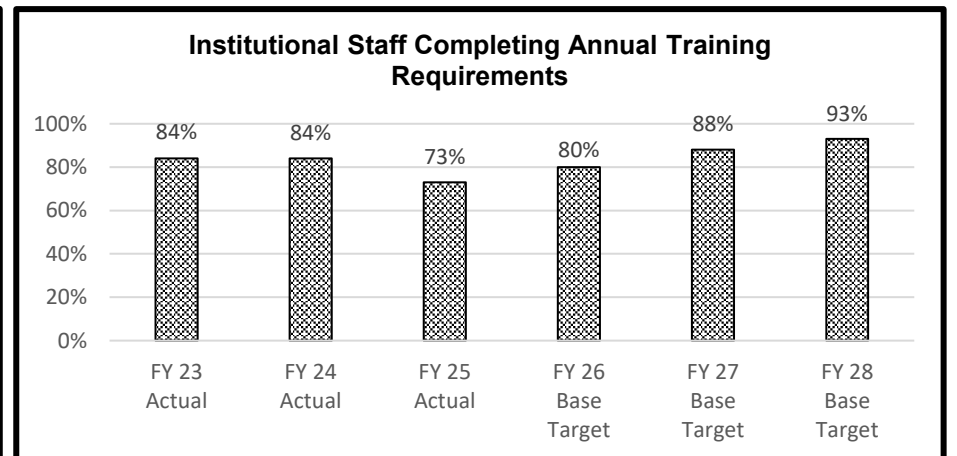
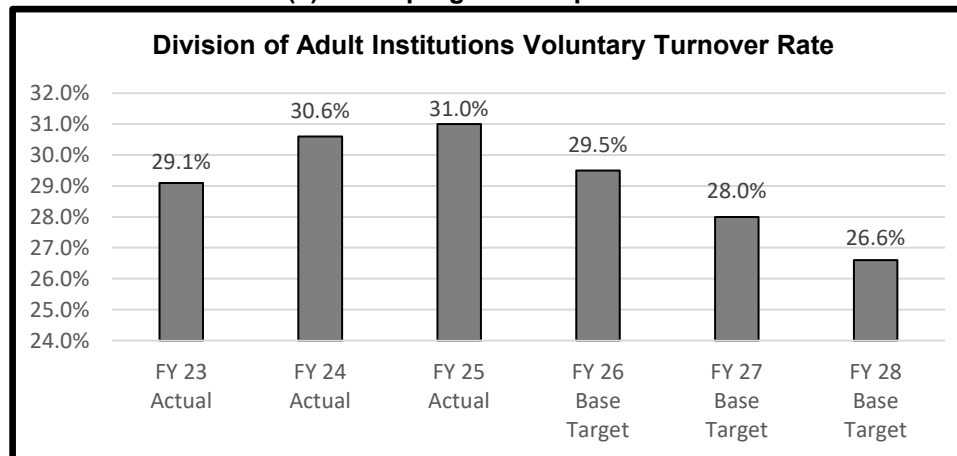
2b. Provide a measure(s) of the program's quality.



Number of informal resolution requests resolved by discussion or successfully resolved.



2c. Provide a measure(s) of the program's impact.



PROGRAM DESCRIPTION

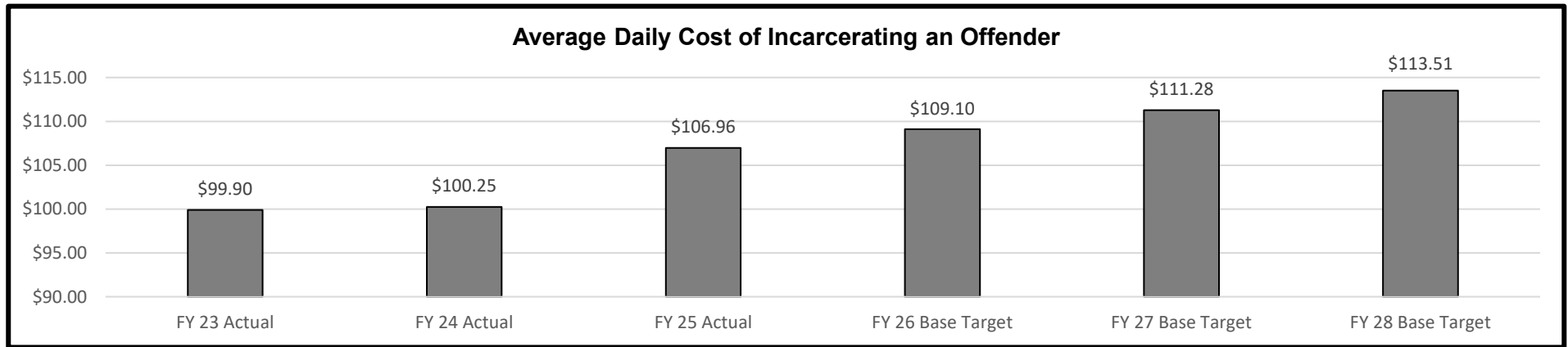
Department Corrections

AB Section(s): Various

Program Name Adult Corrections Institutional Operations

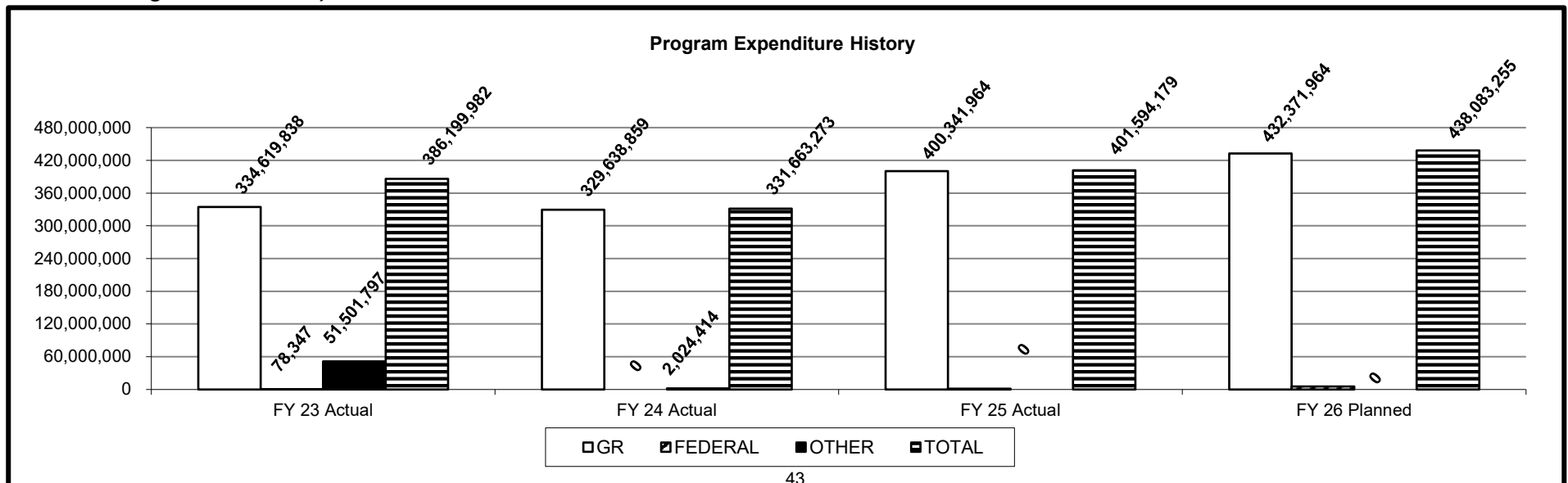
Program is found in the following core budget(s): Various Institutions, Population Growth Pool, Telecommunications, Fuel & Utilities, Overtime, Staff Clothing, Vehicle Replacement, Inmate Clothing, Institutional Community Purchases, Maintenance & Repair, Institutional E&E, Canteen Services, Wage & Discharge, Canteen Wages, Offender Communication Monitoring, and Hootselle Settlement

2d. Provide a measure(s) of the program's efficiency.



Figures assume approximately 2% inflationary effects.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



PROGRAM DESCRIPTION	
Department Corrections	AB Section(s): Various
Program Name Adult Corrections Institutional Operations	
Program is found in the following core budget(s):	Various Institutions, Population Growth Pool, Telecommunications, Fuel & Utilities, Overtime, Staff Clothing, Vehicle Replacement, Inmate Clothing, Institutional Community Purchases, Maintenance & Repair, Institutional E&E, Canteen Services, Wage & Discharge, Canteen Wages, Offender Communication Monitoring, and Hootselle Settlement
<p>4. What are the sources of the "Other " funds? Inmate Canteen Fund (0405) and Inmate Incarceration Reimbursement Act Fund (0828)</p> <p>5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.) Chapter 217 RSMo</p> <p>6. Are there federal matching requirements? If yes, please explain. No.</p> <p>7. Is this a federally mandated program? If yes, please explain. No.</p>	

PROGRAM DESCRIPTION

Department Corrections

AB Section(s): 09.100

Program Name Prison Nursery Program

Program is found in the following core budget(s): WERDCC and Prison Nursery

1a. What strategic priority does this program address?

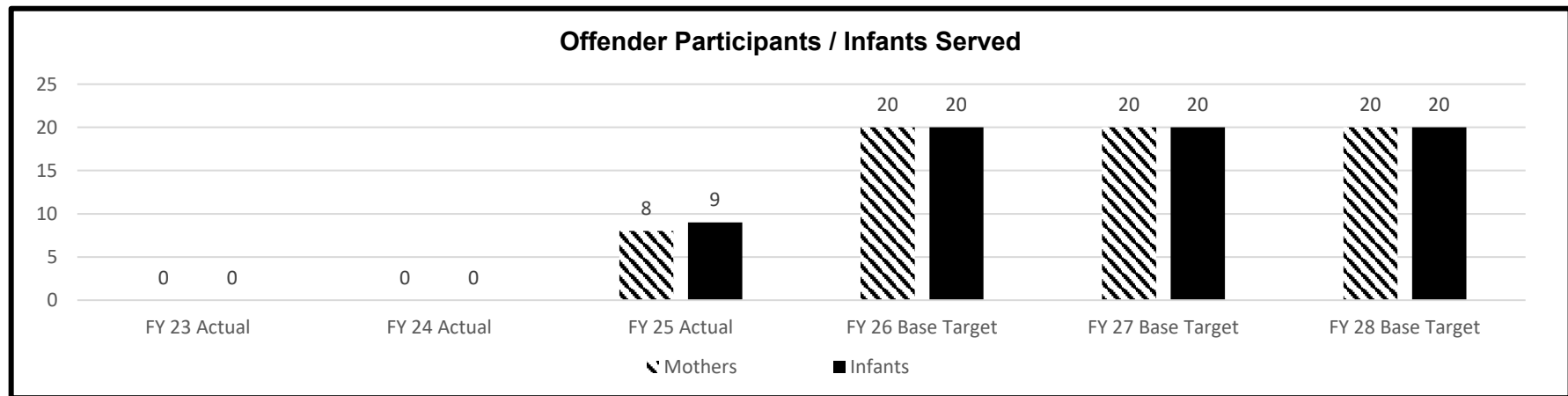
Reducing Risk and Recidivism

1b. What does this program do?

During the 2022 legislative session, the General Assembly passed and the Governor signed SS SCS SB 683, which contained sections that establish a Correctional Center Nursery Program. Specifications were that the program was to be established no later than July 1, 2025, and shall allow eligible offenders and children born from them while in the custody of the department to reside together in the institution for up to 18 months post-delivery. The program consists of a 14-bed unit to serve the projected number of qualifying pregnant offenders sentenced to DOC custody. The Nursery Program officially opened on February 1, 2025.

The program provides funding for on-going operational costs, such as formula/diapers/etc., contracted on-site non-emergency pediatrics care, wages for the offender caregivers, and reentry services such as housing/transportation/etc. for offenders leaving the program. In addition, when a mother leaves the department, she is sent out with a car seat, stroller, playpen and sheets, blankets, clothing, diapers, wipes, formula, and hygiene items for their child.

2a. Provide an activity measure(s) for the program.



* Program started Feb. 1, 2025 and has a 14 bed capacity.

PROGRAM DESCRIPTION

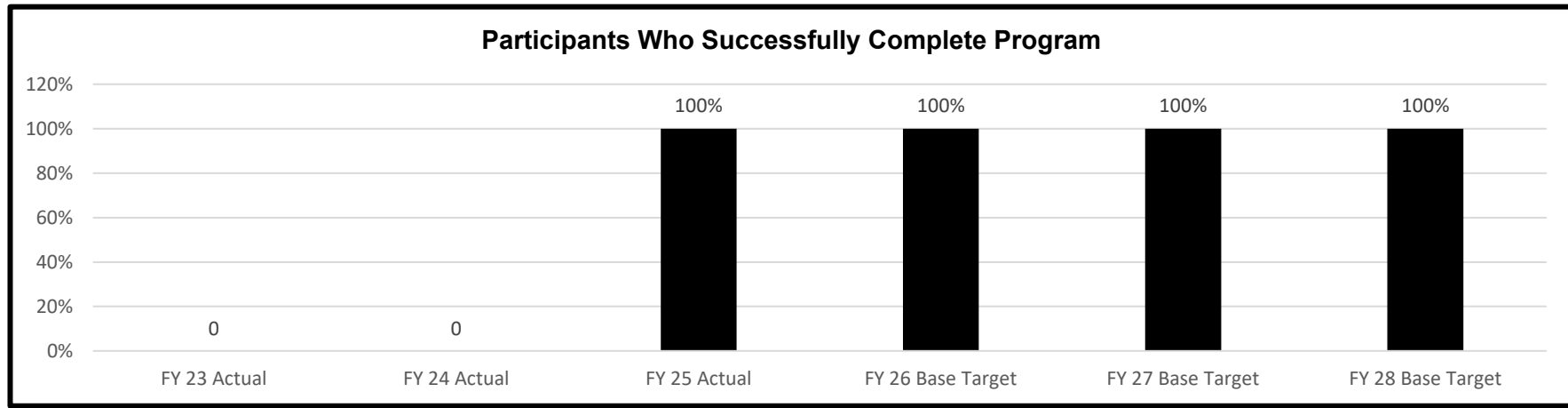
Department Corrections

AB Section(s): 09.100

Program Name Prison Nursery Program

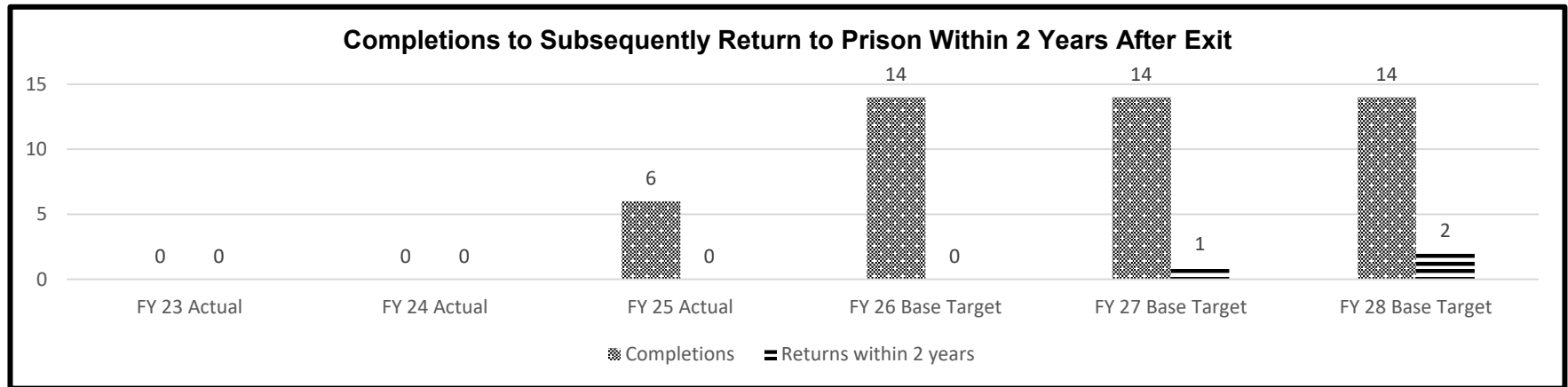
Program is found in the following core budget(s): WERDCC and Prison Nursery

2b. Provide a measure(s) of the program's quality.



*Program started February 1, 2025. Number includes program withdrawals and completions.

2c. Provide a measure(s) of the program's impact.



*Program started in February 2025.

PROGRAM DESCRIPTION

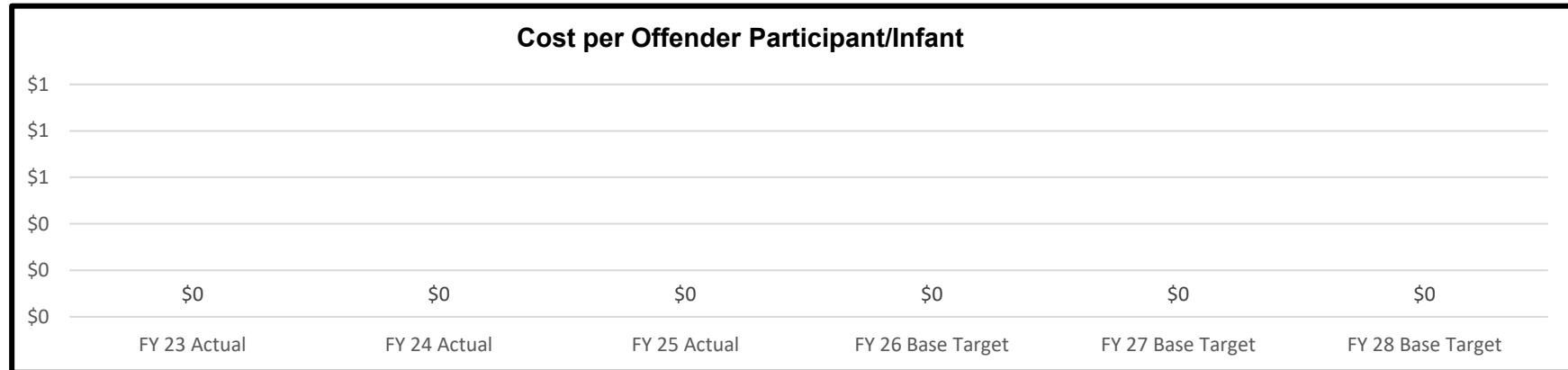
Department Corrections

AB Section(s): 09.100

Program Name Prison Nursery Program

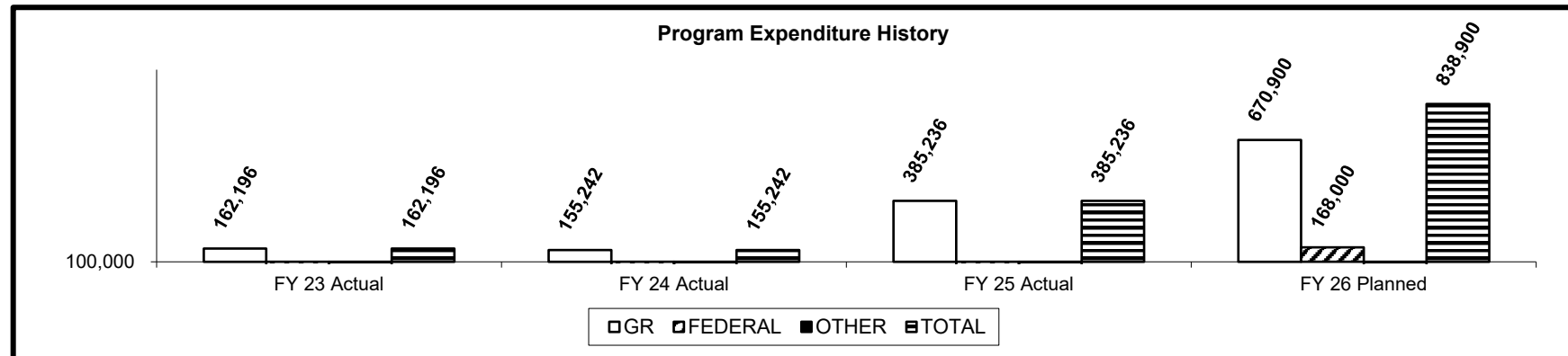
Program is found in the following core budget(s): WERDCC and Prison Nursery

2d. Provide a measure(s) of the program's efficiency.



*FY25 was Phase II start-up funds. Program started in February 2025; a cost per participant will be provided next fiscal year.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



PROGRAM DESCRIPTION	
Department Corrections	AB Section(s): 09.100
Program Name Prison Nursery Program	
Program is found in the following core budget(s): WERDCC and Prison Nursery	
<p>4. What are the sources of the "Other " funds? N/A</p> <p>5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.) Section 217.940 through 217.947 RSMo</p> <p>6. Are there federal matching requirements? If yes, please explain. No.</p> <p>7. Is this a federally mandated program? If yes, please explain. No.</p>	

PROGRAM DESCRIPTION

Department Corrections

AB Section(s): 09.020,09.040, 09.190

Program Name Division of Offender Rehabilitative Services Administration

Program is found in the following core budget(s): DORS Staff , Telecommunications, and Federal Programs

1a. What strategic priority does this program address?

Improving Workforce; Reducing Risk and Recidivism

1b. What does this program do?

The Division of Offender Rehabilitative Services (DORS) Administration is responsible for the management and oversight of the following areas, including the professional development of staff:

- Academic Education, Career and Technical (Vocational) Education, Post Secondary Education and Reentry Services
- Behavioral Health Services (Mental Health and Substance Use Recovery Services)
- Offender Healthcare (Medical and Mental Health)/Sex Offender Assessment and Treatment
- Missouri Vocational Enterprises (On the Job Training)

The overall goal of DORS is to improve lives for safer communities by providing opportunities for offenders to:

- Advance their academic education level, participate in post-secondary academic education and career and technical (vocational) training opportunities.
- Successfully transition into the community through utilization of the Reentry Centers and supportive services.
- Participate in treatment programs that address the cycle of substance use addiction and assist in the development of personalized, structured recovery plans.
- Receive medical and mental health services that focus on disease prevention and early identification/treatment of medical and mental health care issues.
- Participate in treatment programs designed to reduce the risk of reoffending behaviors for those convicted of sex offenses.
- Participate in job training to develop hard (teachable abilities/skill sets) and soft (interpersonal skills) employment skills.

2a. Provide an activity measure(s) for the program.

See the Office of the Director Program Form.

2b. Provide a measure(s) of the program's quality.

See the Office of the Director Program Form.

PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 09.020,09.040, 09.190

Program Name Division of Offender Rehabilitative Services Administration

Program is found in the following core budget(s): DORS Staff , Telecommunications, and Federal Programs

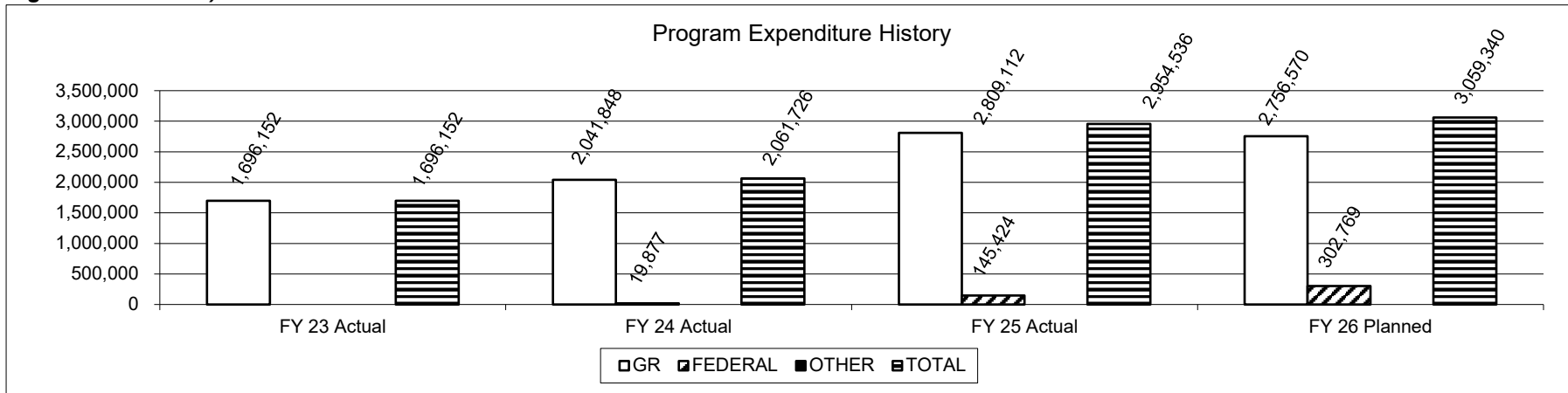
2c. Provide a measure(s) of the program's impact.

See the Office of the Director Program Form.

2d. Provide a measure(s) of the program's efficiency.

See the Office of the Director Program Form.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

US Constitution-8th and 14th Amendments, Public Law 94-142 (Federal), Chapters 217, 589.040 and 559.115 RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 9.195, 09.200
Program Name Offender Healthcare
Program is found in the following core budget(s): Offender Healthcare and Equipment, Medication Assisted Treatment, Substance Use Services

1a. What strategic priority does this program address?

Reducing Risk and Recidivism

1b. What does this program do?

The Medical Services section oversees the comprehensive medical care provided by the contract vendor. This is a managed-care system, which stresses healthcare education, disease prevention, immediate identification of health problems, and early intervention to prevent more debilitating chronic health problems. Medical units are staffed with licensed healthcare professionals at every correctional center and 2 transition centers, and provide care ranging from a regular sick call to extended or infirmary care. The following ancillary medical services are provided at all correctional centers only, unless otherwise specified:

- X-rays
- Blood draws and other laboratory analysis
- Dental care
- Mammography (female sites via mobile unit)
- Optometric care
- Audiology screenings
- Telemedicine
- Endoscopy (JCCC, PCC, and WRDCC)
- Nurse appointments
- Medical provider appointments
- Dialysis (MCC)
- Ultrasound (mobile unit)
- EKGs
- Medications for Opioid Use Disorder (MOUD)

The medical contract monitoring staff ensure offenders receive medical care that is equivalent to care provided in the community and that all mandates of the contract are fulfilled. The goal is to return offenders to the community as medically stable as possible, so they may become productive, law abiding citizens.

Comprehensive mental health services improve offender health and stability, which contribute to both institutional security and overall offender functioning while incarcerated and contribute to offender success and community safety upon release.

Sex offender treatment and assessment provide evidence-based therapeutic interventions and ongoing assessment to reduce the risk to reoffend and promote safer communities upon release.

Mental health services include:

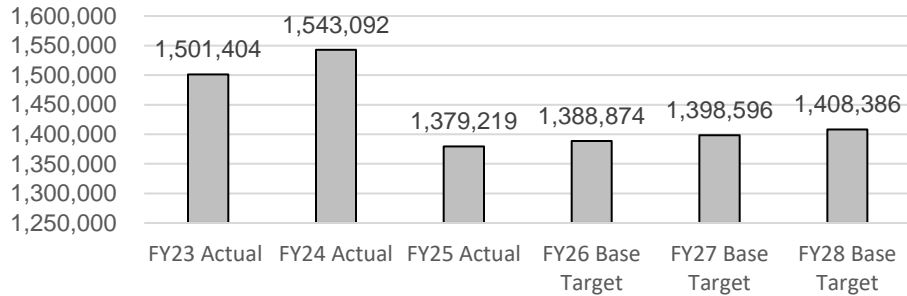
- Psychiatric intake and treatment
- Psychiatric medication management and monitoring
- Individual psychotherapy
- Group therapy
- Activity therapy
- Case management and discharge planning
- Crisis intervention and management
- Sex offender treatment and assessment

PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 9.195, 09.200
Program Name Offender Healthcare
Program is found in the following core budget(s): Offender Healthcare and Equipment, Medication Assisted Treatment, Substance Use Services

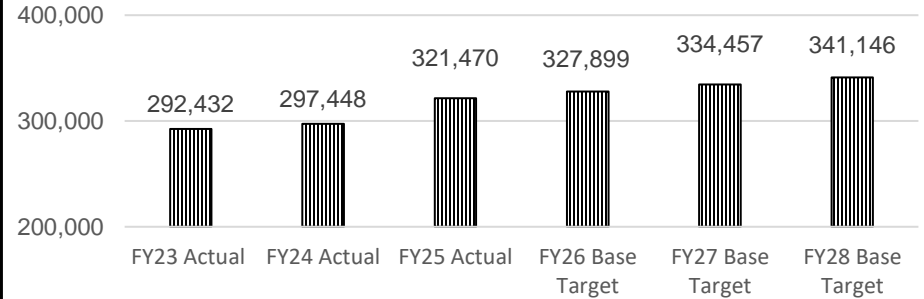
2a. Provide an activity measure(s) for the program.

Medical Encounters Conducted



The decrease is attributed to previous years appointments that were "no-shows", refusals, and reschedules were captured in the total number of medical encounters. No shows, refusals, and reschedules were eliminated from FY25 data in order to represent an accurate number of appointments. The decrease is also attributed to low staffing. An increase in encounters is anticipated in future fiscal years as the health needs of our overall population continue to increase. With our aging population, we can anticipate an increase in on site healthcare encounters, including provider and nursing visits. With an expected 0.7% increase in demand on physicians as explained in chronic care measure below, it is anticipated that we will see a 0.7% increase in provider and nursing visits as well, as most patients are seen for a nursing visit before a provider visit.

Mental Health Encounters Annually



Increase is attributed to the population increase, the increase in the percent of population with MH needs, as well as the expansion of MAT services. Every MAT referral requires a visit to a Qualified Mental Health Professional. Data also supports an increase in patients arriving on intake on psychotropic medications.

PROGRAM DESCRIPTION

Department Corrections

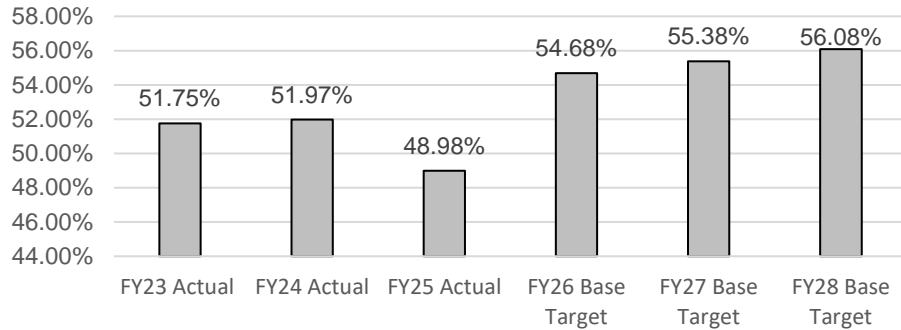
AB Section(s): 9.195, 09.200

Program Name Offender Healthcare

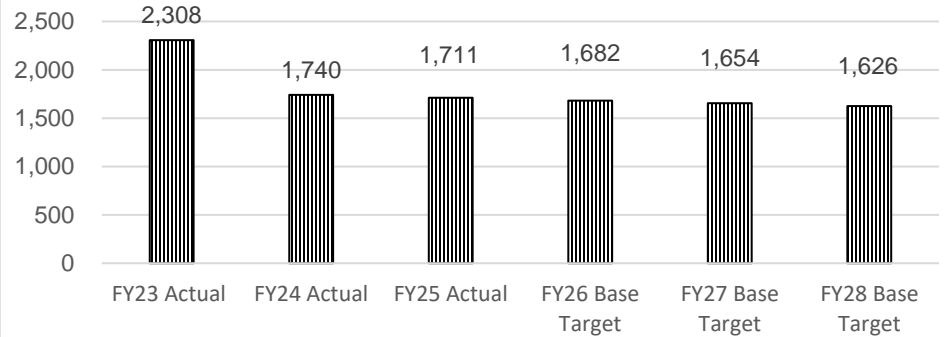
Program is found in the following core budget(s): Offender Healthcare and Equipment, Medication Assisted Treatment, Substance Use Services

2b. Provide a measure(s) of the program's quality.

Offenders Enrolled in a Chronic Care Clinic



Offenders Being Monitored for Hepatitis C



This does not include mental health chronic care. One offender could be enrolled in multiple chronic care clinics, but would only be counted once for the purpose of this measure. Due to health needs of our aging offender population, we would expect this to increase. These predictions are based on the fact that those 65 and older accounted for 34% of the demand for physicians in the community in 2021, and by 2034 are predicted to account for 42%, which is a 10% increase over 13 years. Estimating about 0.7% increase annually based on this data. Currently about 6% of offender population is enrolled in MAT chronic care. We anticipate by next FY around 11% of total population enrolled.

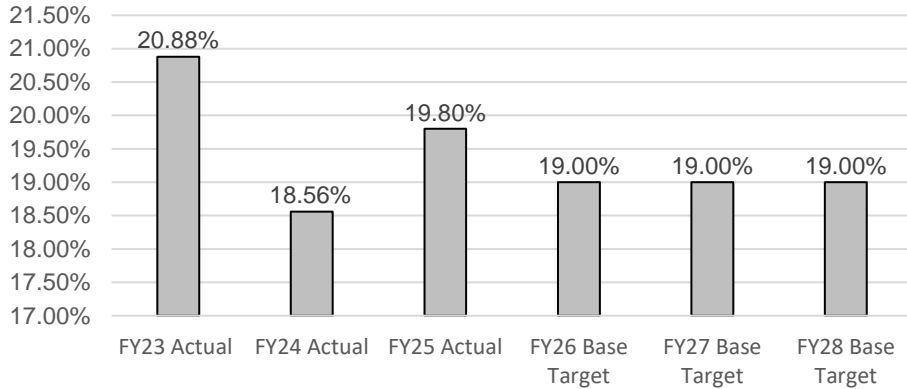
These are the total number of active Hep C patients in DOC custody as of June 30, 2025. It is anticipated that this number will continue to decrease slightly, which is attributed to the increase in community treatment efforts, thus decreasing the number of offenders arriving to our institutions with active Hep C, as well as our contracted healthcare provider completing treatment for 524 individuals in FY25. In FY25, the number of patients diagnosed with Hep C on intake was around 550, which is why the decrease in offenders being monitored for Hep C was minimal (1.67%). It still decreased, due to some offenders being monitored having been discharged.

PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 9.195, 09.200
Program Name Offender Healthcare
Program is found in the following core budget(s): Offender Healthcare and Equipment, Medication Assisted Treatment, Substance Use Services

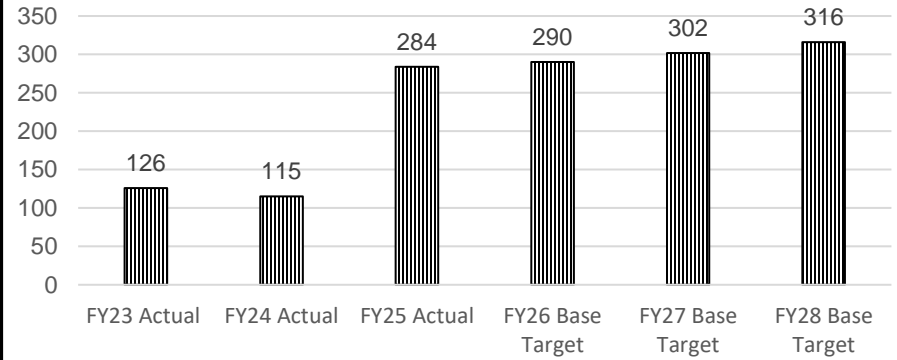
2c. Provide a measure(s) of the program's impact.

Healthcare Grievances to the Total Number of Grievances



This is measuring grievance stage only and does not include IRRs or appeals. In FY25, there were a total of 1,935 healthcare grievances out of a total of 9,790 total grievances.

Severely Mentally Ill (MH-4) Offenders Placed in Restrictive Housing Each Year

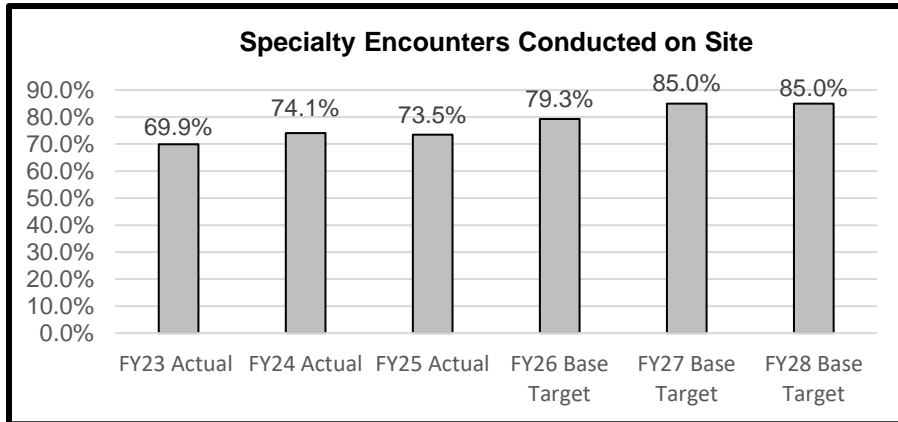


The difference in FY23-FY25 is due to a different methodology for obtaining data. FY25 data represents the number of MH4 and MH5 offenders who were placed in restrictive housing during FY25. This is not number of placements, but number of offenders. If an offender was placed in restrictive housing more than once in FY25, they are only counted once. We anticipate this number increasing due to the continued increase in mental health acuity of our population.

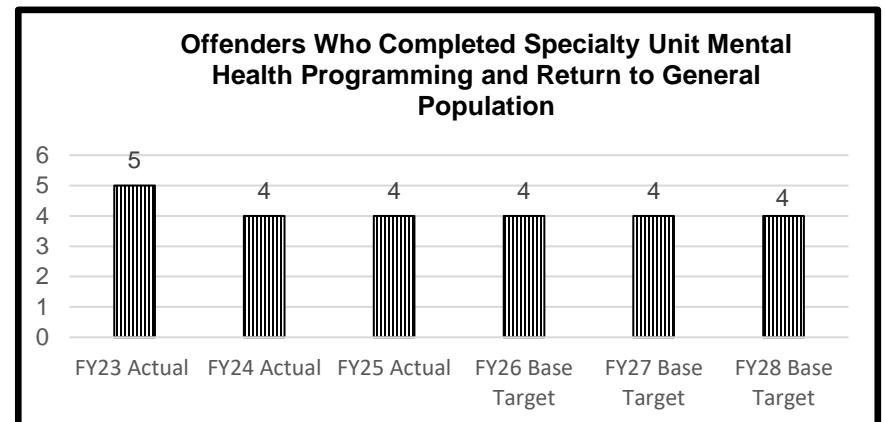
PROGRAM DESCRIPTION

Department Corrections	AB Section(s): 9.195, 09.200
Program Name Offender Healthcare	
Program is found in the following core budget(s): Offender Healthcare and Equipment, Medication Assisted Treatment, Substance Use Services	

2d. Provide a measure(s) of the program's efficiency.



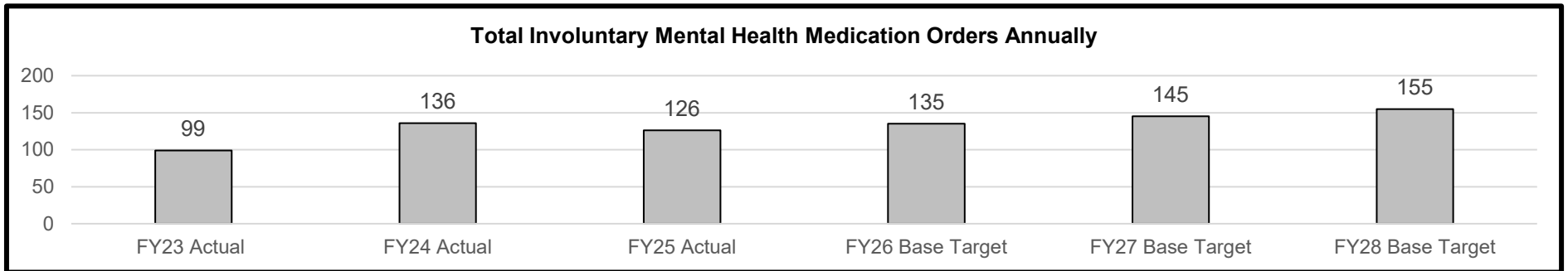
This measure is the percentage of specialist encounters conducted on-site in comparison to total specialist encounters conducted on and offsite. Total specialist encounters do not include ER visits and inpatient hospital stays. An increase was anticipated in this measure due to amendments to the comprehensive healthcare contract requiring additional efforts be placed on increasing telehealth services beginning FY25. However, staffing challenges and sites utilizing telehealth facilitators for MAT telehealth visits limited the number of available on site facilitators to conduct specialist telehealth appointments. Currently, about 26.5% of specialist appointments are conducted off-site. The contracted healthcare provider has adjusted their staffing matrix to include more telehealth facilitators. It is important to keep in mind that some specialist encounters will continue to require outcounts due to the nature of the appointment.



Mental health unit data should be fairly consistent since program capacity does not change.

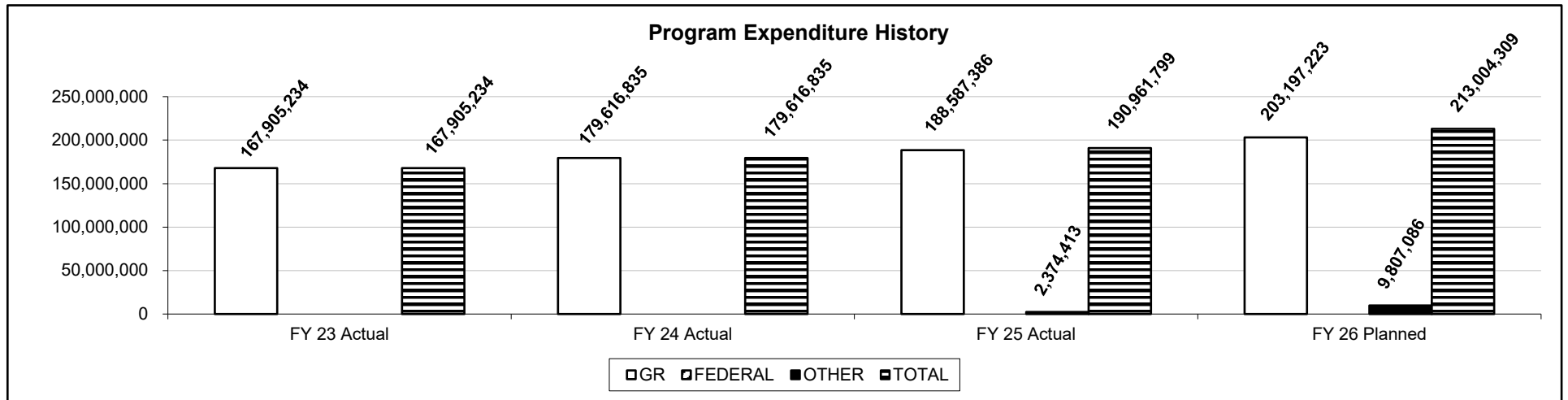
PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 9.195, 09.200
Program Name Offender Healthcare
Program is found in the following core budget(s): Offender Healthcare and Equipment, Medication Assisted Treatment, Substance Use Services



On-site involuntary medication orders eliminate need for out count to community hospital. This measure should increase slightly over time as mentally ill offenders increase as a percentage of total population. This includes initial order for involuntary medications and any renewals throughout FY25.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



PROGRAM DESCRIPTION	
Department Corrections	AB Section(s): 9.195, 09.200
Program Name Offender Healthcare	
Program is found in the following core budget(s): Offender Healthcare and Equipment, Medication Assisted Treatment, Substance Use Services	
<p>4. What are the sources of the "Other " funds? Medication Assisted Treatment</p> <p>5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.) US Constitution-8th and 14th Amendments, Chapters 217.230, 589.040, 559.115, and 632.483 RSMo.</p> <p>6. Are there federal matching requirements? If yes, please explain. No.</p> <p>7. Is this a federally mandated program? If yes, please explain. The 8th Amendment to the US Constitution protects against cruel and unusual punishment. The courts have deemed that improper healthcare for incarcerated offenders constitutes cruel and unusual punishment.</p>	

PROGRAM DESCRIPTION

Department	Corrections	AB Section(s): 09.020, 09.040, 09.055, 09.080, 09.200, 09.205
Program Name	Substance Use and Recovery Services	

Program is found in the following core budget(s): Federal, Telecommunications, Fuel & Utilities, Maintenance & Repair, Institutional E&E, Substance Use & Recovery, and Toxicology

1a. What strategic priority does this program address?

Reducing risk and recidivism

1b. What does this program do?

Substance Use and Recovery Services provide appropriate treatment to offenders with substance use related offenses, histories of abuse, and/or who are mandated to participate in treatment. The department has established a range of evidence-based services that include:

- diagnostic center screening,
- clinical assessment,
- institutional substance use treatment services,
- pre-release planning, and
- medication-assisted treatment (MAT)

Additionally, the Department of Corrections provides contract oversight and quality assurance monitoring of these programs. The federally funded Special Needs Program at Northeast Correctional Center provides services for individuals who may have difficulty functioning in other treatment programs. Substance use and recovery services works in close partnership with the Department of Mental Health to facilitate timely continuing care when high need offenders are released from prison-based treatment centers to probation and parole.

Substance use and recovery services are a critical step in reducing criminal behavior, relapse and recidivism.

PROGRAM DESCRIPTION

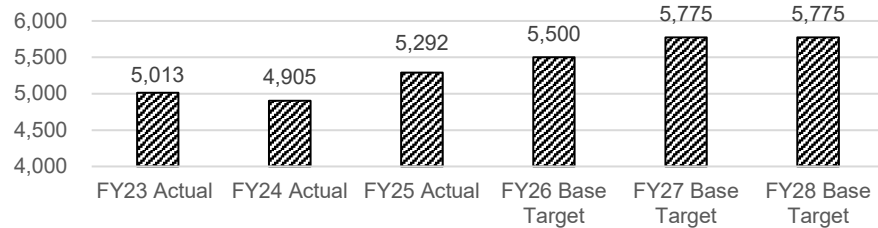
Department Corrections
Program Name Substance Use and Recovery Services

AB Section(s): 09.020, 09.040, 09.055, 09.080, 09.200, 09.205

Program is found in the following core budget(s): Federal, Telecommunications, Fuel & Utilities, Maintenance& Repair, Institutional E&E, Substance Use & Recovery, and Toxicology

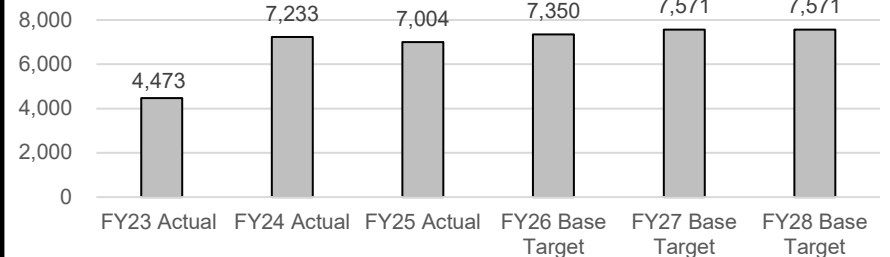
2a. Provide an activity measure(s) for the program.

**Substance Use Disorder Assessments Completed by
Addiction Counselors**



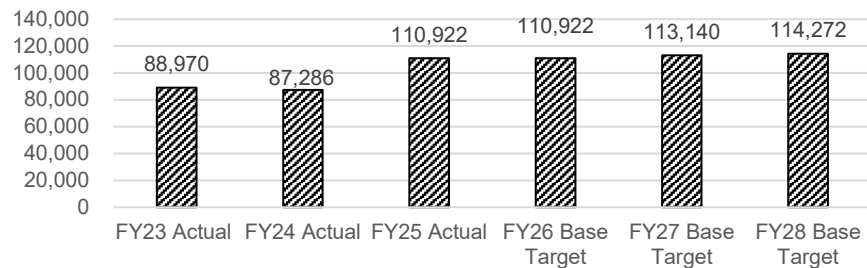
Due to the department piloting increased assessments and making additional treatment options available, these measures should increase slightly over the coming years.

Participants in Institutional Treatment Programs



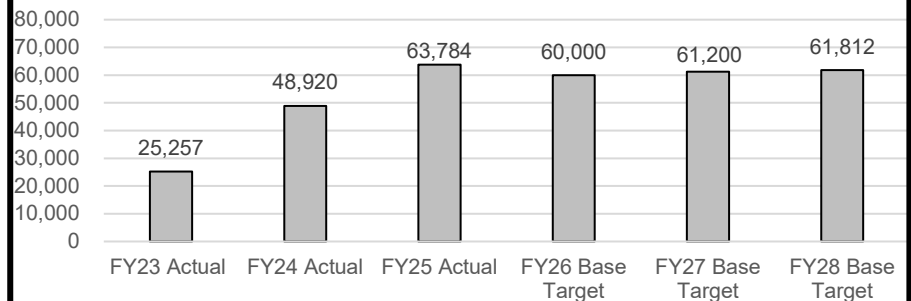
Screening indicates an estimated 75% of offenders meet the need for substance use disorder services. Increased assessments, additional program opportunities, and legislative changes to the referral process have increased overall treatment opportunities. While program capacity is set, the department expects a continued gradual increase in treatment participation.

**Urinalysis Tests Conducted
(Institutional and Community)**



This measure is impacted by the increased use of oral swab testing in the community, which should result in a gradual reduction of urinalysis testing overall, despite increases in institutional testing.

Institutional Urinalysis Test Conducted



Despite an increase in institutional testing, the overall projected stability of this population should make any long-term increases minimal.

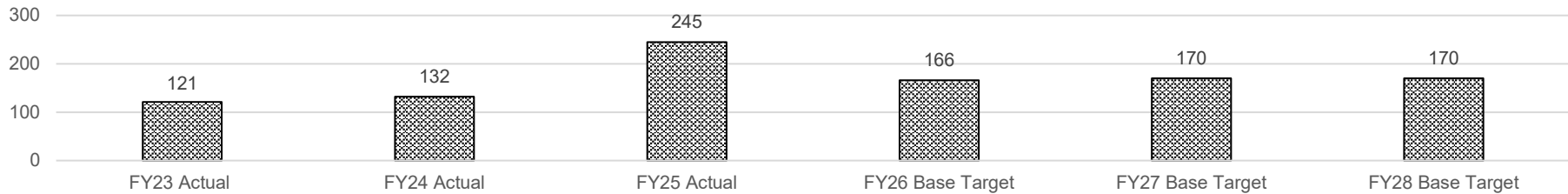
PROGRAM DESCRIPTION

Department Corrections
Program Name Substance Use and Recovery Services

AB Section(s): 09.020, 09.040, 09.055, 09.080, 09.200, 09.205

Program is found in the following core budget(s): Federal, Telecommunications, Fuel & Utilities, Maintenance & Repair, Institutional E&E, Substance Use & Recovery, and Toxicology

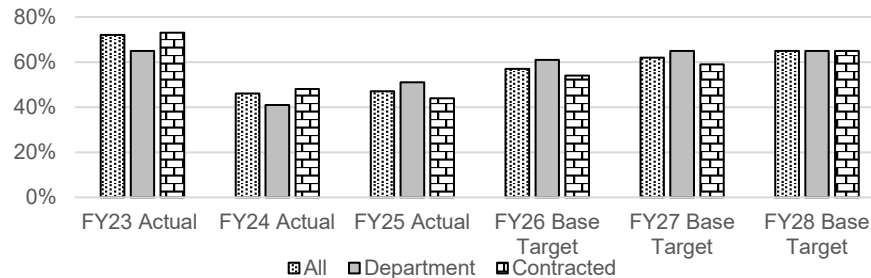
Employee Urinalysis Tests Conducted



Beginning in FY23, employee urinalysis testing is confined to post- accident and reasonable suspicion.

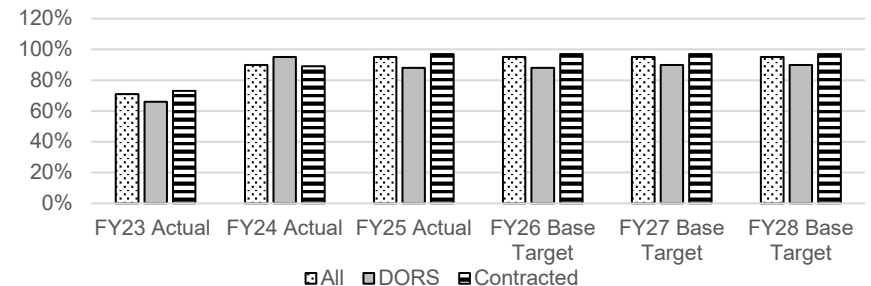
2b. Provide a measure(s) of the program's quality.

Staff in Institutional Programs who are Certified



Certified staff are treatment staff meeting certification requirements (Certified Alcohol & Drug Counselor, CADC; Certified Reciprocal Alcohol & Drug Counselor, CRADC; Certified Reciprocal Advanced Alcohol & Drug Counselor, CRAADC; Criminal Justice Addictions Professional, CCJP) registered in Missouri or a state having reciprocity with Missouri. Workforce changes statewide have led to increases in non-certified staffing, use of peer supports, etc.

Staff in Institutional Programs who are Qualified



Qualified Addictions staff include those certified in substance use disorder treatment, as well as licensed and provisionally licensed mental health professionals and licensed physicians. Expanded staffing and increases in licensure for FY24 reflect increased numbers; however, this increase is not expected to continue.

PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 09.020, 09.040, 09.055, 09.080, 09.200, 09.205

Program Name Substance Use and Recovery Services

Program is found in the following core budget(s): Federal, Telecommunications, Fuel & Utilities, Maintenance & Repair, Institutional E&E, Substance Use & Recovery, and Toxicology

Offenders Needing Treatment					
FY23 Actual	FY24 Actual	FY25 Actual	FY26 Base Target	FY27 Base Target	FY28 Base Target
75%	75%	75%	75%	75%	75%

Available research estimates that 75% of incarcerated individuals nationwide meet the criteria for a substance use disorder and are in need of treatment; however, as the department expands assessment, this measure will be adjusted in the next fiscal year to reflect actual assessed need for treatment.

2c. Provide a measure(s) of the program's impact.

Program Completions for Treatment Program Exits						
Program	FY23	FY24	FY25	FY26	FY27 Base	FY28 Base
Long Term	64.0%	72.8%	72.0%	75.0%	80.0%	80.0%
Intermediate	68.0%	73.6%	71.0%	75.0%	80.0%	80.0%
Short term	93.0%	91.8%	89.6%	90.0%	90.0%	90.0%
CODS*	91.0%	96.0%	94.0%	94.0%	94.0%	94.0%

*CODS- Court Ordered Detention Services

Institutional treatment center completions are affected by offender conduct. Treatment center environments can become unsafe for offenders and staff if individuals with criminal behavior are permitted to stay in the programs. Based on research, evidence-based completion targets are between 65-85% of all program exits with completions decreasing as time in treatment increases.

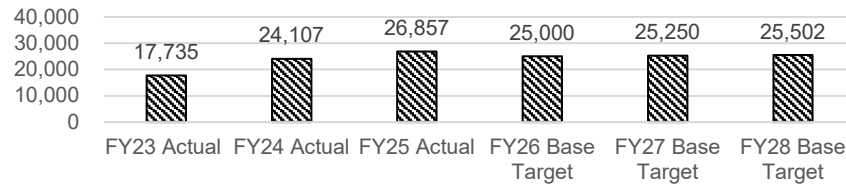
PROGRAM DESCRIPTION

Department Corrections
Program Name Substance Use and Recovery Services

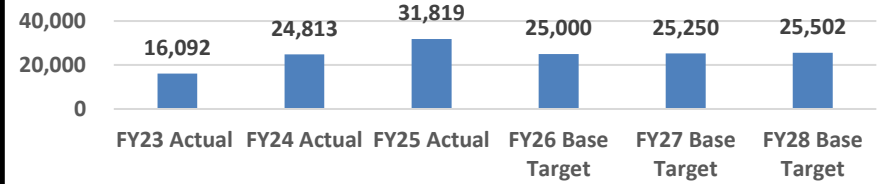
AB Section(s): 09.020, 09.040, 09.055, 09.080, 09.200, 09.205

Program is found in the following core budget(s): Federal, Telecommunications, Fuel & Utilities, Maintenance & Repair, Institutional E&E, Substance Use & Recovery, and Toxicology

Random Urinalysis Tests for Incarcerated Offenders



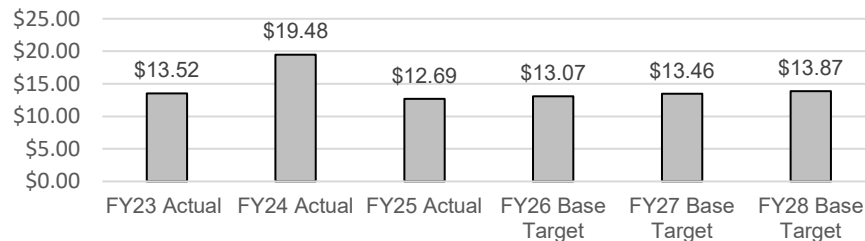
Targeted Urinalysis Tests for Incarcerated Offenders



New measure. Previous years indicated a rate of positive random samples. The department is now measuring the number of random and targeted positive samples from the institutional offenders. Institutions increased the amount of both random and targeted tests required each month in FY24. Following this increase, testing rates should be relatively stable.

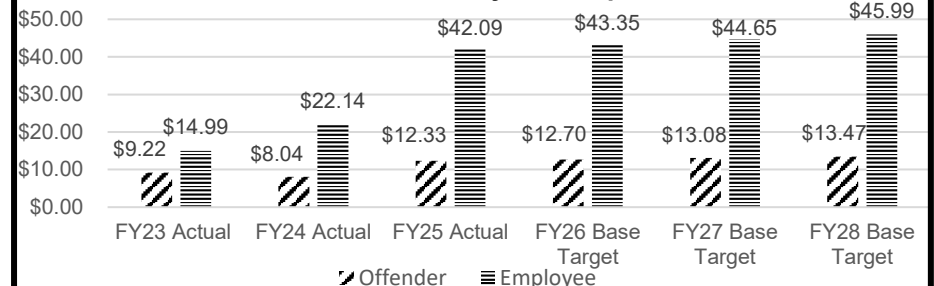
2d. Provide a measure(s) of the program's efficiency.

Average Per Diem Cost Per Program Participant for Treatment Services



Projection based on new substance use contract. In FY25, the per diem cost structure for programs was adjusted. For all programs except NECC, the rate changed from a five-day week at \$20.06 per day to a seven-day week at \$12.69 per day. NECC maintained the original five-day, \$20.06 per day rate due to its federal grant funding requirements.

Cost Per Urinalysis Sample



Prior to FY25, we had a consistent vendor under contract who did not submit a bid for renewal. As a result, the new contract reflects reagent prices that have increased by over 50%, which explains the significant cost increase in FY25. Additionally, the DOC toxicology lab recently completed a major equipment overhaul. While the expansion of this equipment has led to higher upfront costs, it is expected to improve efficiency and reduce long-term operational expense.

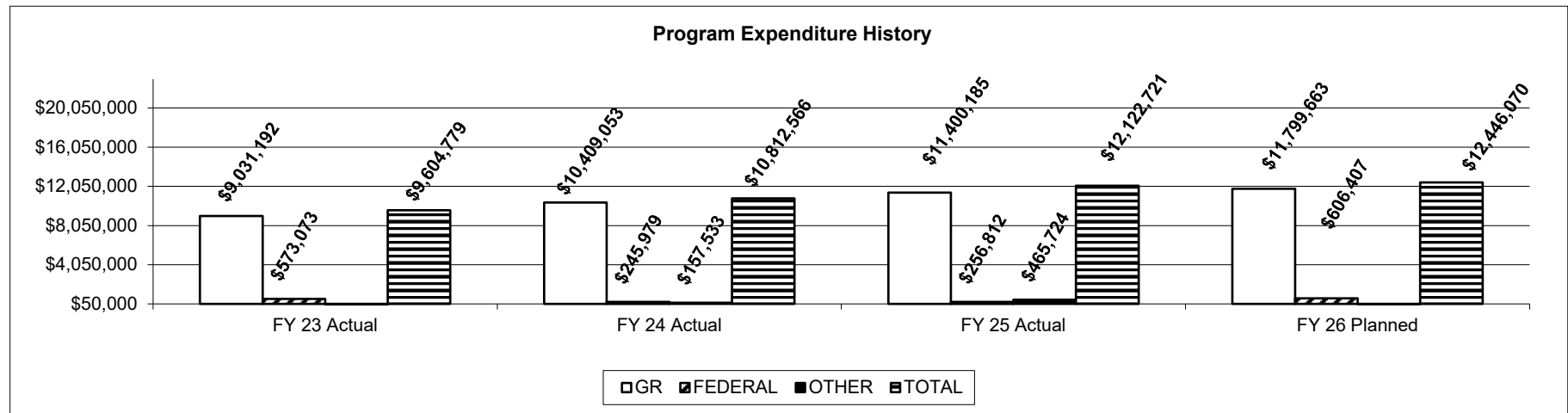
PROGRAM DESCRIPTION

Department Corrections
Program Name Substance Use and Recovery Services

AB Section(s): 09.020, 09.040, 09.055, 09.080, 09.200, 09.205

Program is found in the following core budget(s): Federal, Telecommunications, Fuel & Utilities, Maintenance & Repair, Institutional E&E, Substance Use & Recovery, and Toxicology

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

Corrections Substance Abuse Earnings Fund (0853), Medication Assisted Treatment (0705) via Supplemental Appropriation in FY25

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapters 217.785, 217.362, 217.364, 559.115, 559.036 and 559.630-635 RSMo.

6. Are there federal matching requirements? If yes, please explain.

The Residential Substance Abuse Treatment grant requires a 25% match.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department Corrections

AB Section(s): 09.020, 09.080, 09.210

Program Name Academic and Career & Technical Education

Program is found in the following core budget(s): Federal, Canteen and Academic Education

1a. What strategic priority does this program address?

Reducing Risk and Recidivism

1b. What does this program do?

The Department of Corrections, through a combination of state-operated programs, inter-agency agreements and outsourced services, provides qualified educators to conduct institution-based education and vocational programs for offenders. Incarcerated offenders without a verified high school diploma or high school equivalency certificate are required to be enrolled in academic education classes. Offenders who have obtained a high school diploma or equivalency certificate may apply for admission to vocational skills training. Providing education services reduces risk and recidivism by equipping offenders with necessary knowledge and skills to increase employability and enhance success in the community. The department continuously assesses the educational needs of offenders from their intake through their release to the community.

Vocational training for offenders is a work-based approach to skills training that prepares offenders for employment upon their release from incarceration. The department provides comprehensive training programs that prepares offenders to secure meaningful employment within 30 days of their release from incarceration. Training courses include skills such as the following:

Applied Computer Technology, Automotive Mechanics, Basic Welding, Building Trades, Business Technology Office Management, Certified Nurse's Assistant, Commercial Vehicle Operator, Cosmetology, Culinary Arts, Customer Services, Electrical Wiring, Heavy Equipment Operator, HVAC, Manufacturing, Outdoor Power Equipment, Professional Gardening, Residential Plumbing, Tattoo Artist, Telecommunications.

The department identifies industry-specific skills required of entry-level workers to ensure that training provides required competencies for employment. Offenders may receive professional certifications from completing certain trainings to help prepare them to obtain employment upon release.

PROGRAM DESCRIPTION

Department Corrections

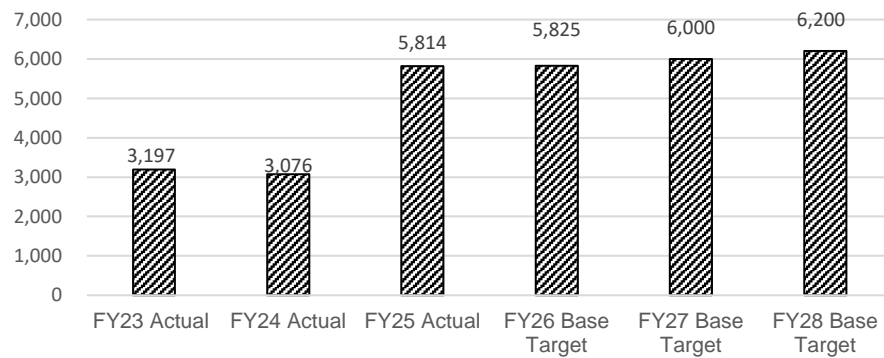
AB Section(s): 09.020, 09.080, 09.210

Program Name Academic and Career & Technical Education

Program is found in the following core budget(s): Federal, Canteen and Academic Education

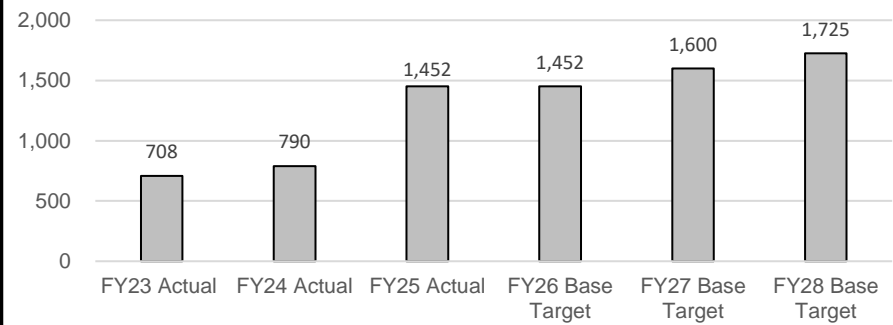
2a. Provide an activity measure(s) for the program.

Offenders Enrolled Per Year in Academic Education



FY23, and FY24 reflect a stabilization in the overall offender population and continued struggle to fill vacant teaching positions. Methods are being established to ensure that schools are utilizing all of their seats.

Offenders Enrolled Per Year in Career and Technical Education Programs



Methods are in place to increase enrollment in career and technical education programs.

PROGRAM DESCRIPTION

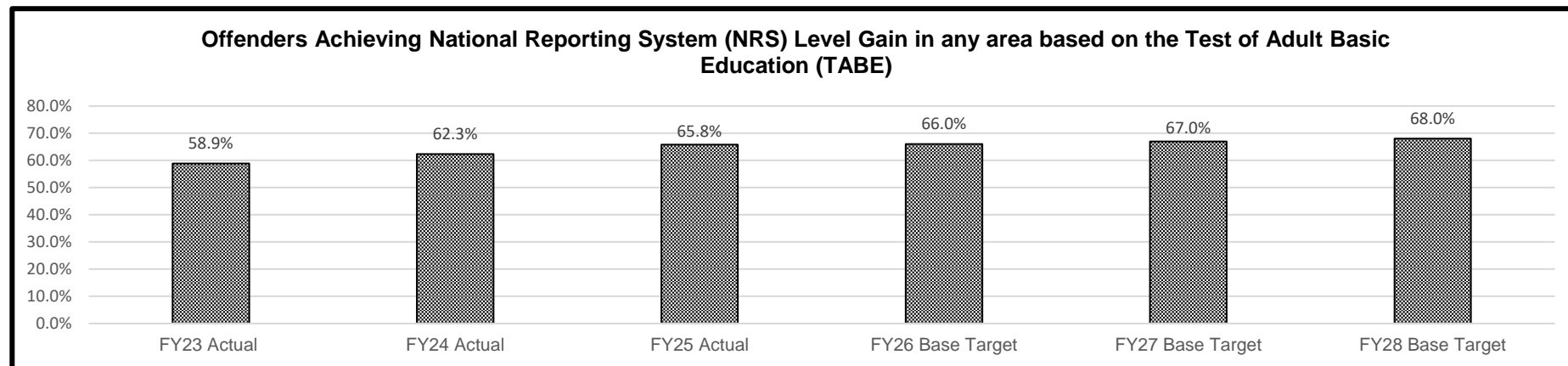
Department Corrections

AB Section(s): 09.020, 09.080, 09.210

Program Name Academic and Career & Technical Education

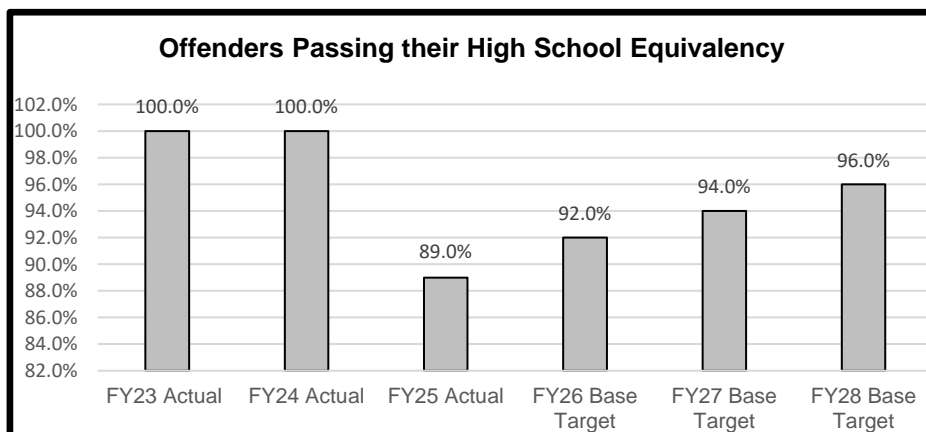
Program is found in the following core budget(s): Federal, Canteen and Academic Education

2b. Provide a measure(s) of the program's quality.

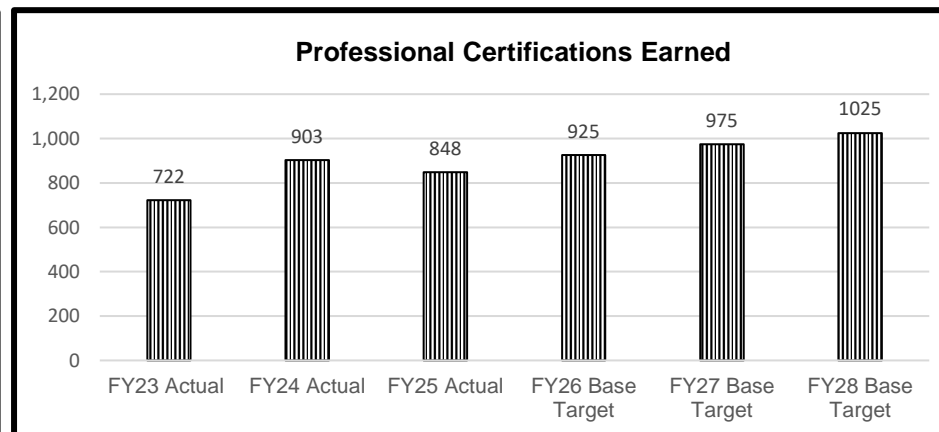


The National Reporting System (NRS) is an outcome-based reporting system for Adult Basic Education (<http://www.nrsweb.org/>). Tests of Adult Basic Education (TABE) is the test most widely used to assess the skills and knowledge of adult learners (<http://tabetest.com>). NRS level gains are considered as achieved when gain is made in any subject matter.

2c. Provide a measure(s) of the program's impact.



Offenders are allowed to test three times prior to testing for the HSE so opportunity for success increases.



Lack of growth in participants in FY23 correlates to lack of ability to fill vacant teaching positions.

PROGRAM DESCRIPTION

Department Corrections

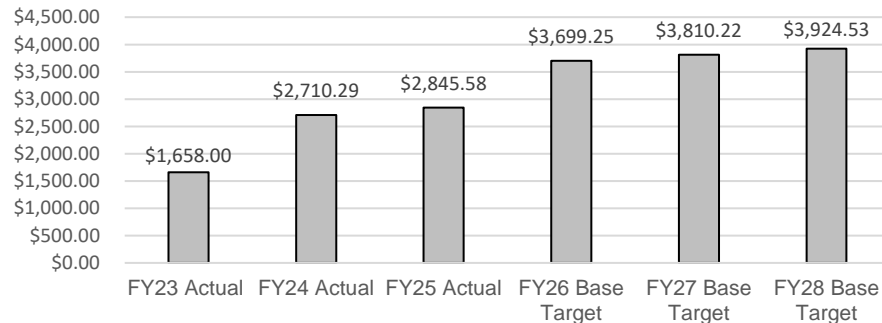
AB Section(s): 09.020, 09.080, 09.210

Program Name Academic and Career & Technical Education

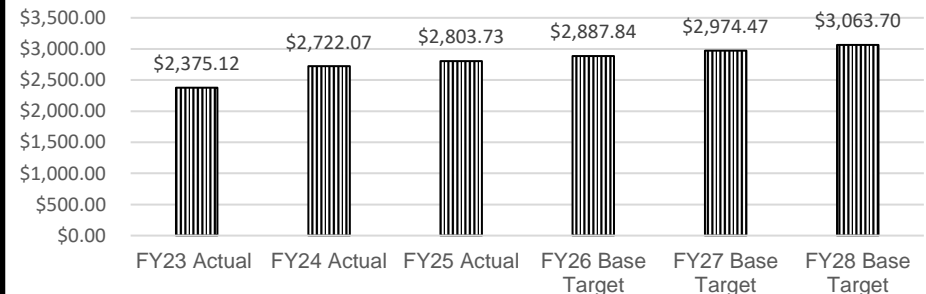
Program is found in the following core budget(s): Federal, Canteen and Academic Education

2d. Provide a measure(s) of the program's efficiency.

Cost Per Year to Educate a Student Offender



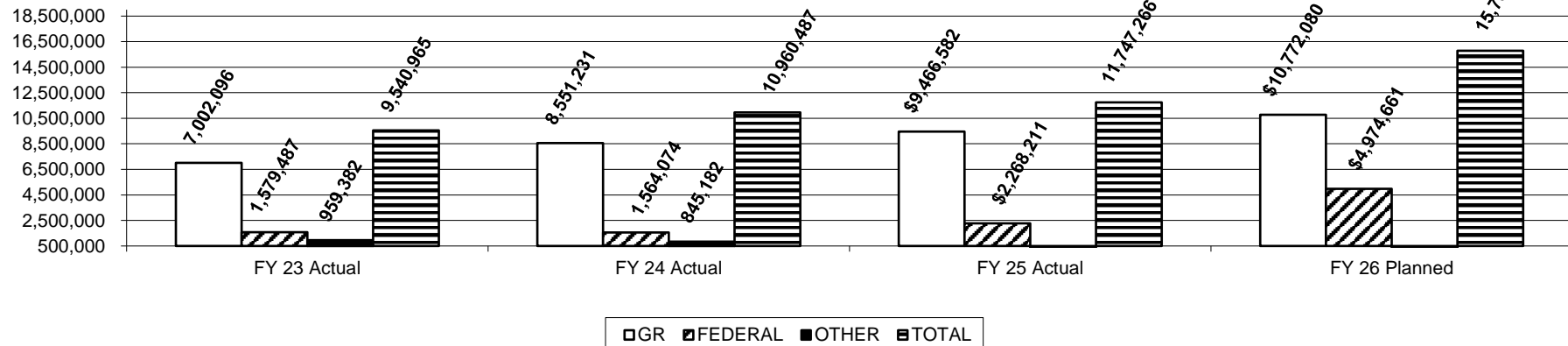
Average Cost Per Offender Enrolled in Vocational/Technical Training Programs Per Year



Costs include GR, Federal, and Canteen. Per offender costs are expected to increase due to start-up costs associated with new programs and filling vacancies.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)

Program Expenditure History



PROGRAM DESCRIPTION	
Department <u>Corrections</u>	AB Section(s): <u>09.020, 09.080, 09.210</u>
Program Name <u>Academic and Career & Technical Education</u>	
Program is found in the following core budget(s): <u>Federal, Canteen and Academic Education</u>	
<p>4. What are the sources of the "Other " funds? Offender Canteen Fund (0405)</p> <p>5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.) Chapter 217.355 RSMo., Public Law 94-142 (Federal), Title I, II, IV and V, Title II-Work Force Investment Act/Adult Education and Literacy, Supreme Court decisions regarding offender libraries (Federal).</p> <p>6. Are there federal matching requirements? If yes, please explain. No. There are no matching requirements, however, the federal government does require "maintenance of effort" which means that the state must spend at least as much on education each year as in the previous year.</p> <p>7. Is this a federally mandated program? If yes, please explain. Federal Supreme Court decisions require the provision of "access to courts" through the provision of legal resources, reference material provided in the offender libraries and self-improvement materials. Offenders under age 22 who qualify as special needs children under provisions of Part B of the Federal Individuals with Disabilities Education Act (IDEA), must be provided a Free and Appropriate Public Education (FAPE).</p>	

PROGRAM DESCRIPTION	
Department Corrections	AB Section(s): 09.005, 09.015
Program Name Reentry/Women's Offenders	
Program is found in the following core budget(s): Reentry and OD Staff	
<p>1a. What strategic priority does this program address?</p> <p style="margin-left: 40px;">Reducing Risk and Recidivism; Engaging with Stakeholders</p> <p>1b. What does this program do?</p> <p style="margin-left: 40px;">This program addresses the needs of individuals under the supervision of the Missouri Department of Corrections (DOC) by providing the tools offenders need to be successful, law abiding citizens. The department accomplishes this through providing reentry service through a network of resources, programs and partnerships designed to decrease offender risk and enhance offender self-sufficiency to improve public safety. These services coordinate the efforts of the state and the community to successfully transition offenders from prison and ensure that they are released to the community with job training, sustainable employment, appropriate substance use and recovery treatment, mental health and behavioral health treatment services, transportation and housing, thereby, enhancing public safety in Missouri. The department targets the approximately 13,000 offenders per year who return to Missouri communities following a period of confinement in a state correctional institution, ensuring they receive the needed reentry services. The Reentry Unit manages a number of programs and initiatives and provides offender reentry assistance and direction to divisions within the Department of Corrections, collaborating agencies and the community. Successful reintegration into the community is a responsibility shared by the department, other state and federal agencies, law enforcement, and local stakeholders.</p> <p style="margin-left: 40px;">The Women's Offender Program was established to ensure accountability, reliability and continuous improvement in meeting the department's commitment to provide gender responsive resources and interventions. In accordance with House Bill 1355, the Women's Advisory Committee addresses the needs of women in the criminal justice system as they are affected by the changes in their community, family concerns, the judicial system and the organization and available resources of the Department of Corrections. The Department of Corrections understands the value of partnership and works closely with other state, federal and community agencies, organizations and faith-based groups to enhance public safety.</p>	

PROGRAM DESCRIPTION

Department Corrections

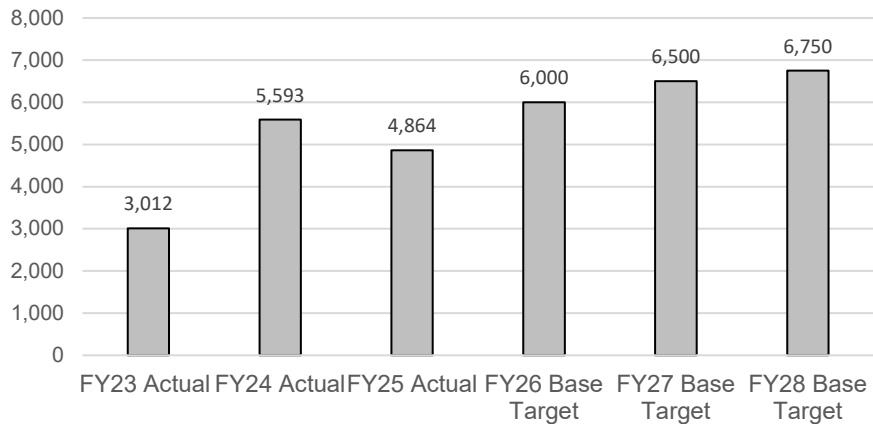
AB Section(s): 09.005, 09.015

Program Name Reentry/Women's Offenders

Program is found in the following core budget(s): Reentry and OD Staff

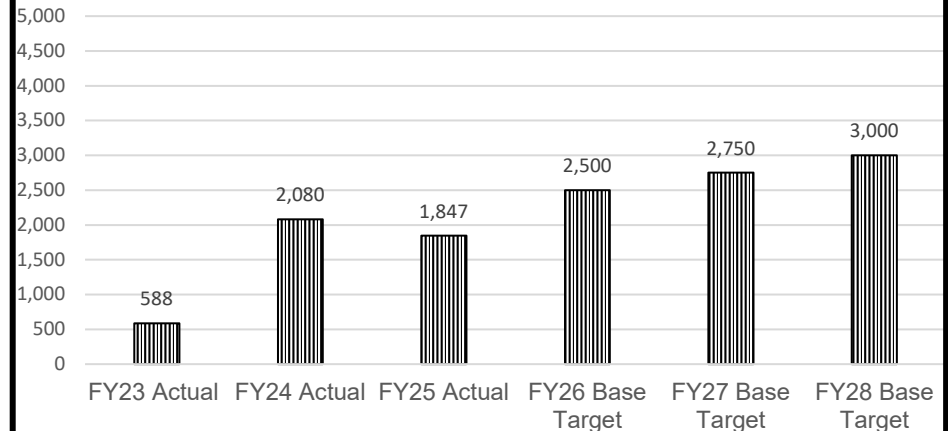
2a. Provide an activity measure(s) for the program.

Offenders Released with Birth Certificates



The goal is to ensure that all offenders are releasing with their out-of-state and in-state birth certificates - this number increased in FY24 due to the development of a different process, the removal of barriers and additional funding for the obtainment of birth certificates and will continue to increase after FY25. Completing the birth certificate application when the offender has 5 years and under remaining on their sentence will also allow for more time to obtain the birth certificates before their release. Training for staff will also be facilitated.

Offenders Released with State IDs



Each facility has an identification card machine and a team member to process identification cards for the offenders releasing to Missouri. The offender must have a birth certificate and the social security card in place for the offenders to be able to obtain the identification card. The new process outlined to obtain the birth certificates and social security cards, as well as the additional funding and the removal of barriers, will help to increase the number of IDs obtained for the offenders prior to their release from incarceration.

PROGRAM DESCRIPTION

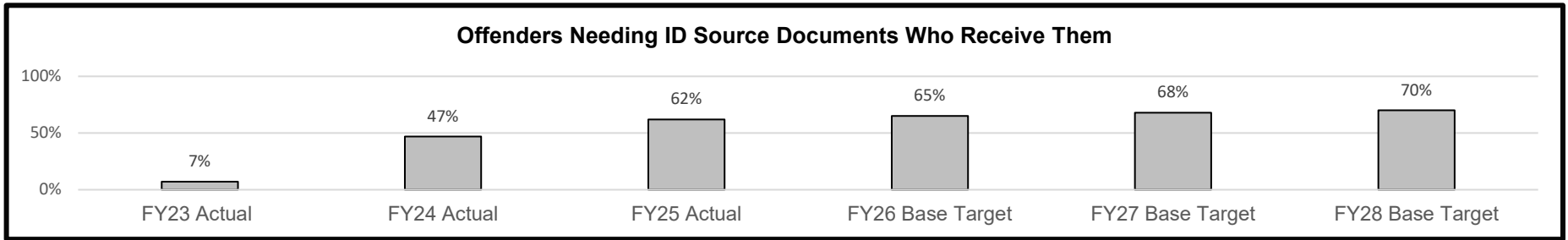
Department Corrections

AB Section(s): 09.005, 09.015

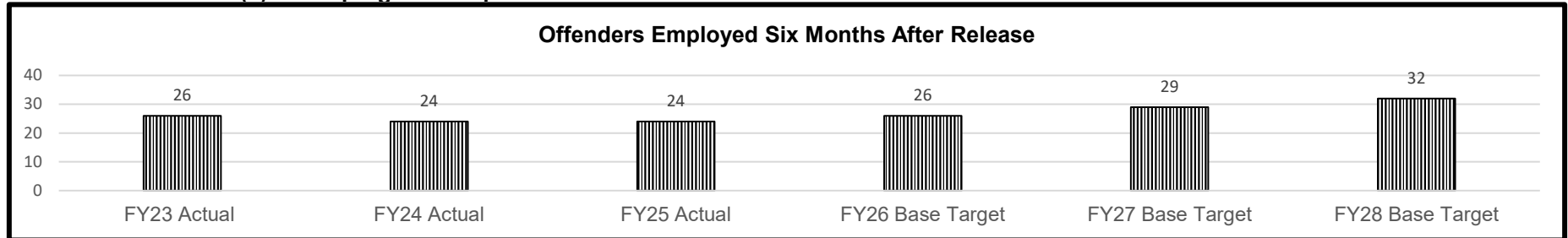
Program Name Reentry/Women's Offenders

Program is found in the following core budget(s): Reentry and OD Staff

2b. Provide a measure(s) of the program's quality.

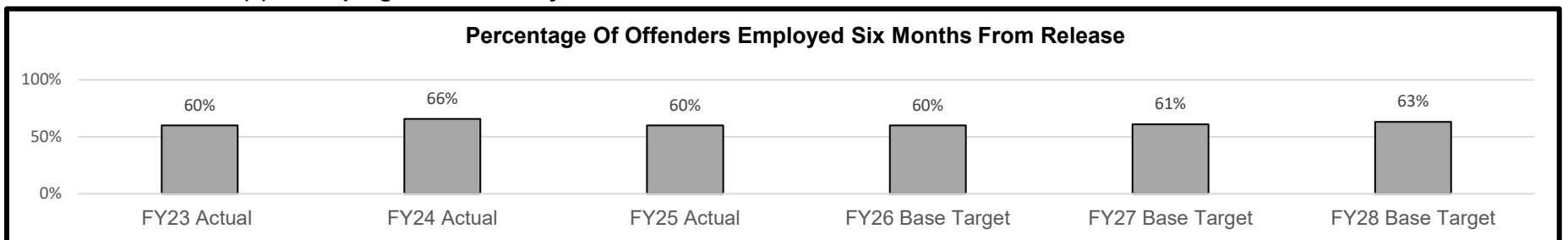


2c. Provide a measure(s) of the program's impact.



This number should increase due to hiring positions to specifically assist with employment services.

2d. Provide a measure(s) of the program's efficiency.



This number should increase due to collaborative efforts within the department divisions and state agencies.

PROGRAM DESCRIPTION

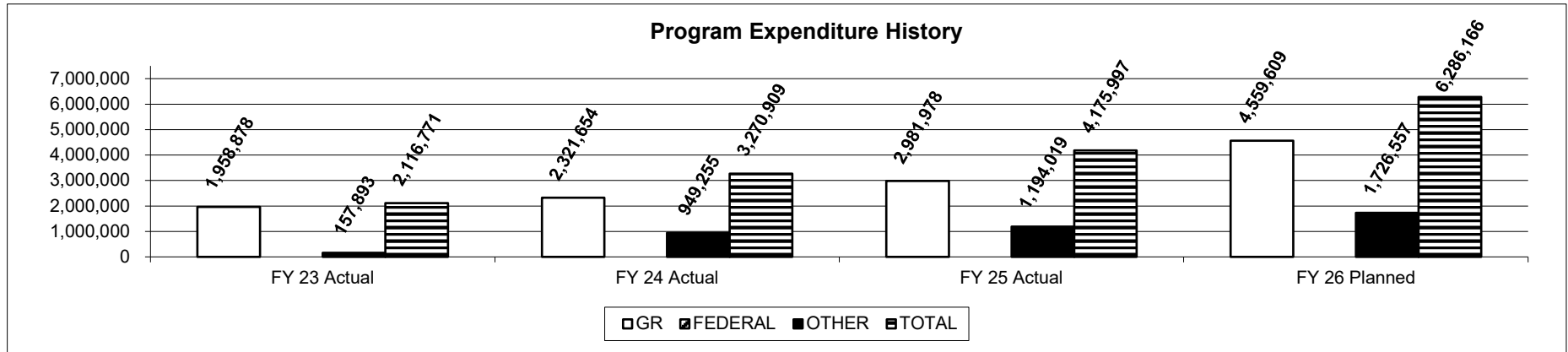
Department Corrections

AB Section(s): 09.005, 09.015

Program Name Reentry/Women's Offenders

Program is found in the following core budget(s): Reentry and OD Staff

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

Inmate Revolving Fund (0540)

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 217.020 RSMo. and Executive Order 09-16

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department Corrections

AB Section(s): 9.015

Program Name Reentry/Transformative Workforce Academy

Program is found in the following core budget(s): Reentry

1a. What strategic priority does this program address?

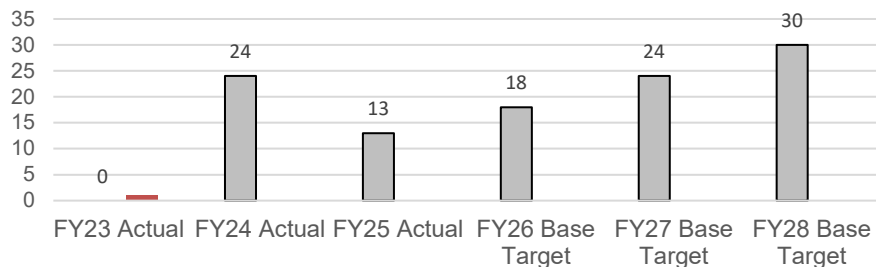
Reducing Risk and Recidivism

1b. What does this program do?

This program helps to ensure offenders have access to career services and job placement prior to their release from incarceration. The program will allow the offenders to meet with an Employment Specialist to work on employment goals, barriers and develop video resumes to provide to employers and have pre-release interviews for job placement. This program has been at five facilities and serves residents that are releasing to the St. Louis, Kansas City, Columbia and Springfield areas. This program will also offer post-release for continued job coaching and support.

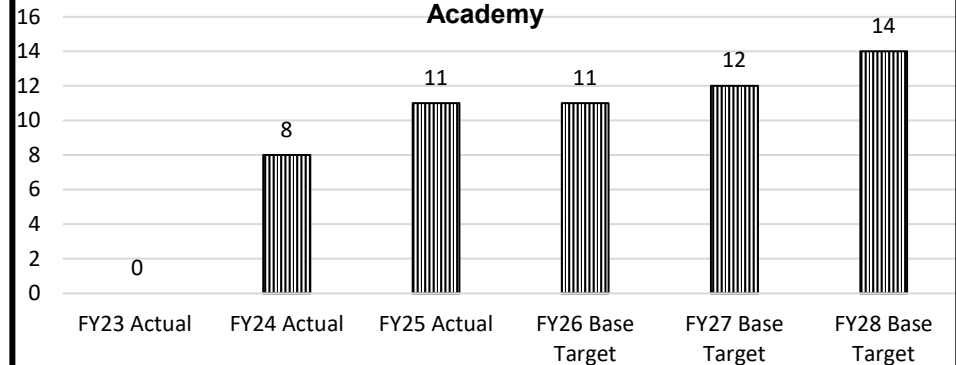
2a. Provide an activity measure(s) for the program.

Offender Participants Who Obtained Verifiable Employment With a Pay Rate at or Above \$13.50 Per Hour



The goal is to increase the number of offenders gaining employment and obtaining a minimum pay rate of \$13.50 per hour through collaboration with the Transformative Workforce Academy (TWA) and DOC. These efforts will specifically aid with the Reentry 2030 goals established by the Department of Corrections, which are: 85% of formerly incarcerated Missourians obtain employment within 30 days after release and that 80% maintain employment for at least 9 months.

Missouri Counties Served by Transformative Workforce Academy



Overall, collaboration with the Transformative Workforce Academy (TWA) has rendered positive outcomes in the St. Louis region of the state. Through this effort TWA would be able to expand its reach into other regions of the state, thus helping secure employment for offenders leaving Missouri correctional centers.

PROGRAM DESCRIPTION

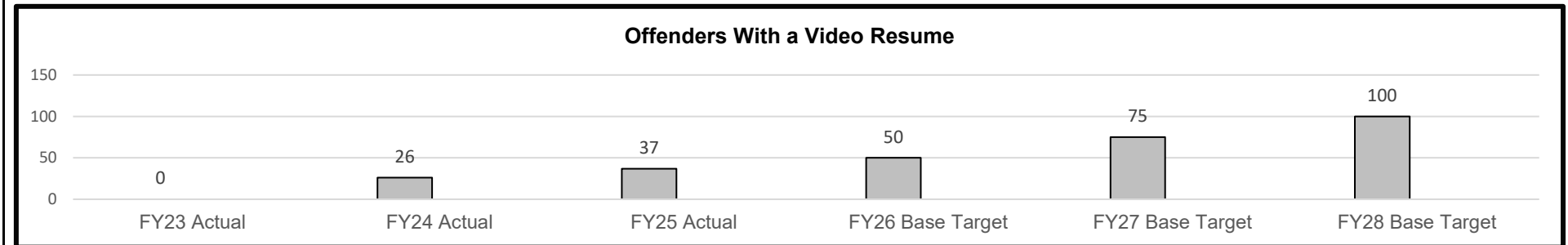
Department Corrections

AB Section(s): 9.015

Program Name Reentry/Transformative Workforce Academy

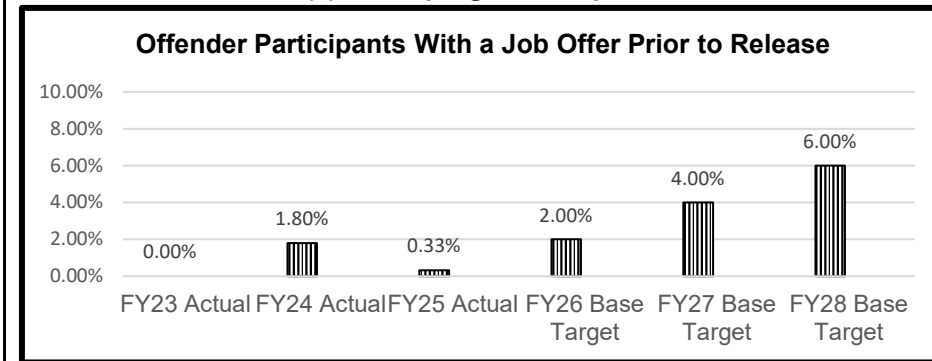
Program is found in the following core budget(s): Reentry

2b. Provide a measure(s) of the program's quality.



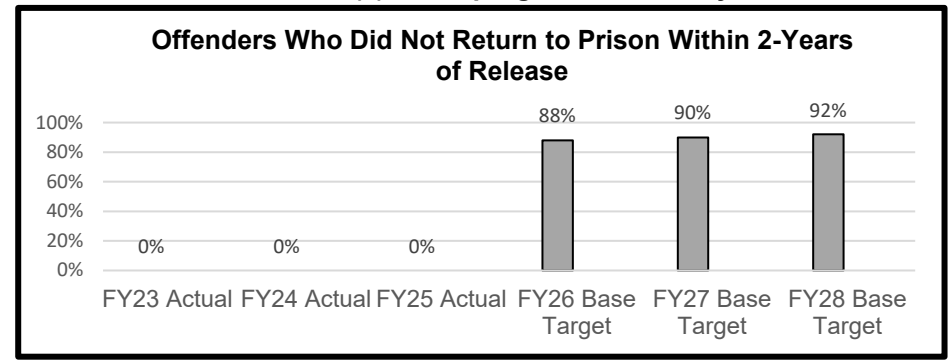
TWA has been a leader in utilizing alternate methods for potential candidates to secure employment. Their utilization of video resumes are key to the success of the program. Through this effort, TWA will be able to provide video resumes for all offenders utilizing their services.

2c. Provide a measure(s) of the program's impact.



With serving more offenders who are releasing to various regions of the state and a heightened employer engagement, pre-release job offers become a feasible and a viable option for offender participants.

2d. Provide a measure(s) of the program's efficiency.



Program has not been in place long enough to determine actual two year numbers.

PROGRAM DESCRIPTION

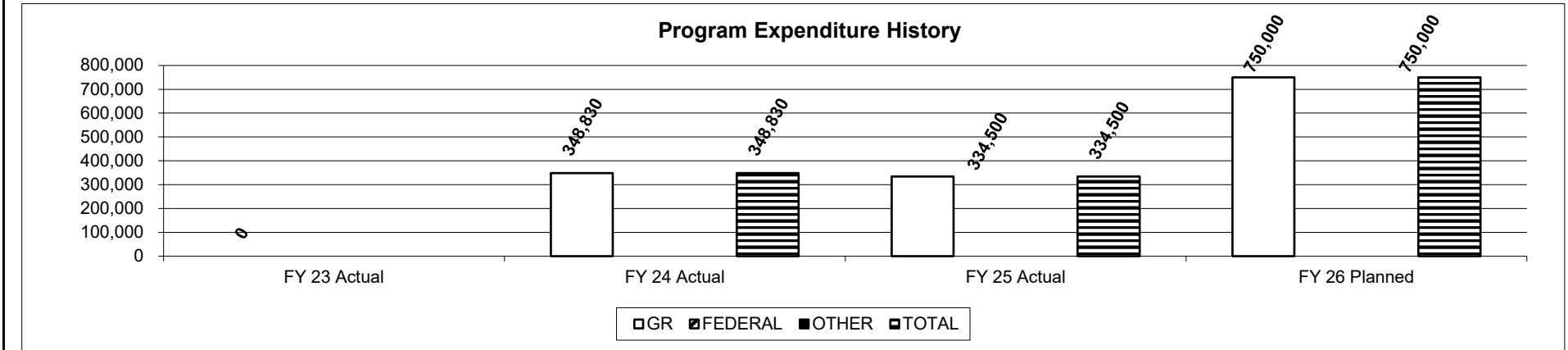
Department Corrections

AB Section(s): 9.015

Program Name Reentry/Transformative Workforce Academy

Program is found in the following core budget(s): Reentry

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION	
Department Corrections	AB Section(s): 09.055, 09.215
Program Name Missouri Vocational Enterprises	
Program is found in the following core budget(s): Missouri Vocational Enterprises, and Fuel & Utilities	
<p>1a. What strategic priority does this program address?</p> <p>Reducing Risk and Recidivism; Engaging with Stakeholders</p> <p>1b. What does this program do?</p> <p>Missouri Vocational Enterprises (MVE) operates industries to provide training and vocational skills to offenders while producing a variety of quality products and services for state agencies, city and county governments, political subdivisions, state employees, and not-for-profit organizations. MVE is improving lives for safer communities by offering a service that assists in the rehabilitation of offenders to gain employment upon their release. MVE offers training, development, and a sense of purpose to the incarcerated individual so that they may become a lawful and productive citizen in our communities.</p> <ul style="list-style-type: none"> • 21 industries are operated in 12 correctional centers statewide. • These industries historically employed as many as 2,400 offenders annually. Due to sales volume, this number is now approximately 1,600. • MVE has 51 job titles registered with the U.S. Department of Labor in Apprenticeship Programs. • 2,300 offenders have completed these programs. • There are 520 offenders actively working on their apprenticeship certification. • Apprenticeship Programs are nationally recognized by a multitude of employers and provide a gateway to employment upon release. <p>MVE continues to focus on improving its brand image by identifying key stakeholders, understanding those stakeholder's needs, meeting those needs and shifting mindsets from, "we have to buy from MVE", to "we want to buy from MVE."</p> <p>MVE is also focused on improving business practices and process flow to create a more efficient operation. In return, the customer will see improved customer support assistance and a better buying experience. In addition, MVE continues to evaluate existing offender training programs, as well as explore future training programs that can be implemented within our correctional facilities.</p>	

PROGRAM DESCRIPTION

Department Corrections

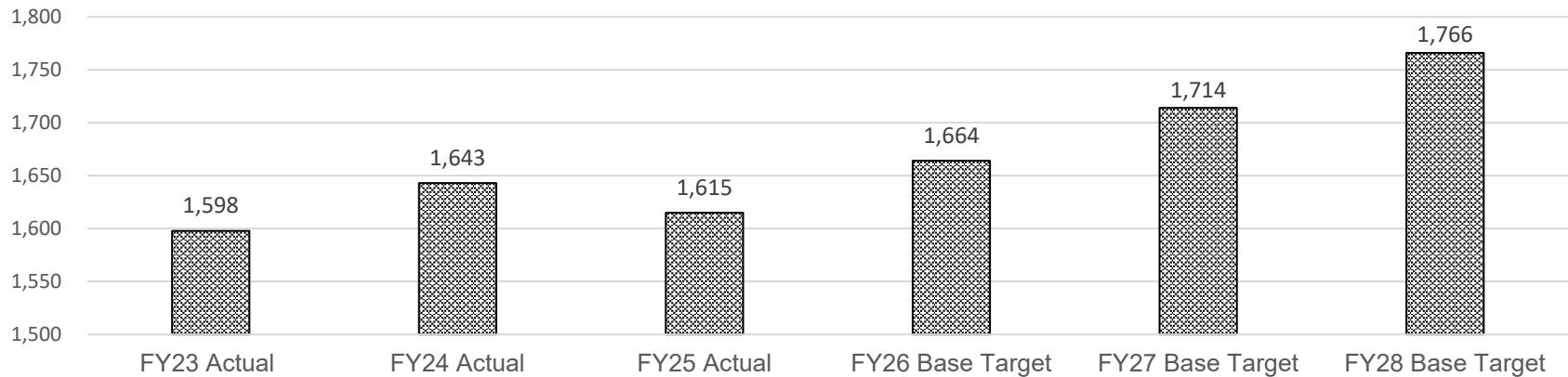
AB Section(s): 09.055, 09.215

Program Name Missouri Vocational Enterprises

Program is found in the following core budget(s): Missouri Vocational Enterprises, and Fuel & Utilities

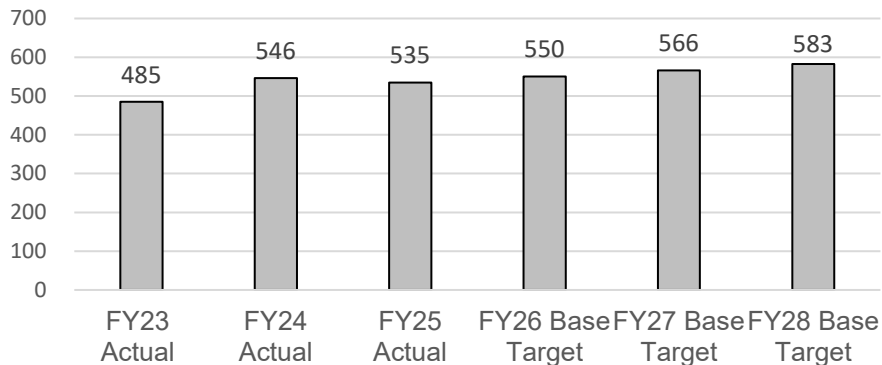
2a. Provide an activity measure(s) for the program.

Offenders Enrolled in MVE Programs

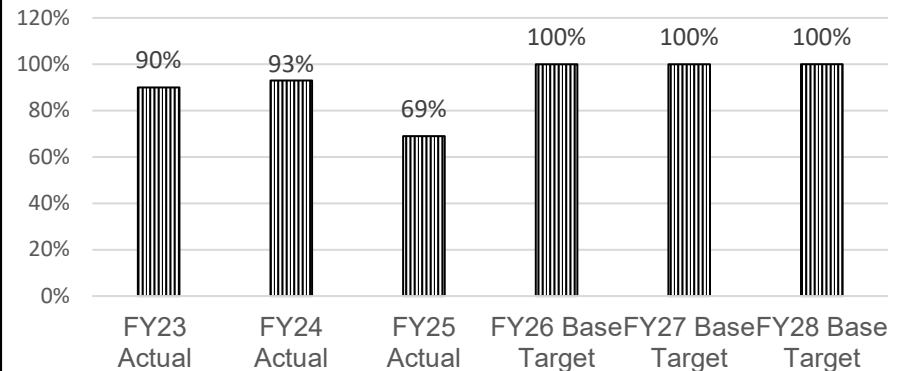


2b. Provide a measure(s) of the program's quality.

Offenders Enrolled in a Department of Labor Apprenticeship Program



Customers Rating MVE Product Quality "Excellent" or "Very Good"



PROGRAM DESCRIPTION

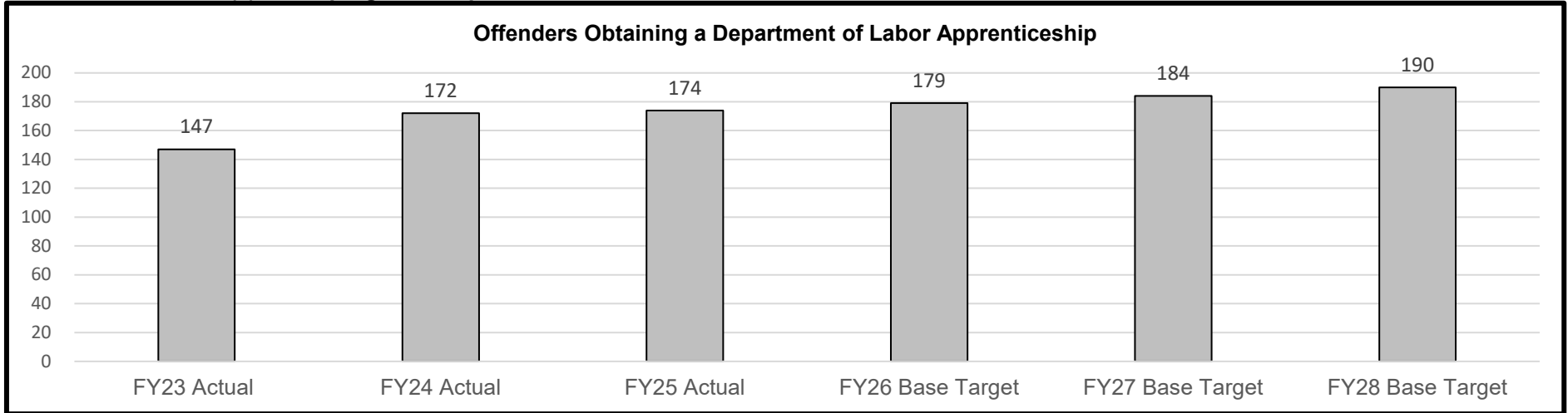
Department Corrections

AB Section(s): 09.055, 09.215

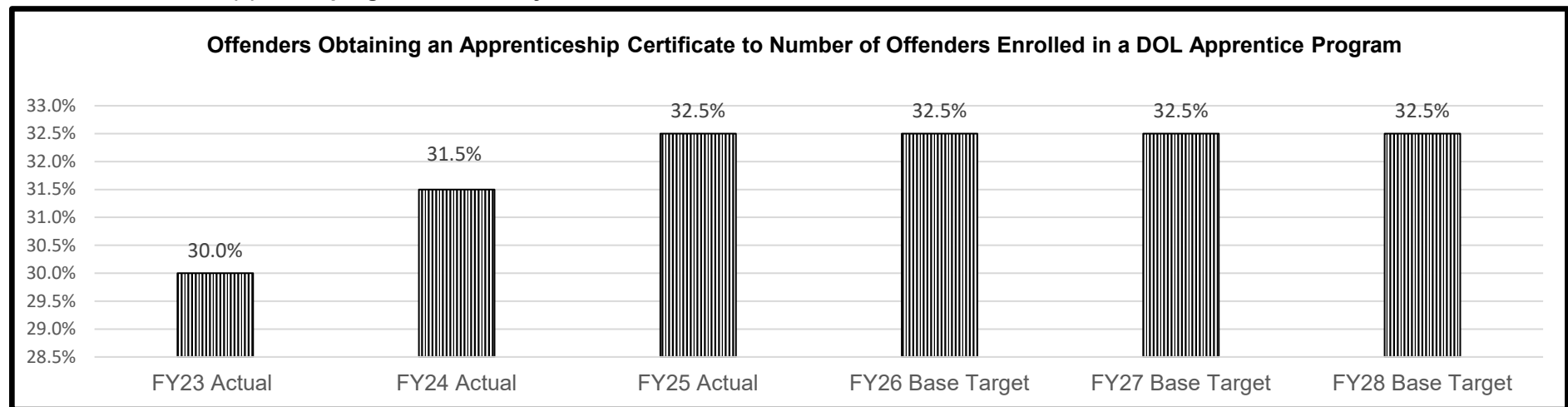
Program Name Missouri Vocational Enterprises

Program is found in the following core budget(s): Missouri Vocational Enterprises, and Fuel & Utilities

2c. Provide a measure(s) of the program's impact.



2d. Provide a measure(s) of the program's efficiency.



PROGRAM DESCRIPTION

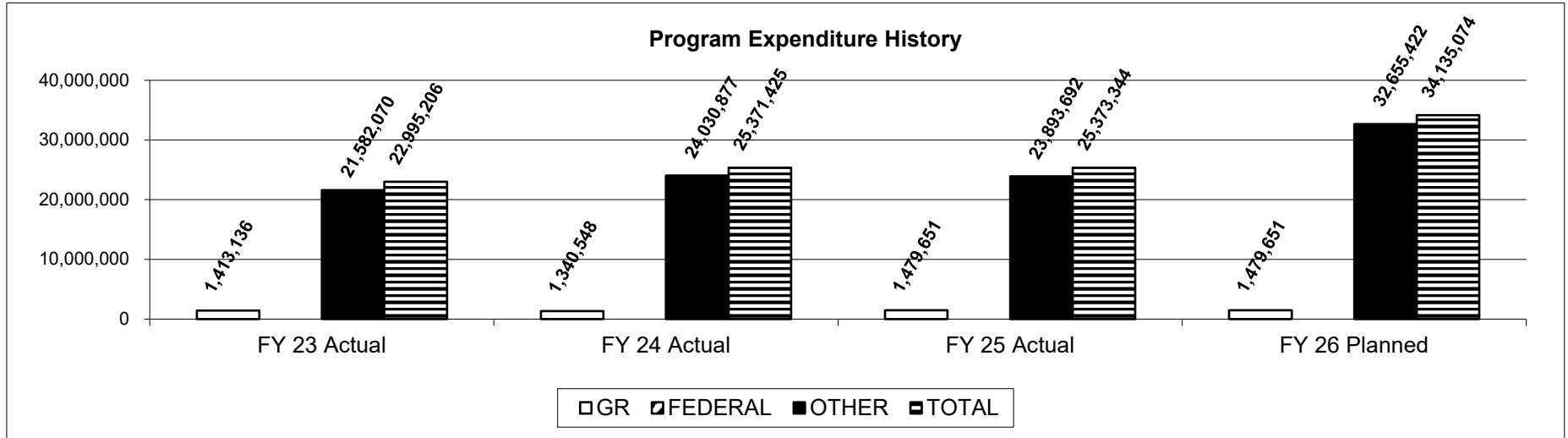
Department Corrections

AB Section(s): 09.055, 09.215

Program Name Missouri Vocational Enterprises

Program is found in the following core budget(s): Missouri Vocational Enterprises, and Fuel & Utilities

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

Working Capital Revolving Fund (0510)

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapters 217.550 through 217.595 RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department	Corrections	AB Section(s):	09.075, 09.220, 09.235
Program Name	Division of Probation and Parole Administration		
Program is found in the following core budget(s):	Probation & Parole Staff, Overtime, and Command Center		

1a. What strategic priority does this program address?

Improving Workforce; Reducing Risk and Recidivism

1b. What does this program do?

The Director of the Division of Probation and Parole is responsible for overseeing the operations of the Division of Probation and Parole and provides administrative support to the Missouri Parole Board.

- The division is responsible for supervising offenders who have been sentenced to probation by the courts or released from incarceration to parole or conditional release by the Parole Board, and those sex offenders who have been discharged from active supervision but who remain on lifetime supervision.
- Probation and Parole administration helps to reduce recidivism and improve the workforce by overseeing a variety of programs aimed at helping offenders transition to supervision in the community.
- As of June 30, 2025, there were almost 53,000 offenders under supervision.
- The division operates over 100 district, satellite and sub-offices; 19 institutional parole offices; two transition centers; and six community supervision centers.
- The division manages a variety of contracted community supervision programs including electronic monitoring, residential facilities, and automation services.

2a. Provide an activity measure(s) for the program.

See the Office of the Director Program Form.

PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 09.075, 09.220, 09.235

Program Name Division of Probation and Parole Administration

Program is found in the following core budget(s): Probation & Parole Staff, Overtime, and Command Center

2b. Provide a measure(s) of the program's quality.

See the Office of the Director Program Form.

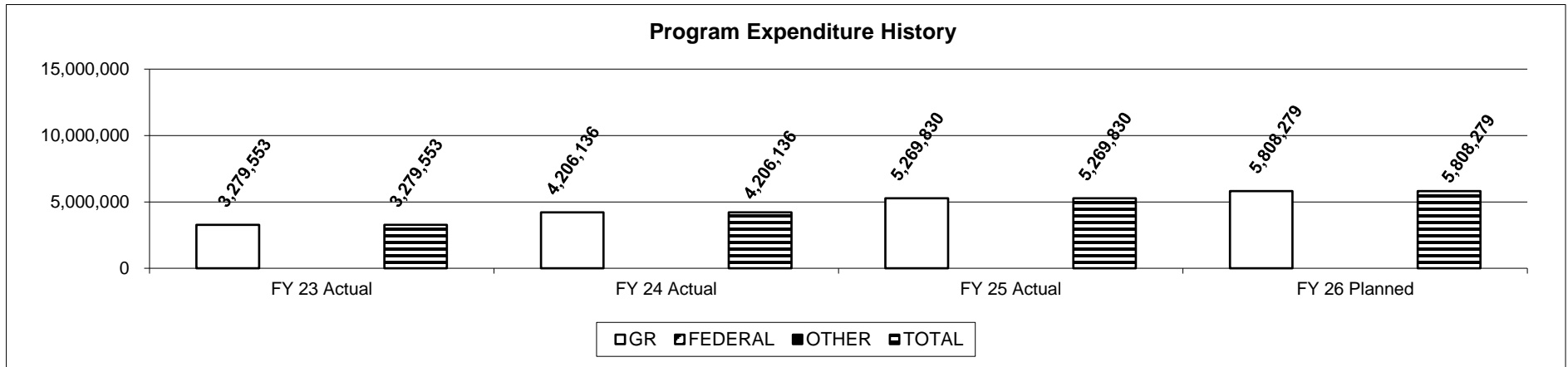
2c. Provide a measure(s) of the program's impact.

See the Office of the Director Program Form.

2d. Provide a measure(s) of the program's efficiency.

See the Office of the Director Program Form.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other" funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 217.705, RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department Corrections

Program Name Community Supervision Services

AB Section(s): 09.040, 09.075, 09.080, 09.220, and 09.240

Program is found in the following core budget(s): Telecommunications, Overtime, Vehicle Replacement, P&P Staff, P&P Tax Intercept, and Automated Supervision

1a. What strategic priority does this program address?

Reducing Risk and Recidivism

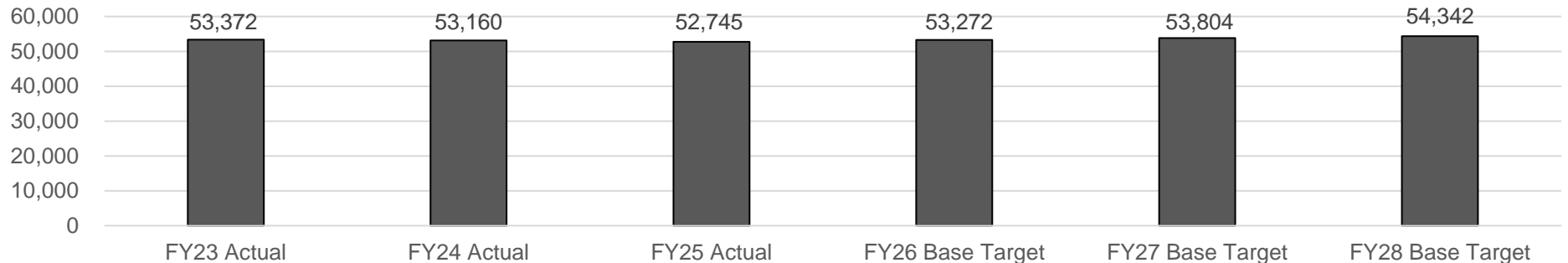
1b. What does this program do?

Community Supervision Services make communities safer by holding offenders on probation, parole or conditional release accountable for their behavior by developing individualized plans and strategies for offender success.

- The division focuses on public safety by implementing evidence-based risk reduction strategies and programming. This includes actuarial assessments and targeted interventions to ensure the moderate and high-risk offenders are a priority with supervision and treatment resources.
- Evidence-based case management strategies have been implemented with the expected outcomes to be reduced recidivism and enhanced public safety.
- These strategies have been largely successful in redirecting internal resources during this period. A reduction in supervision services will jeopardize public safety.

2a. Provide an activity measure(s) for the program.

Offenders on Community Supervision



PROGRAM DESCRIPTION

Department Corrections

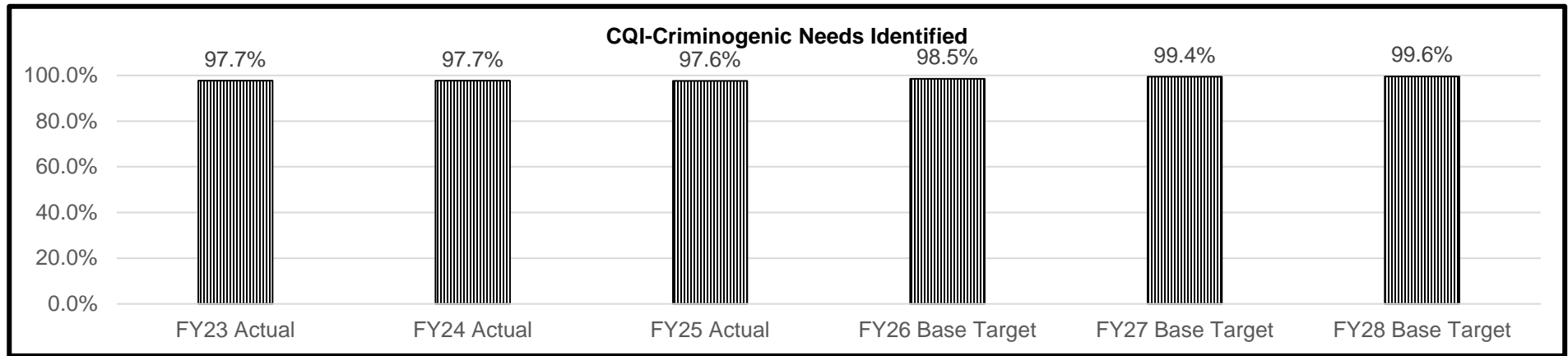
Program Name Community Supervision Services

09.040, 09.075, 09.080, 09.220, and
09.240

AB Section(s):

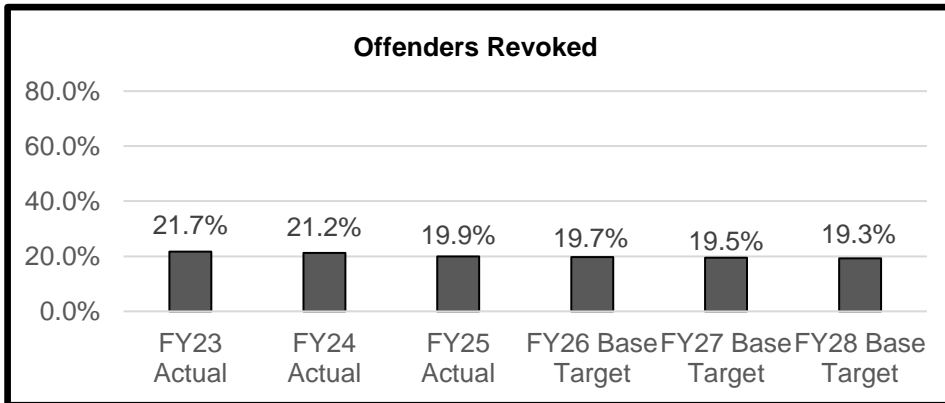
Program is found in the following core budget(s): Telecommunications, Overtime, Vehicle Replacement, P&P Staff, P&P Tax Intercept, and Automated Supervision

2b. Provide a measure(s) of the program's quality.

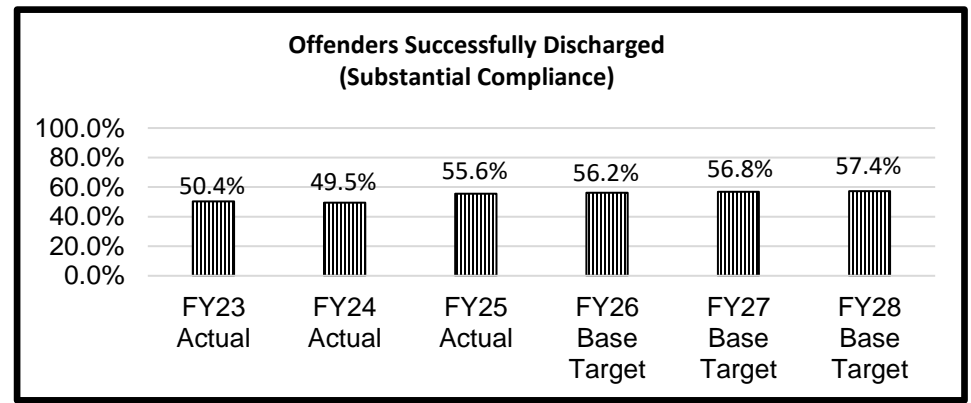


Criminogenic needs identified by validated risk and needs assessment.

2c. Provide a measure(s) of the program's impact.



Gradual decline aligns with the departments implementation of evidenced based programming.



PROGRAM DESCRIPTION

Department Corrections

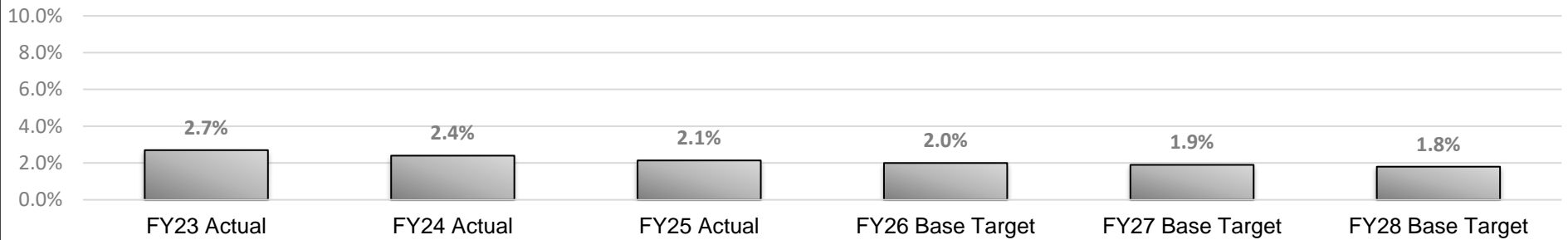
Program Name Community Supervision Services

09.040, 09.075, 09.080, 09.220, and
09.240

AB Section(s):

Program is found in the following core budget(s): Telecommunications, Overtime, Vehicle Replacement, P&P Staff, P&P Tax Intercept, and Automated Supervision

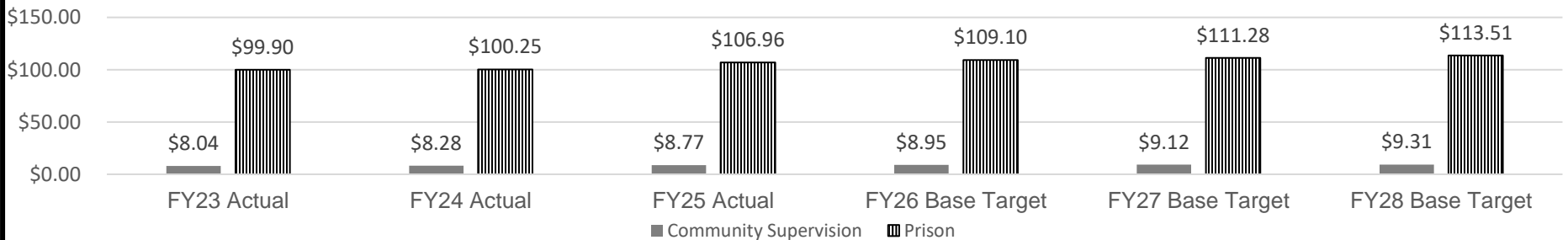
Offenders Absconding from Supervision



Change in supervision model increases community engagement between staff and offender.

2d. Provide a measure(s) of the program's efficiency.

Comparison of Average Daily Cost Per Offender Between Prison and Basic Community Supervision



Inflation of 2% is included for FY26-28.

PROGRAM DESCRIPTION

Department Corrections

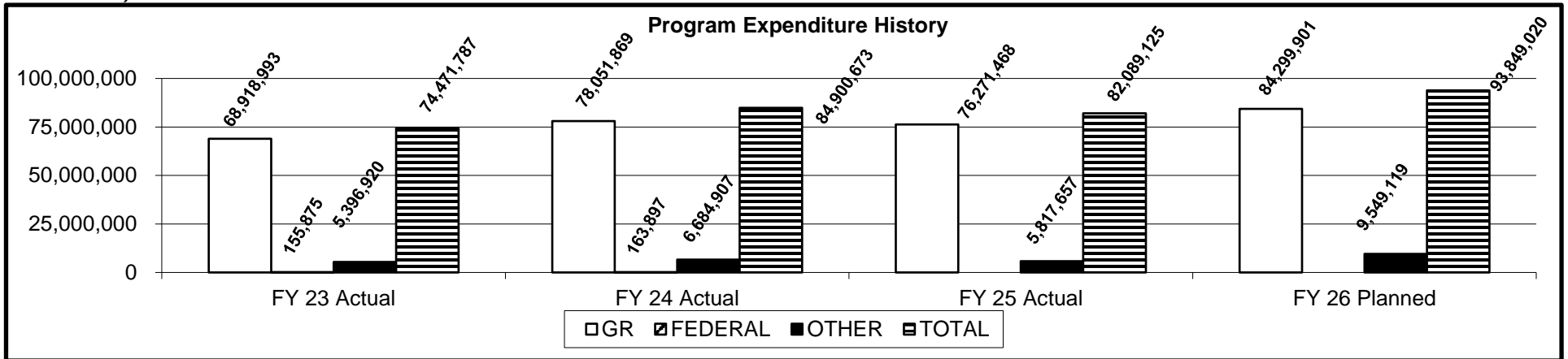
Program Name Community Supervision Services

09.040, 09.075, 09.080, 09.220, and

AB Section(s): 09.240

Program is found in the following core budget(s): Telecommunications, Overtime, Vehicle Replacement, P&P Staff, P&P Tax Intercept, and Automated Supervision

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

Inmate Revolving Fund and Debt Offset Escrow

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 217.705 RSMo. and Chapter 558 RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION	
Department Corrections	AB Section(s): 09.015,09.040,09.055,09.075, 09.080,09.220,09.225,09.230
Program Name Transition Centers	
Program is found in the following core budget(s): Transition Center of St. Louis (TCSTL), Transition Center of Kansas City (TCKC), Rentry, Telecommunications, Overtime, Institutional E&E, P&P Staff, Maintenance & Repair, and Fuel & Utilities.	
<p>1a. What strategic priority does this program address?</p> <p style="margin-left: 20px;">Reducing Risk and Recidivism</p> <p>1b. What does this program do?</p> <p style="margin-left: 20px;">The Transition Centers are community-based facilities that assist male offenders with reintegration to the community from prison.</p> <ul style="list-style-type: none"> TCSTL (Transition Center of St. Louis) and TCKC (Transition Center of Kansas City) provide stabilization while offenders remain assigned under community supervision. These Centers provide the department with critical transitional services for offenders supervised in the metropolitan St. Louis and Kansas City areas. The Parole Board stipulates offenders for assignment to the center based on their need for more structured supervision/assistance following release from prison. The Centers also provide an intensive supervision strategy for offenders under community supervision who are at risk for revocation. 	

PROGRAM DESCRIPTION

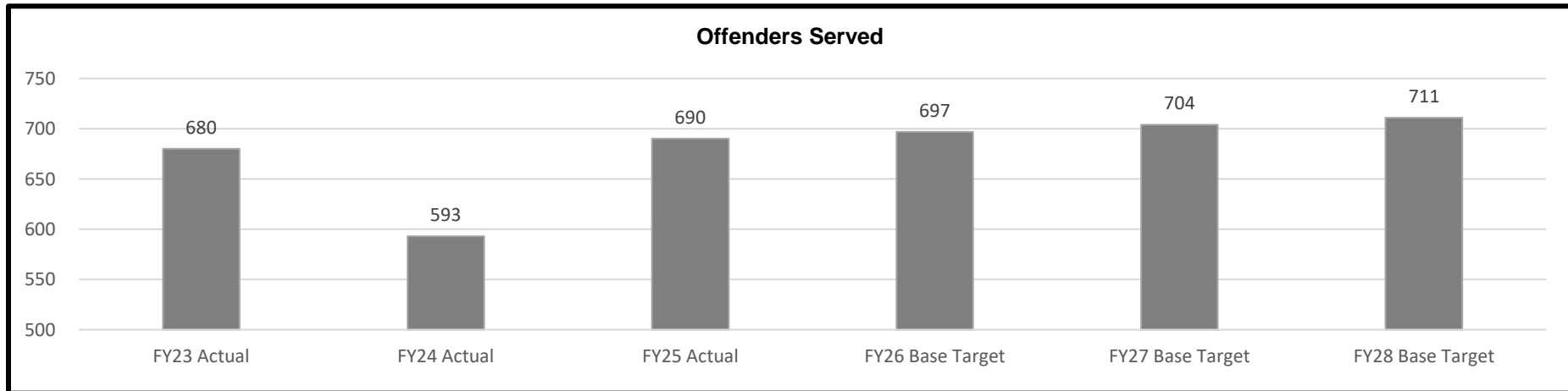
Department Corrections
Program Name Transition Centers

AB Section(s): 09.015,09.040,09.055,09.075,
 09.080,09.220,09.225,09.230

Transition Center of St. Louis (TCSTL), Transition Center of Kansas City (TCKC), Rentry, Telecommunications, Overtime, Institutional E&E, P&P Staff, Maintenance & Repair, and Fuel & Utilities.

Program is found in the following core budget(s):

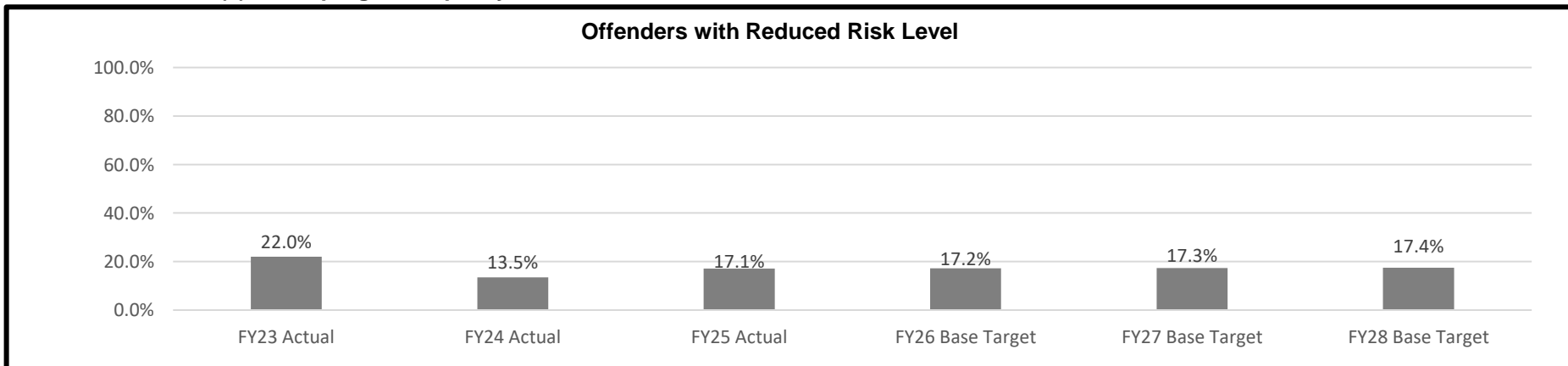
2a. Provide an activity measure(s) for the program.



The TCSTL (Transition Center St. Louis) has a variable length of 3-6 months, based on offender progress.

The TCKC (Transition Center Kansas City) was transitioned from the Division of Adult Institutions to the Division of Probation & Parole effective at the start of FY21. TCKC began accepting offenders in April of 2022.

2b. Provide a measure(s) of the program's quality.



PROGRAM DESCRIPTION

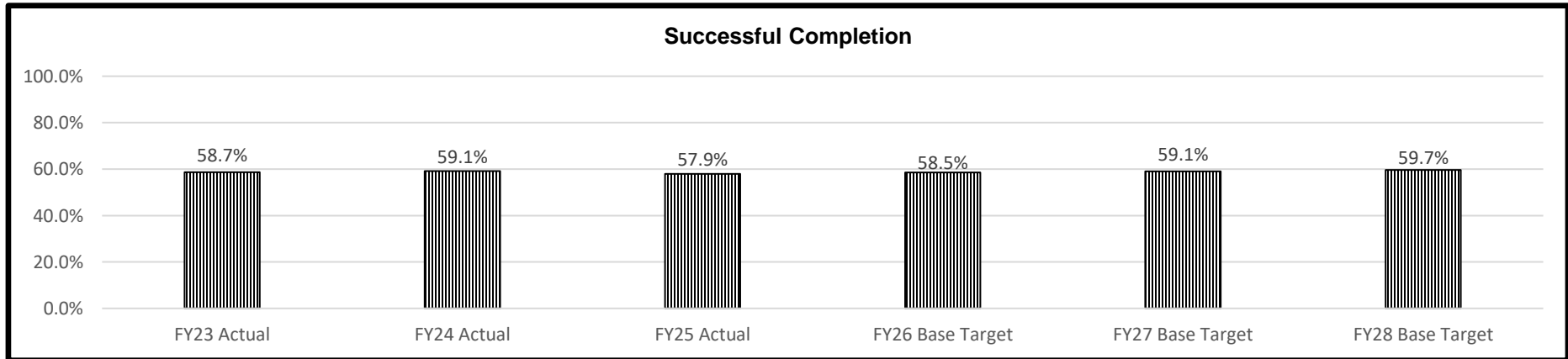
Department Corrections
Program Name Transition Centers

AB Section(s): 09.015,09.040,09.055,09.075,
 09.080,09.220,09.225,09.230

Transition Center of St. Louis (TCSTL), Transition Center of Kansas City (TCKC), Rentry, Telecommunications, Overtime, Institutional E&E, P&P Staff, Maintenance & Repair, and Fuel & Utilities.

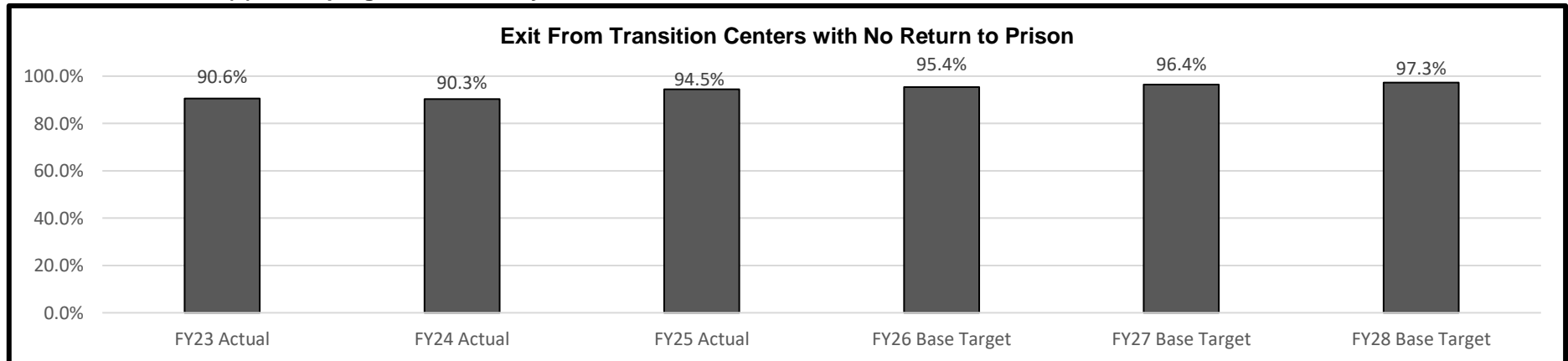
Program is found in the following core budget(s):

2c. Provide a measure(s) of the program's impact.



This program primarily serves offenders on the upper spectrum of risk and need.

2d. Provide a measure(s) of the program's efficiency.



This measure reflects the results at 180 days following successful program completion.

PROGRAM DESCRIPTION

Department Corrections

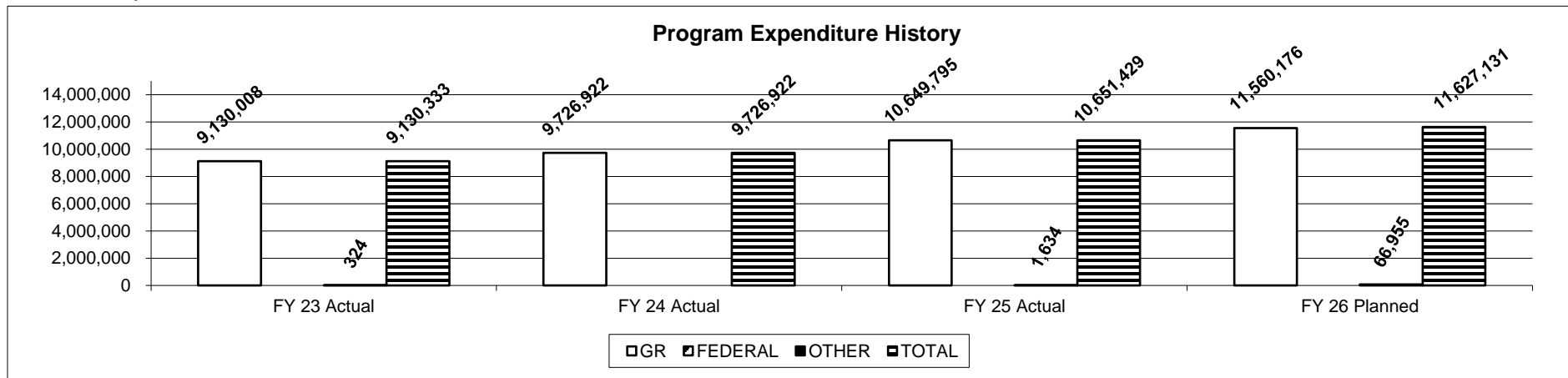
AB Section(s): 09.015,09.040,09.055,09.075,
09.080,09.220,09.225,09.230

Program Name Transition Centers

Transition Center of St. Louis (TCSTL), Transition Center of Kansas City (TCKC), Rentry, Telecommunications, Overtime, Institutional E&E, P&P Staff, Maintenance & Repair, and Fuel & Utilities.

Program is found in the following core budget(s):

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

Inmate Canteen Fund (0405), Inmate Revolving Fund (0540)

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 217.705 RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department Corrections

Program Name Electronic Monitoring

Program is found in the following core budget(s): Electronic Monitoring

AB Section(s): 09.245

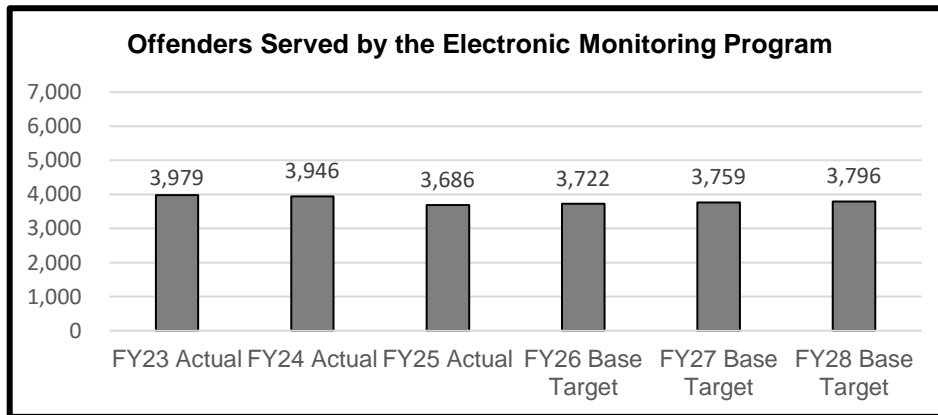
1a. What strategic priority does this program address?

1b. What does this program do?

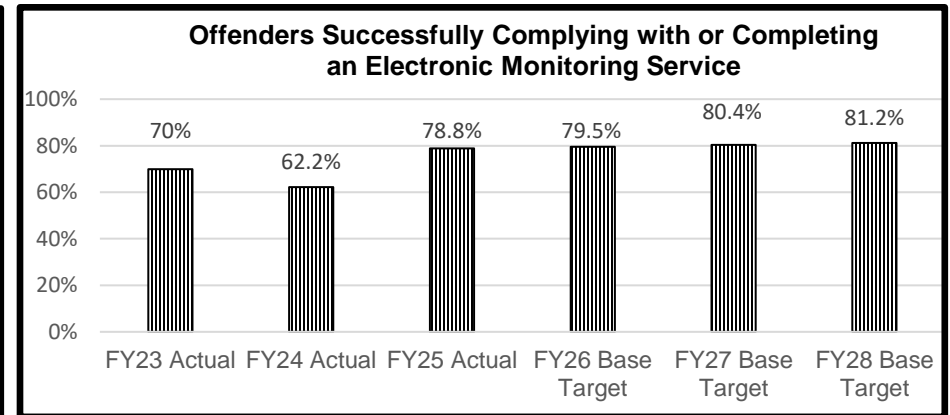
The Electronic Monitoring Program (EMP) contracts for equipment and support services that enhance the supervising probation and parole officer's ability relative to monitoring, control, and enforcement of offender movement, curfew restrictions, and alcohol consumption.

- This program aids reduction of recidivism by enabling more timely detection and response to violations for offenders who have been unresponsive or unsuccessful under traditional caseload supervision.
- In FY25, the division supervised an average of 1,543 offenders per day with electronic monitoring equipment.
- This program is funded through the Inmate Revolving Fund, which is sustained primarily through Intervention Fees paid by offenders under supervision.

2a. Provide an activity measure(s) for the program.



2b. Provide a measure(s) of the program's quality.



PROGRAM DESCRIPTION

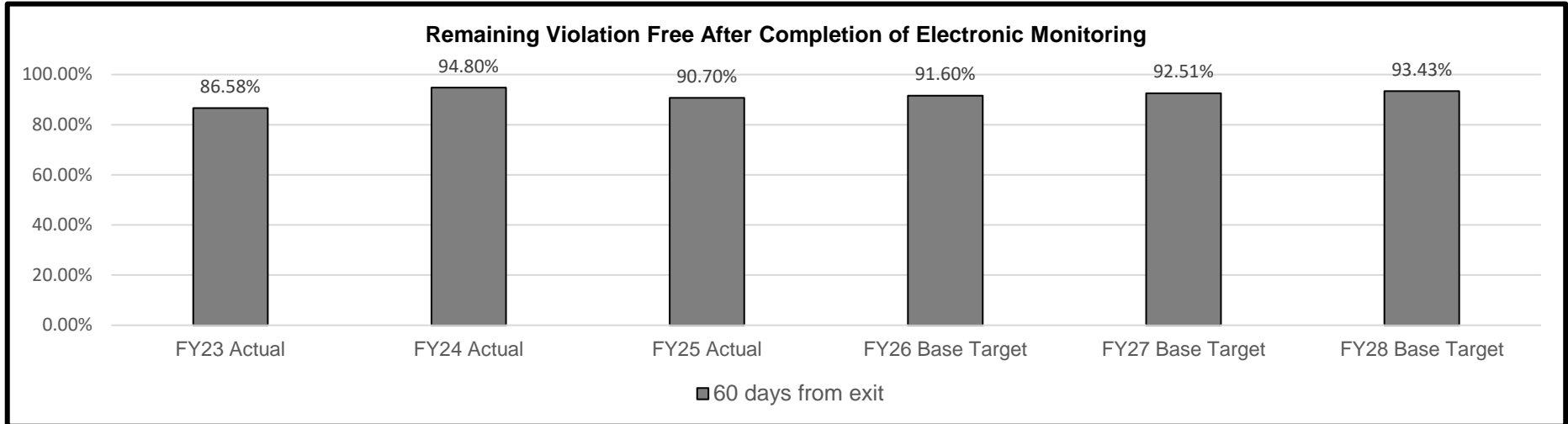
Department Corrections

AB Section(s): 09.245

Program Name Electronic Monitoring

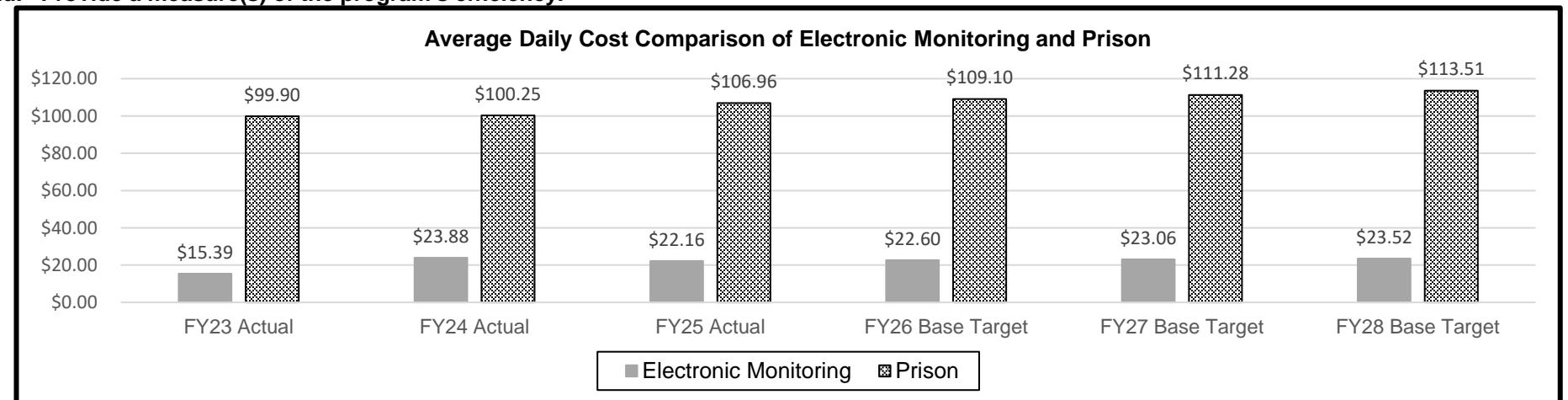
Program is found in the following core budget(s): Electronic Monitoring

2c. Provide a measure(s) of the program's impact.



These results reflect 60 days from exit.

2d. Provide a measure(s) of the program's efficiency.



*Inflation of 2% added from FY23-FY28.

PROGRAM DESCRIPTION

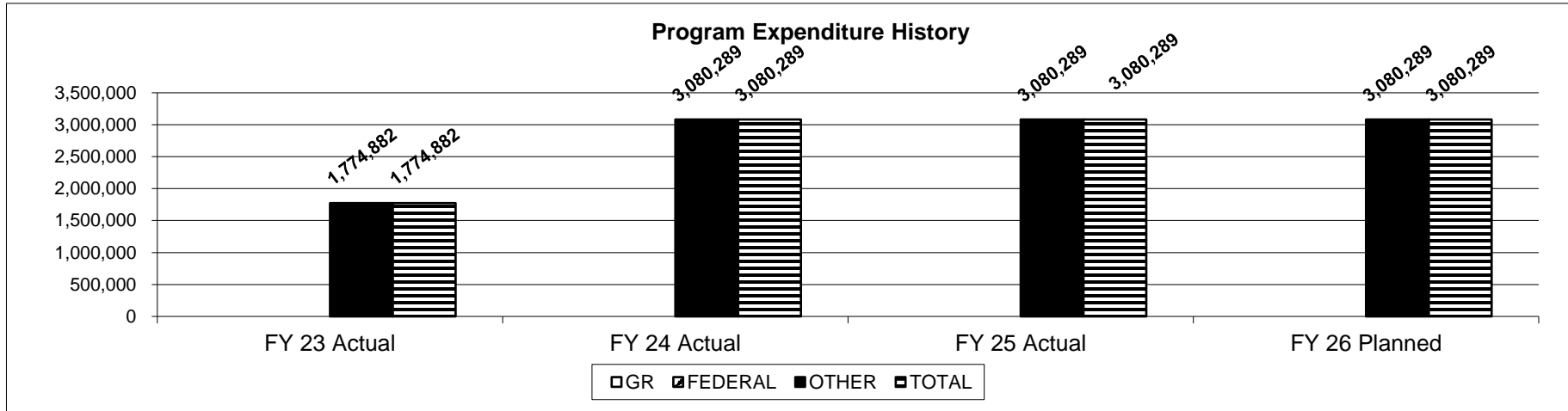
Department Corrections

AB Section(s): 09.245

Program Name Electronic Monitoring

Program is found in the following core budget(s): Electronic Monitoring

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

Inmate Revolving Fund (0540)

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

217.705 RSMo., 217.543 RSMo.

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department	Corrections	09.040, 09.055, 09.075, 09.080,
Program Name	Community Supervision Centers	AB Section(s): 09.220,09.250
Program is found in the following core budget(s): Community Supervision Centers, Telecommunications, Fuel & Utilities, Maintenance & Repair, Overtime, and P&P Staff		

1a. What strategic priority does this program address?

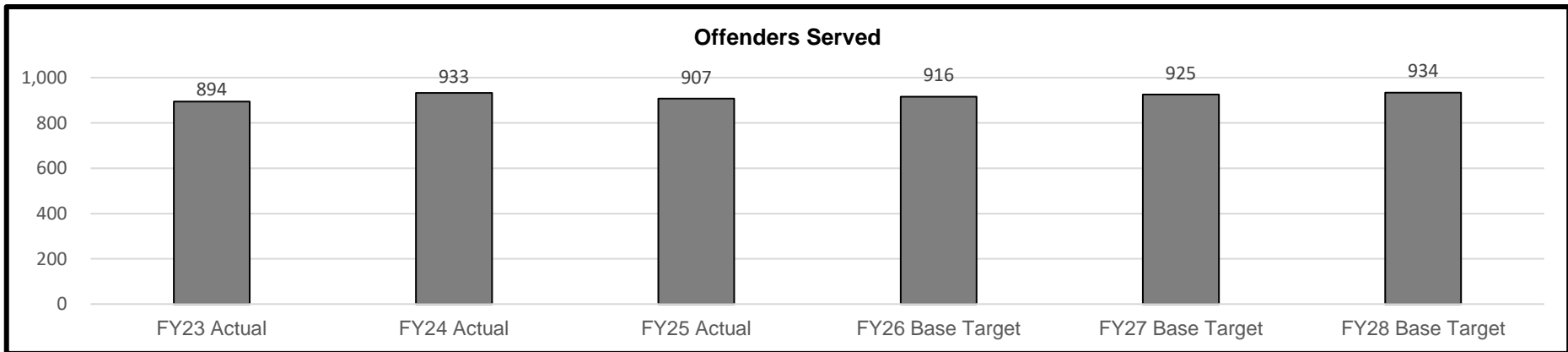
Reducing Risk and Recidivism

1b. What does this program do?

Community Supervision Centers serve areas of the state that contribute significant numbers of annual prison admissions and revocations.

- Each center includes the Probation and Parole district office for that area, as well as program/classroom areas and dormitory housing space for up to 40 offenders in need of structured residential supervision.
- These centers provide community-based, short term interventions to assess, monitor and stabilize offenders at risk for revocation.
- Community Supervision Centers are located in St. Joseph, Hannibal, Farmington, Kennett, Poplar Bluff and Fulton.

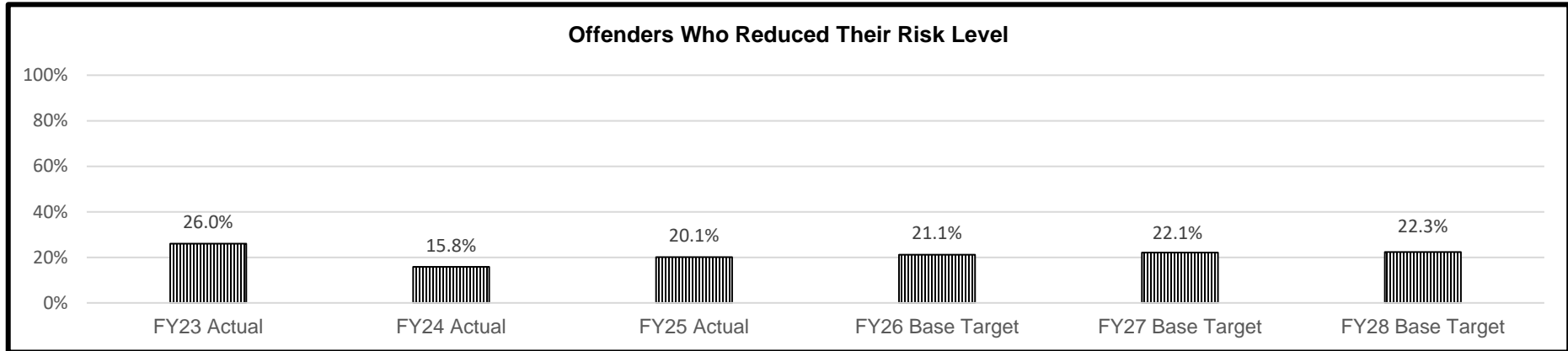
2a. Provide an activity measure(s) for the program.



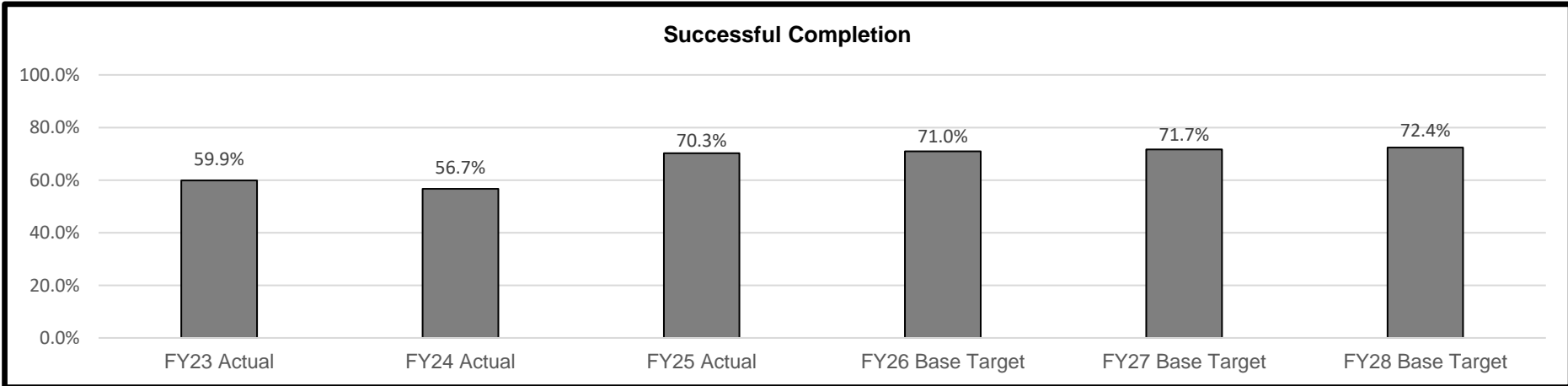
PROGRAM DESCRIPTION

Department	Corrections	09.040, 09.055, 09.075, 09.080,
Program Name	Community Supervision Centers	AB Section(s): 09.220,09.250
Program is found in the following core budget(s): Community Supervision Centers, Telecommunications, Fuel & Utilities, Maintenance & Repair, Overtime, and P&P Staff		

2b. Provide a measure(s) of the program's quality.



2c. Provide a measure(s) of the program's impact.

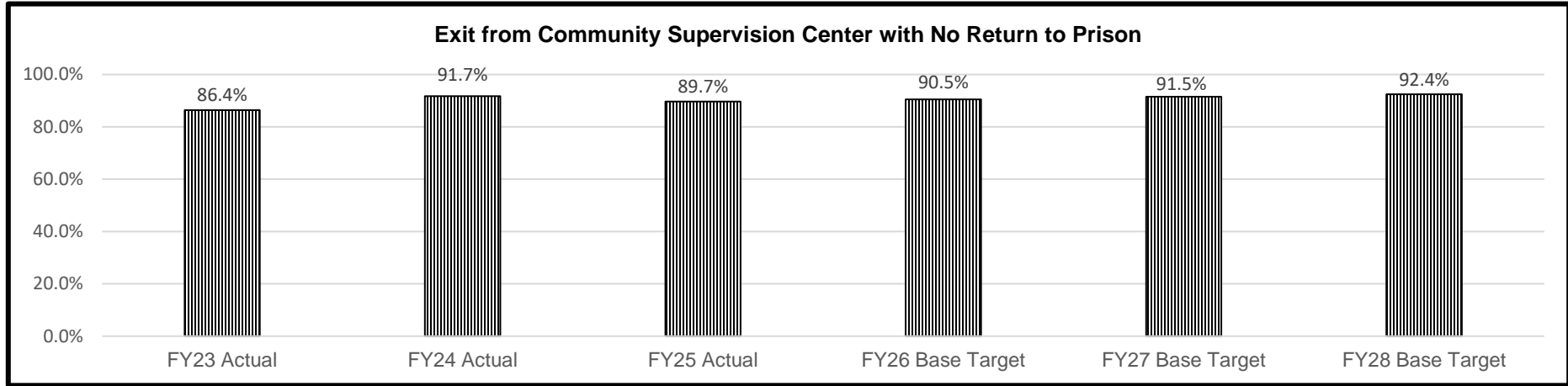


The population served by this program is typically identified as moderate to high risk based on assessment.

PROGRAM DESCRIPTION

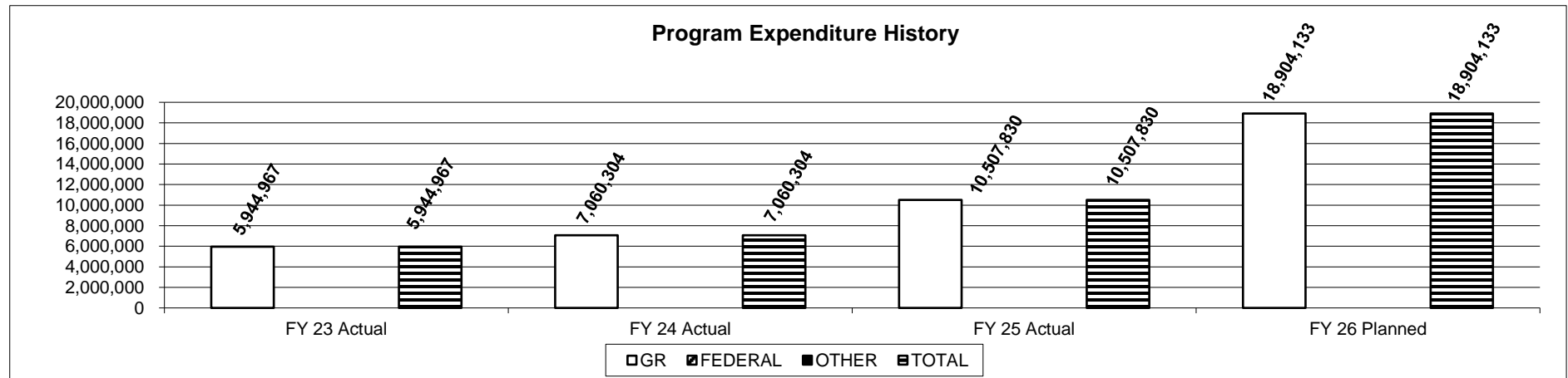
Department	Corrections	09.040, 09.055, 09.075, 09.080,
Program Name	Community Supervision Centers	AB Section(s): 09.220,09.250
Program is found in the following core budget(s): Community Supervision Centers, Telecommunications, Fuel & Utilities, Maintenance & Repair, Overtime, and P&P Staff		

2d. Provide a measure(s) of the program's efficiency.



This measure calculates the result at 180 days following successful program completion.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



PROGRAM DESCRIPTION	
Department	Corrections
Program Name	Community Supervision Centers
AB Section(s): 09.040, 09.055, 09.075, 09.080, 09.220,09.250	
Program is found in the following core budget(s): Community Supervision Centers, Telecommunications, Fuel & Utilities, Maintenance & Repair, Overtime, and P&P Staff	
<p>4. What are the sources of the "Other " funds? N/A</p> <p>5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.) Chapter 217.705 RSMo.</p> <p>6. Are there federal matching requirements? If yes, please explain. No.</p> <p>7. Is this a federally mandated program? If yes, please explain. No.</p>	

PROGRAM DESCRIPTION

Department Corrections	AB Section(s): 9.255
Program Name Parole Board Operations	
Program is found in the following core budget(s): Parole Board	

1a. What strategic priority does this program address?

Improving Lives for Safer Communities by Reducing Risk & Recidivism

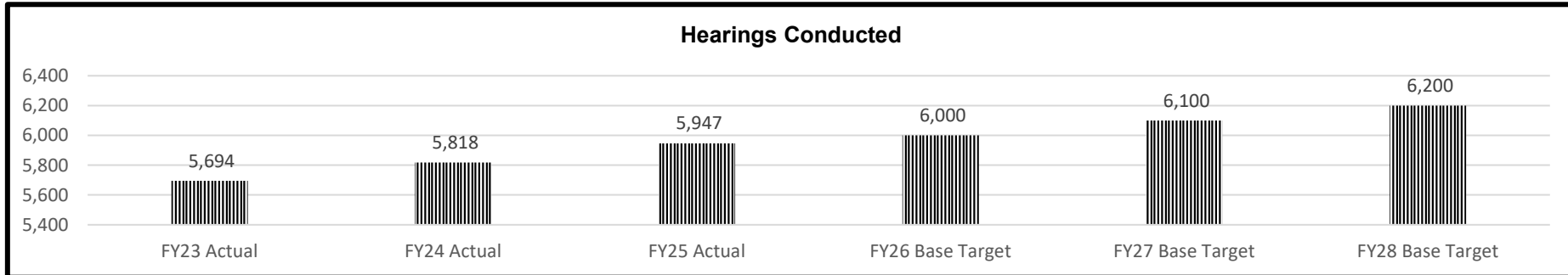
1b. What does this program do?

The Parole Board is responsible for determining whether a person confined in an adult correctional institution shall receive parole and to set the condition of supervision for persons released to parole and conditional release. The Parole Board provides for the professional assessment and release of offenders by using appropriate treatment, sanctions and controls, with the primary consideration being the promotion of public safety. When necessary, the Parole Board may return and revoke parole and conditional release violators.

The Parole Board conducts approximately 640 parole consideration/hearings per month. Other duties of the Parole Board include making recommendations to the Governor regarding Executive Clemency applications, conducting conditional release extension hearings, and revocation hearings.

The Parole Board consists of seven members who are appointed by the Governor. Approximately 27 staff, including Parole Analysts and clerical, support the Parole Board.

2a. Provide an activity measure(s) for the program.



The Board has revised procedures to better align with evidence based practices. There has been a slight increase in prison population over the past year, which could slightly increase required hearings.

PROGRAM DESCRIPTION

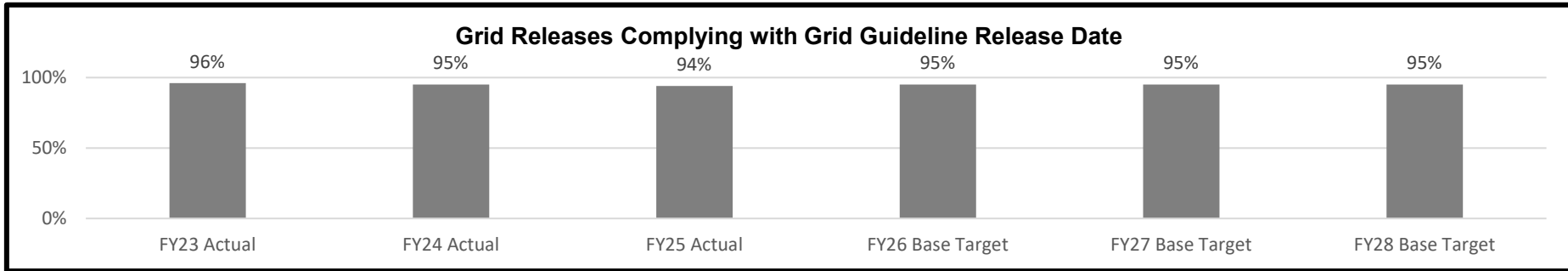
Department Corrections

AB Section(s): 9.255

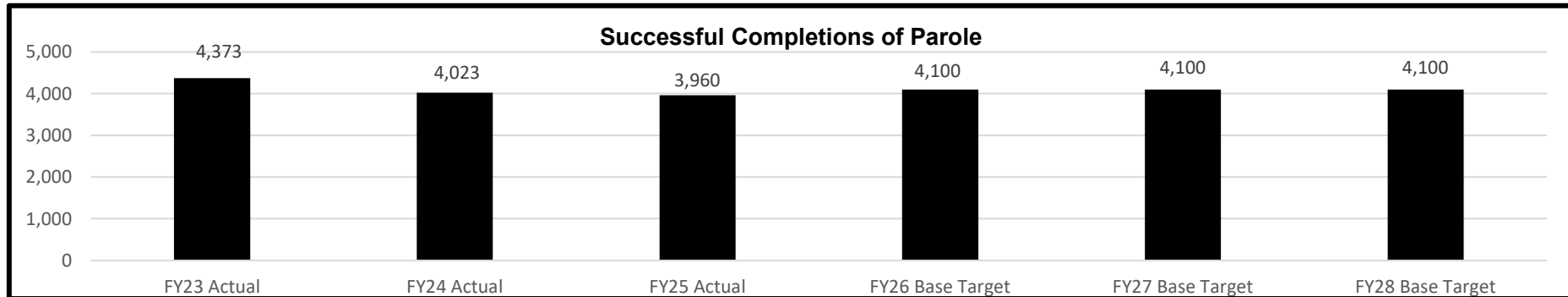
Program Name Parole Board Operations

Program is found in the following core budget(s): Parole Board

2b. Provide a measure(s) of the program's quality.



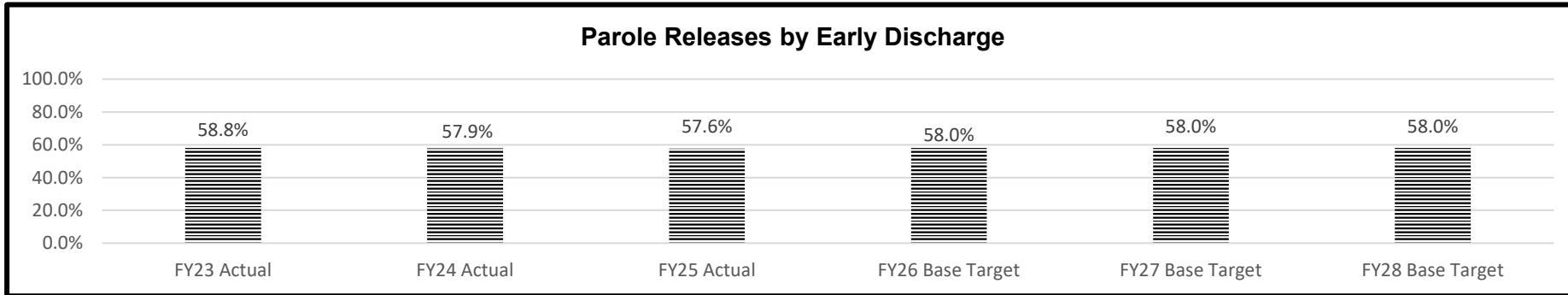
2c. Provide a measure(s) of the program's impact.



PROGRAM DESCRIPTION

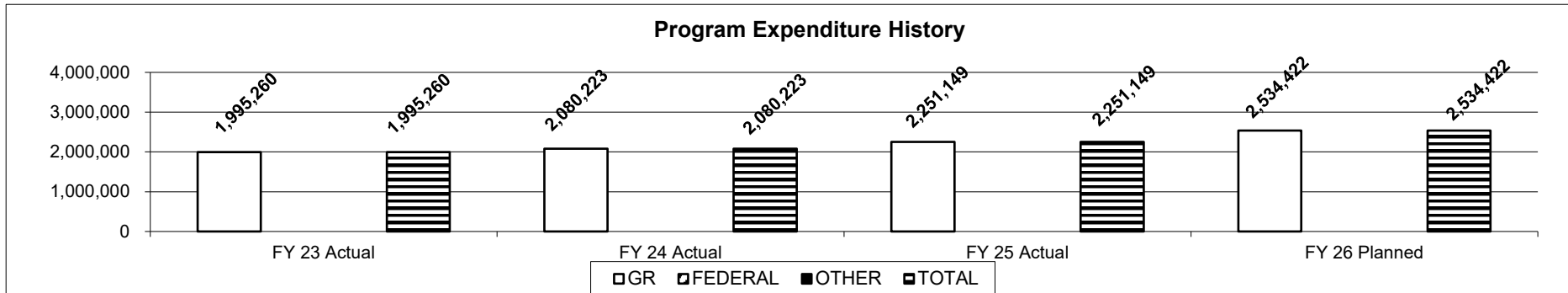
Department Corrections **AB Section(s):** 9.255
Program Name Parole Board Operations
Program is found in the following core budget(s): Parole Board

2d. Provide a measure(s) of the program's efficiency.



Parole discharges were classified as early discharges if offenders were discharged according to the conditions of Earned Compliance Credit legislation or a decision by the Board to discharge an offender more than 15 days prior to her or his maximum discharge date.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. *(Note: Amounts do not include fringe)*



4. What are the sources of the "Other " funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 217

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department	Corrections	HB Section(s): 9.260
Program Name	Costs in Criminal Cases	
Program is found in the following core budget(s):	Reimbursement to Counties, Certificates of Delivery, Extraditions, and Arrearages	

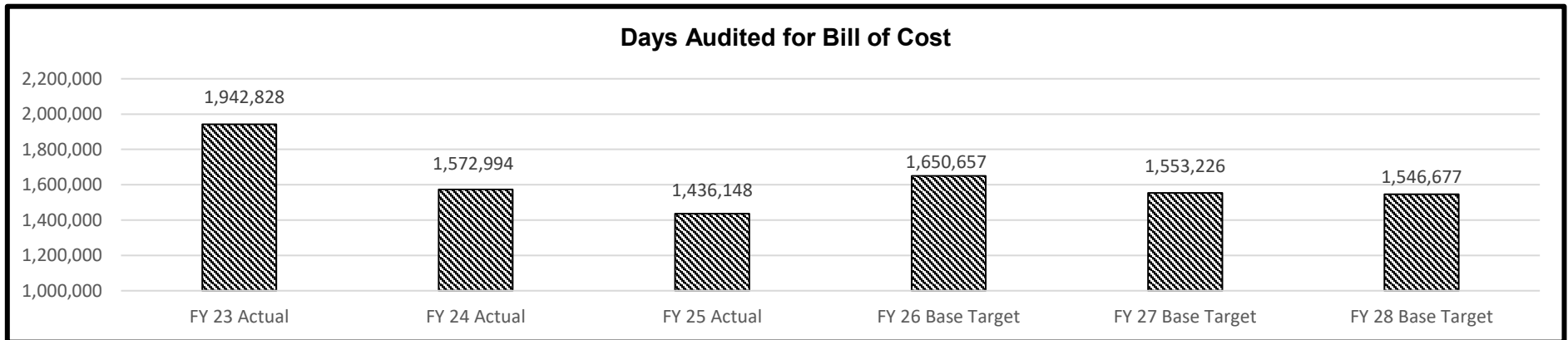
1a. What strategic priority does this program address?

N/A

1b. What does this program do?

Counties and the City of St. Louis are reimbursed for certain costs incurred in the prosecution and incarceration of indigent defendants in criminal cases. Also, counties or county sheriff's offices are paid for costs of transporting prisoners and the costs of serving extradition warrants. The Department of Corrections receives county cost and extradition documentation, audits the documentation, and then prepares and remits the payments to the counties. As of July 1, 2024, the department is reimbursing at the rate of \$24.95 per offender per day.

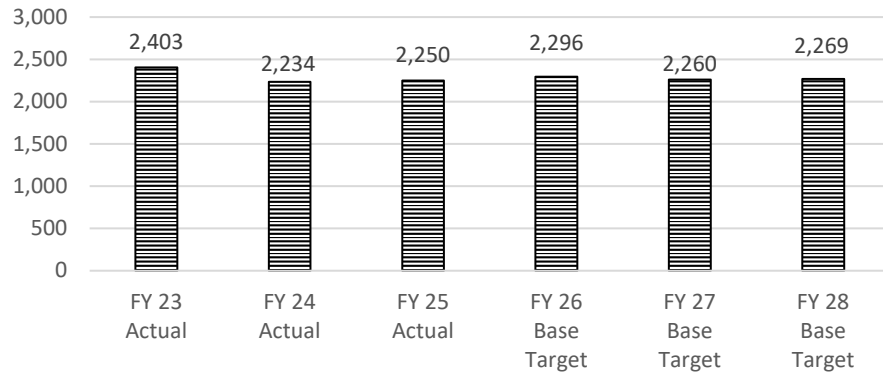
2a. Provide an activity measure(s) for the program.



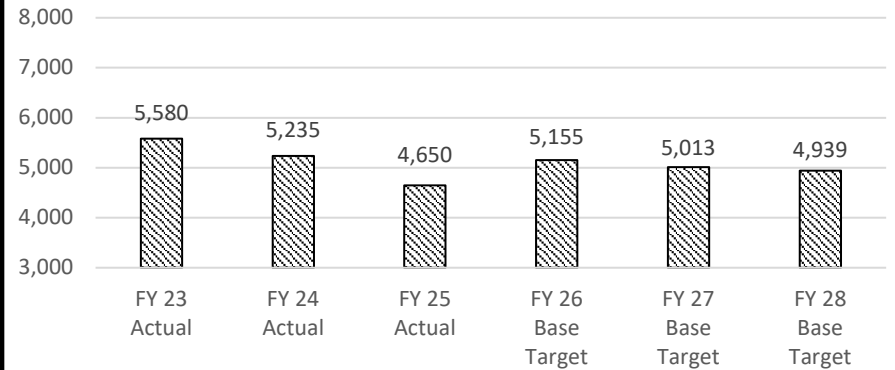
PROGRAM DESCRIPTION

Department Corrections	HB Section(s): 9.260
Program Name Costs in Criminal Cases	
Program is found in the following core budget(s): Reimbursement to Counties, Certificates of Delivery, Extraditions, and Arrearages	

Extraditions Audited

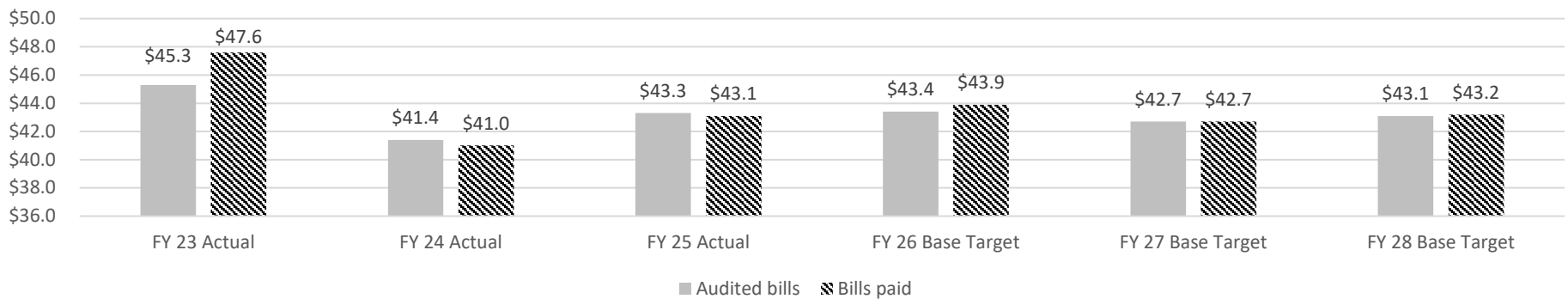


Trips Audited



2b. Provide a measure(s) of the program's quality.

Audited Bills Submitted vs Amount Paid (In Millions of Dollars)



PROGRAM DESCRIPTION

Department Corrections **HB Section(s):** 9.260

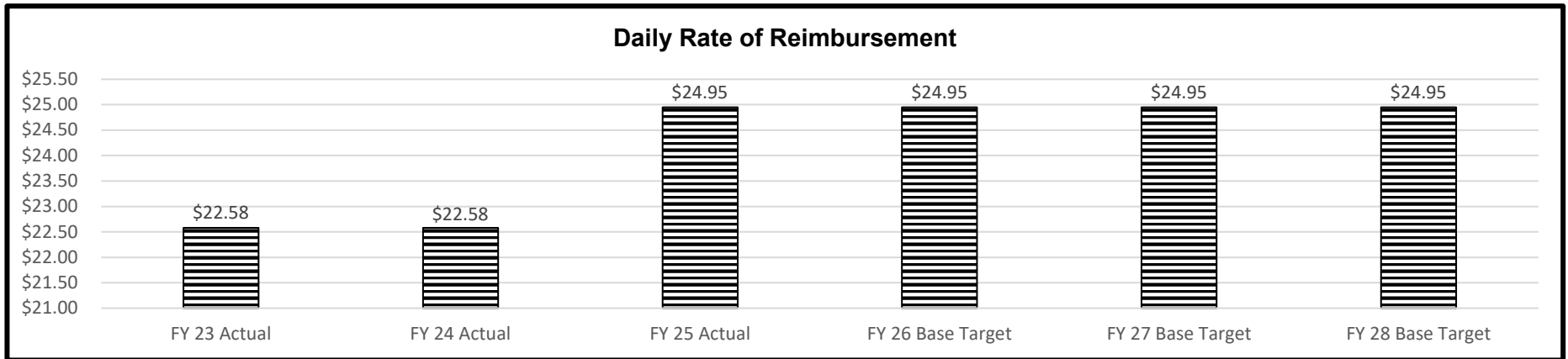
Program Name Costs in Criminal Cases

Program is found in the following core budget(s): Reimbursement to Counties, Certificates of Delivery, Extraditions, and Arrearages

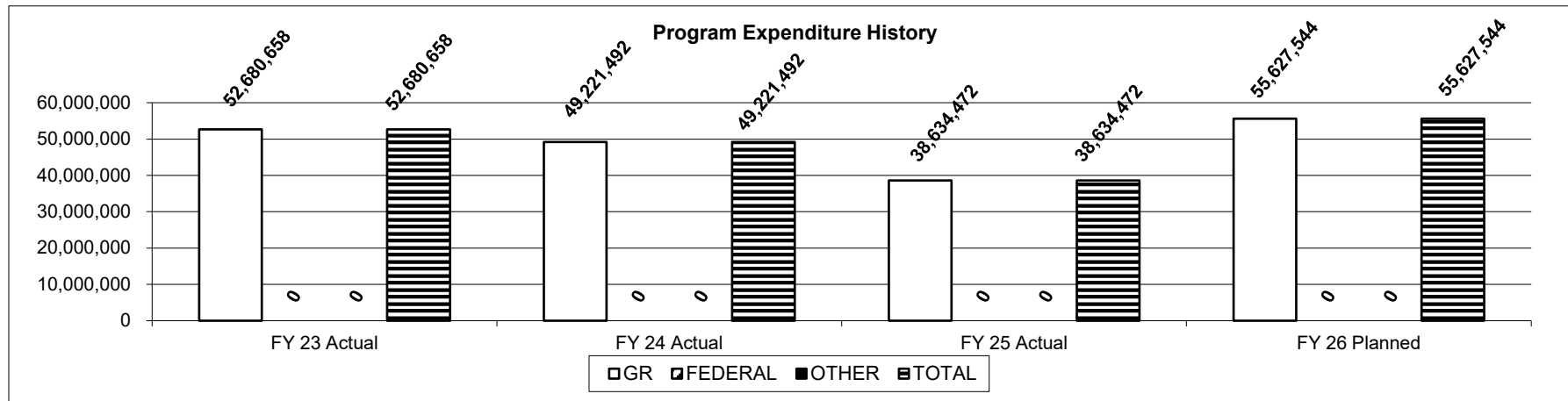
2c. Provide a measure(s) of the program's impact.

N/A

2d. Provide a measure(s) of the program's efficiency.



3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



PROGRAM DESCRIPTION	
Department	Corrections HB Section(s): <u>9.260</u>
Program Name	Costs in Criminal Cases
Program is found in the following core budget(s):	Reimbursement to Counties, Certificates of Delivery, Extraditions, and Arrearages
<p>4. What are the sources of the "Other " funds? N/A</p> <p>5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.) RSMo. Chapter 550 (Payment of Court costs); 550.320 (costs of incarceration to counties); 57.290 (transportation); 548 (extradition)</p> <p>6. Are there federal matching requirements? If yes, please explain. No.</p> <p>7. Is this a federally mandated program? If yes, please explain. No.</p>	

PROGRAM DESCRIPTION

Department Corrections

AB Section(s): Various

Program Name Canteen

Program is found in the following core budget(s): Canteen and Various Institutions

1a. What strategic priority does this program address?

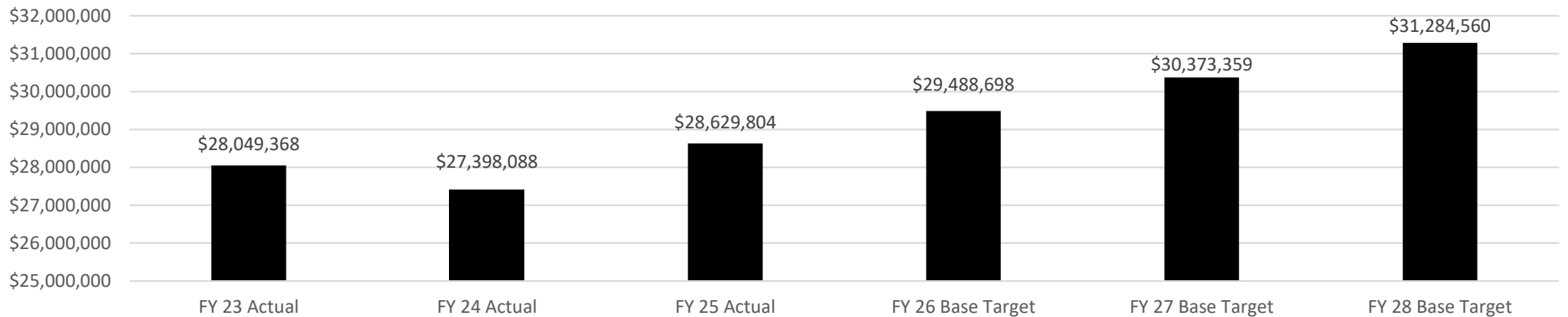
Building a Safer Work Environment, and Reducing Risk and Recidivism

1b. What does this program do?

The canteen fund is for the operation of department institutional canteens, which are authorized to sell groceries, household, health and beauty supplies, clothing and shoes, clear case electronics, and other miscellaneous items to inmates at the lowest practical price for offender use and benefit. Per Section 217.195, RSMo, income generated from this fund can be expended solely to improve offender recreational, religious, reentry, or educational services, and for canteen cash flow and operating expenses and equipment from Inmate Canteen Fund (0405). Providing these services reduces risk and recidivism by offering desired items for purchase by offenders, which increases their quality of life while incarcerated. The utilization of income for recreational, religious, reentry, or educational services also reduces risk by providing services which offer a positive focus for offenders during their incarceration.

2a. Provide an activity measure(s) for the program.

Inmate Canteen Fund Revenue



PROGRAM DESCRIPTION

Department Corrections

AB Section(s): Various

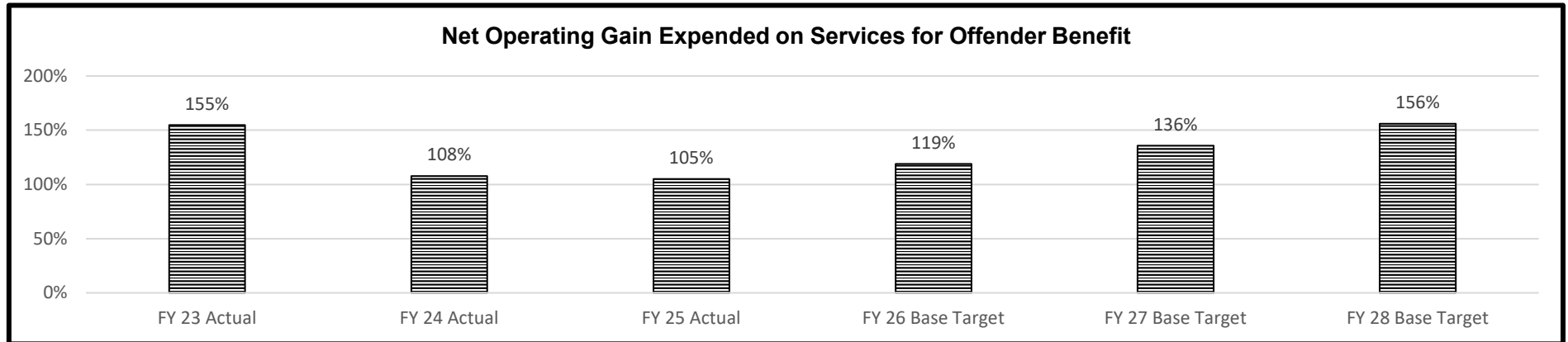
Program Name Canteen

Program is found in the following core budget(s): Canteen and Various Institutions

2b. Provide a measure(s) of the program's quality.

Product Returns as a Percentage of Sales						
	FY 23 Actual	FY 24 Actual	FY25 Actual	FY26 Base Target	FY27 Base Target	FY28 Base Target
Returns	\$37,611	\$47,150	\$31,915	\$31,277	\$30,652	\$30,038
Sales	\$28,049,368	\$25,828,347	\$27,001,001	\$27,811,031	\$28,645,362	\$29,504,723
%	0.13%	0.18%	0.12%	0.11%	0.11%	0.10%

2c. Provide a measure(s) of the program's impact.



Net operating gain is total revenue minus cost of goods sold minus canteen operating expenses.

PROGRAM DESCRIPTION

Department Corrections

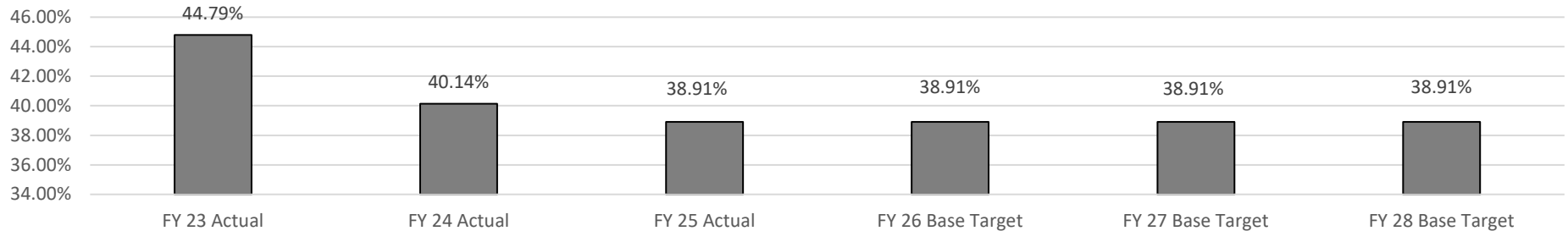
AB Section(s): Various

Program Name Canteen

Program is found in the following core budget(s): Canteen and Various Institutions

2d. Provide a measure(s) of the program's efficiency.

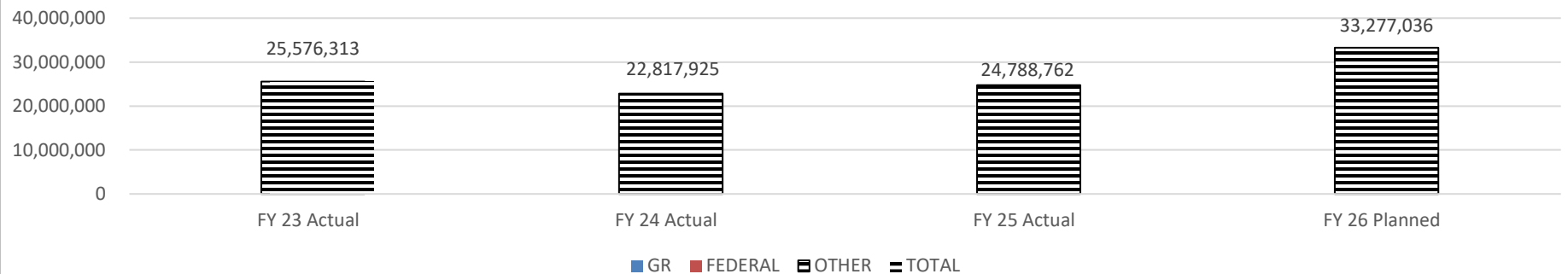
Gross Margin Covering Canteen Operating Expenses



Gross margin is total revenue minus cost of goods sold.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe)

Program Expenditure History



The Canteen Fund came into the state budget in FY19.

PROGRAM DESCRIPTION	
Department Corrections	AB Section(s): Various
Program Name Canteen	
Program is found in the following core budget(s): Canteen and Various Institutions	
4. What are the sources of the "Other " funds? Inmate Canteen Fund (0405)	
5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.) Chapter 217, RSMo.	
6. Are there federal matching requirements? If yes, please explain. No.	
7. Is this a federally mandated program? If yes, please explain. No.	

PROGRAM DESCRIPTION

Department Corrections

AB Section(s): 9.016

Program Name Pre and Post Conviction Electronic Monitoring

Program is found in the following core budget(s): Pre and Post Conviction Electronic Monitoring

1a. What strategic priority does this program address?

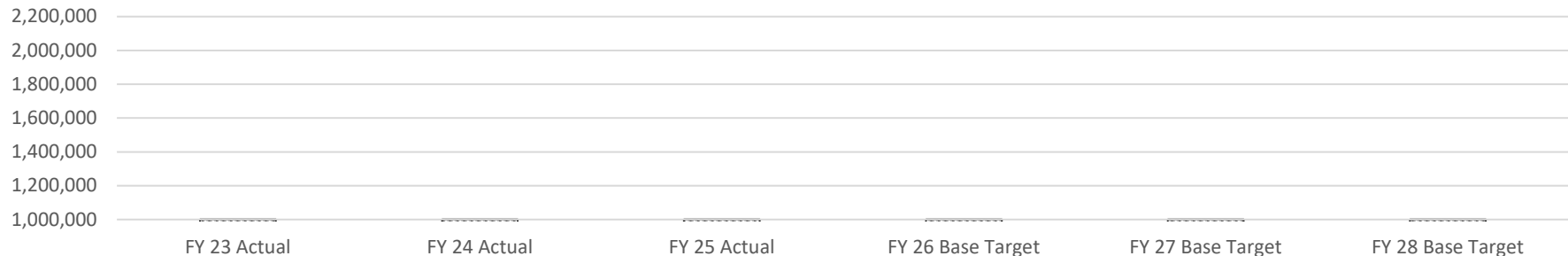
Engaging with Stakeholders

1b. What does this program do?

This electronic monitoring program monitors individuals subject to pre-conviction or post-conviction utilizing a check-in system that the supervising agency or circuit court can access through a secure web-based platform. The program establishes exclusion zones and compliance levels through the platform and generates reports with relevant information for individuals monitored through an industry standard end to end encryption and redundant back-up for data. This was established under the Office of Administration in FY25 and transferred to the Department of Corrections beginning in FY26.

2a. Provide an activity measure(s) for the program.

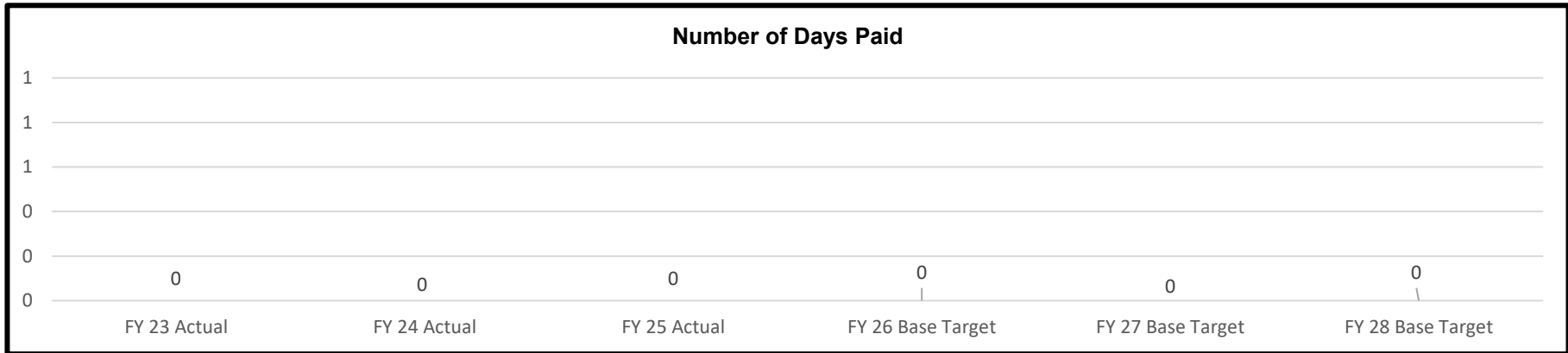
Number of Participating Circuit Courts



*Pre and Post Conviction electronic monitoring was transferred from OA to DOC beginning FY26. This is a new measure.

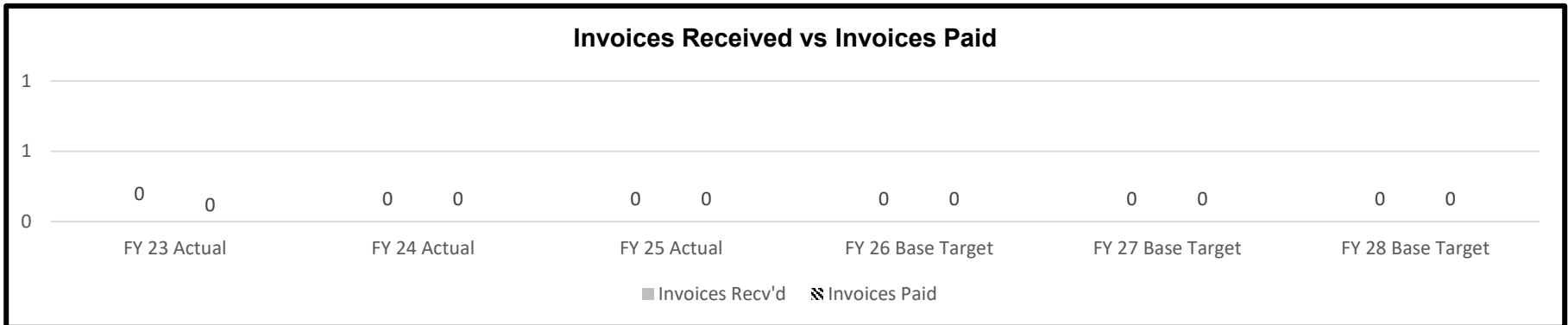
PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 9.016
Program Name Pre and Post Conviction Electronic Monitoring
Program is found in the following core budget(s): Pre and Post Conviction Electronic Monitoring



*Pre and Post Conviction electronic monitoring was transferred from OA to DOC beginning FY26. This is a new measure.

2b. Provide a measure(s) of the program's quality.



*Pre and Post Conviction electronic monitoring was transferred from OA to DOC beginning FY26. This is a new measure.

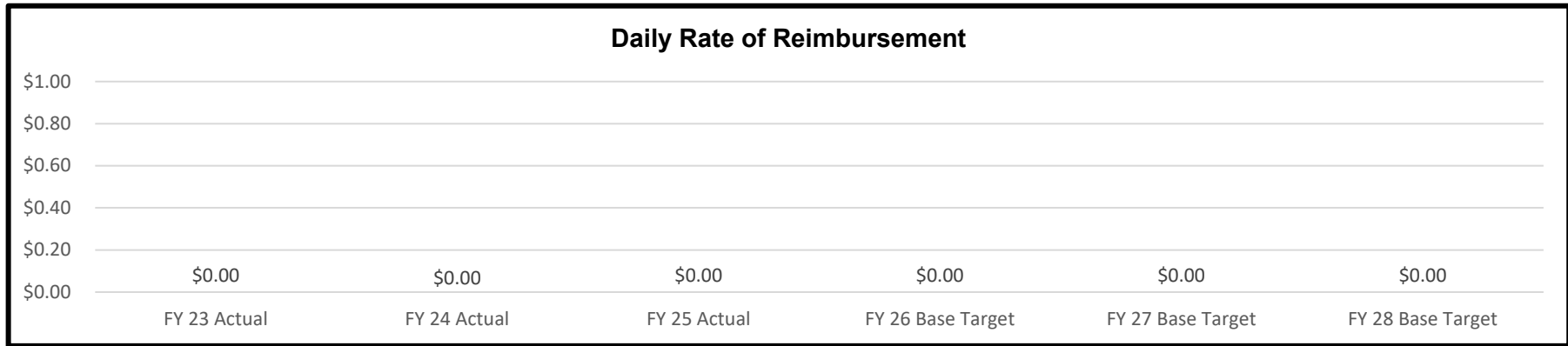
PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 9.016
Program Name Pre and Post Conviction Electronic Monitoring
Program is found in the following core budget(s): Pre and Post Conviction Electronic Monitoring

2c. Provide a measure(s) of the program's impact.

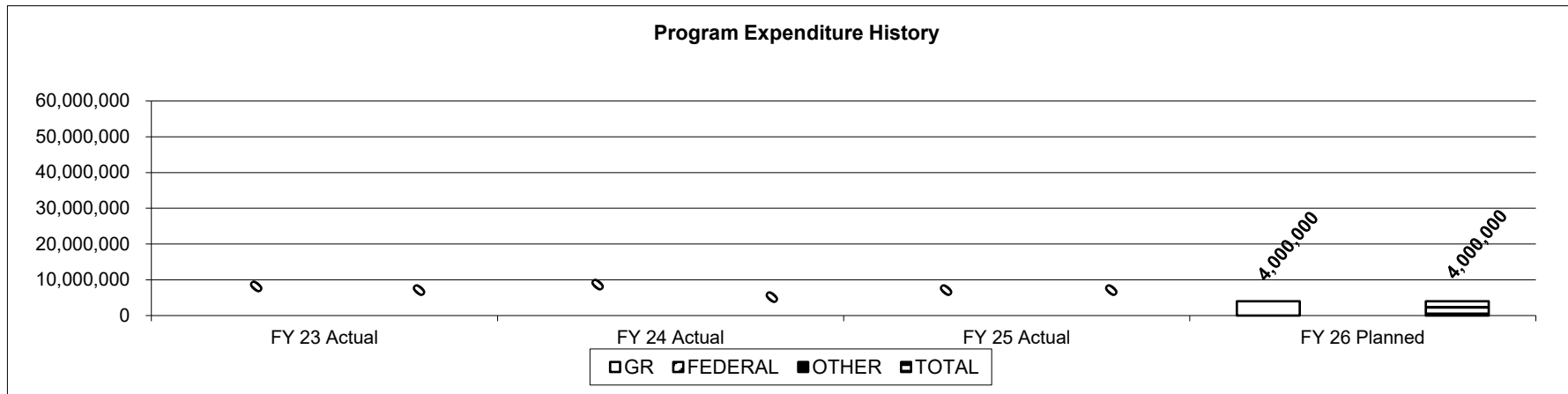
N/A

2d. Provide a measure(s) of the program's efficiency.



*Pre and Post Conviction electronic monitoring was transferred from OA to DOC beginning FY26. This is a new measure.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



PROGRAM DESCRIPTION

Department Corrections

AB Section(s): 9.016

Program Name Pre and Post Conviction Electronic Monitoring

Program is found in the following core budget(s): Pre and Post Conviction Electronic Monitoring

4. What are the sources of the "Other " funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 217 RSMo

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.

PROGRAM DESCRIPTION

Department Corrections

AB Section(s): 09.270

Program Name Offender Communications

Program is found in the following core budget(s): Offender Communications Monitoring

1a. What strategic priority does this program address?

Building a Safer Work Environment

1b. What does this program do?

The department provides offender communication services (telephone calls, video visits, tablet services, etc.) via contracts with private providers. Offender telephone calls are important to maintain communication between Missouri citizens and their incarcerated family and friends. Maintaining positive relationships is essential for successful re-entry into the community. However, in the Corrections environment, these calls can compromise the overall safety and security of our prisons and the community when they are used for criminal activity. The overwhelming majority of all offender related investigations include the use of several safety and security products and services, such as:

- Telephone Call and Video Visit Recordings and Storage
- Telephone Call and Video Visit Monitoring
- Voice Biometrics
- Call Transcription
- Call Translation
- Contraband Cell Phones
- Canine Detection

These safety and security products are used to uncover a complex drug trafficking network that involve offenders, security threat groups, and civilians.

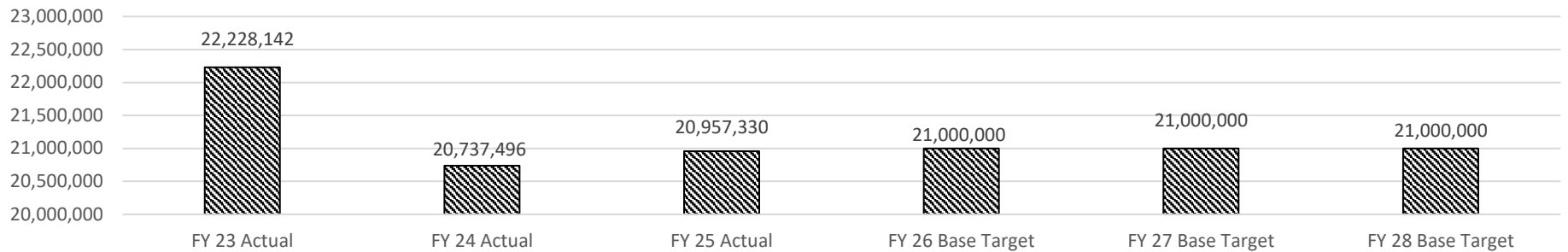
The request for funding to procure these additional safety and security services was requested and approved by the General Assembly in the FY2026 budget.

PROGRAM DESCRIPTION

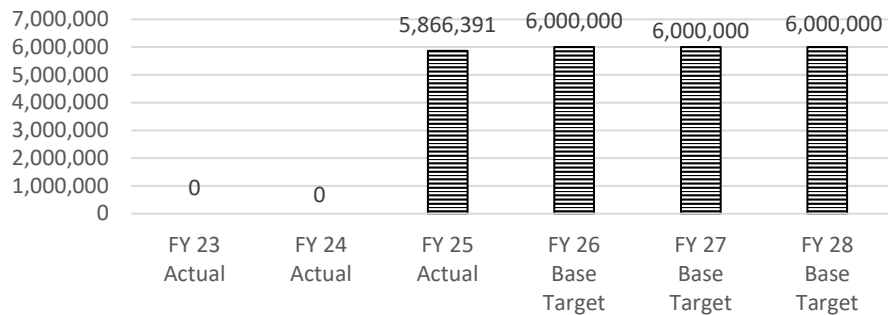
Department Corrections
Program Name Offender Communications
Program is found in the following core budget(s): Offender Communications Monitoring
2a. Provide an activity measure(s) for the program.

AB Section(s): 09.270

Number of Offender Call Completions

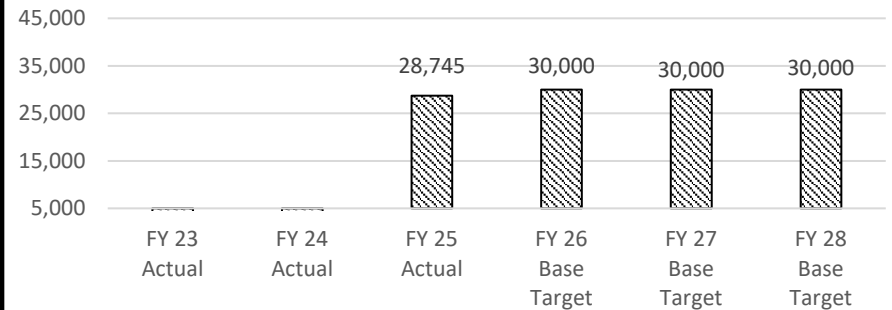


Number of E-Messages



New Measure. No data prior to FY25.

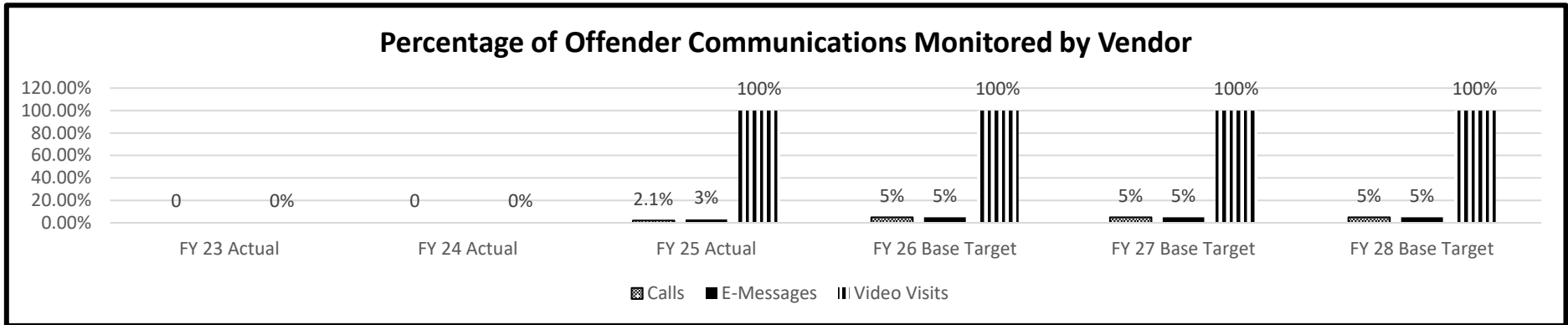
Number of Completed Video Visits



New Measure. No data prior to FY25.

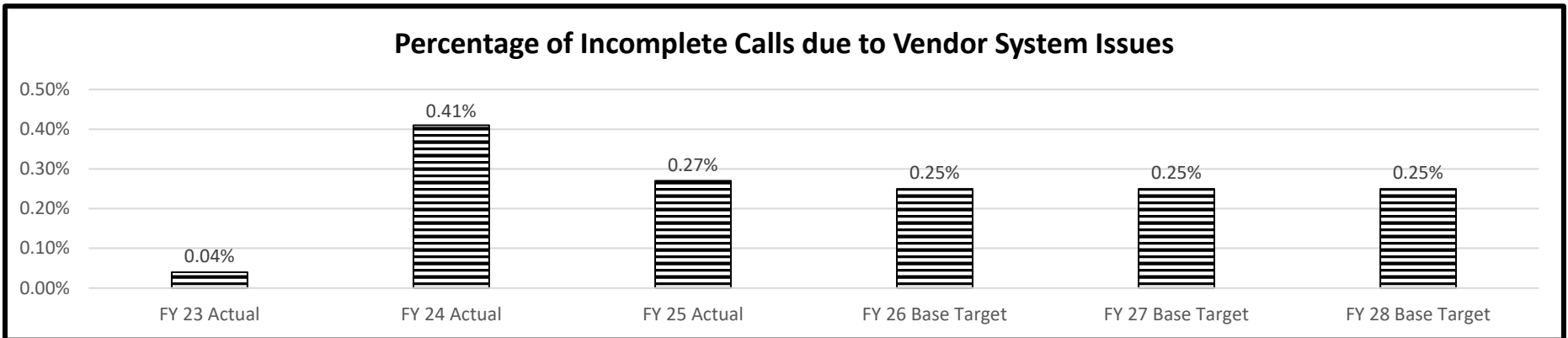
PROGRAM DESCRIPTION

Department Corrections **AB Section(s):** 09.270
Program Name Offender Communications
Program is found in the following core budget(s): Offender Communications Monitoring
2b. Provide a measure(s) of the program's quality.



2c. Provide a measure(s) of the program's impact.
 N/A

2d. Provide a measure(s) of the program's efficiency.



PROGRAM DESCRIPTION

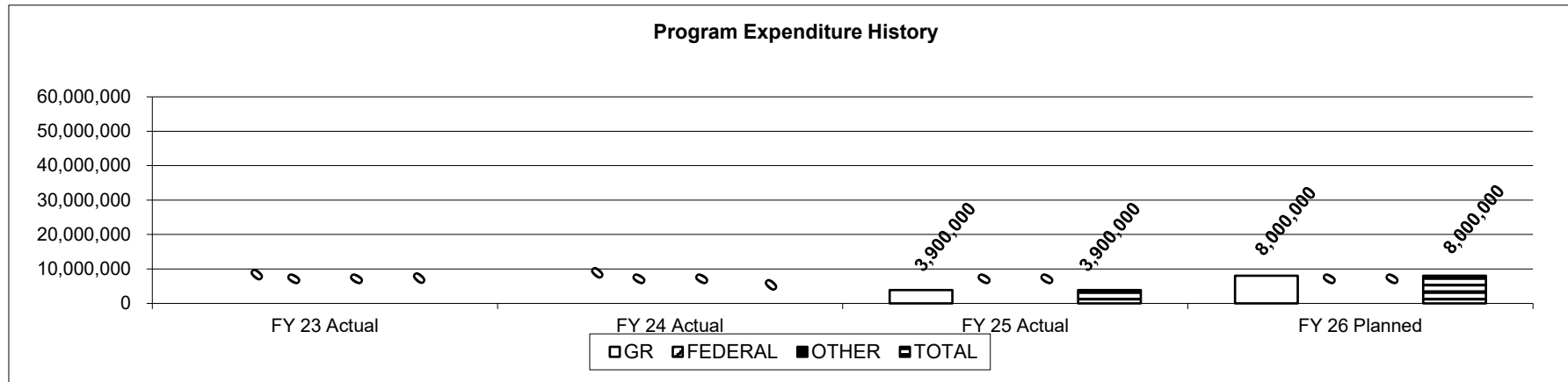
Department Corrections

AB Section(s): 09.270

Program Name Offender Communications

Program is found in the following core budget(s): Offender Communications Monitoring

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Chapter 217 RSMo

6. Are there federal matching requirements? If yes, please explain.

No.

7. Is this a federally mandated program? If yes, please explain.

No.