PROGRAM DESCRIPTION			
Department: Economic Development	HB Section(s):	7.015	
Program Name: Business and Community Solutions	_		
Program is found in the following core budget(s): Business and Community Solutions			

1a. What strategic priority does this program address?

Laser Focused, Data Driven, Customer Centric, Regionally Targeted, One Team

1b. What does this program do?

- The Division administers the State's core economic development programs designed to address business and community economic development opportunities and challenges.
- Community Development programs enable nonprofit entities to create public/private partnerships to address the needs of underserved
 Missouri citizens. Program benefits largely consist of tax credits used to leverage private investment. Eligible uses of program benefits
 include workforce training, youth development, physical revitalization, crime prevention, and academic support for underserved communities
 and populations across the State.
- Redevelopment programs incentivize private investment to revitalize underutilized sites and buildings, resulting in stronger communities. Program benefits largely consist of tax credits used to leverage private investment. Program benefits may be available for the cleanup and revitalization of a community facility/infrastructure or redevelopment of historic buildings.
- Business Development programs incentivize business expansion, recruitment, and retention within the State. Program benefits largely consist
 of retained withholding taxes or tax credits for jobs created or retained. Program benefits may be available for businesses that create new
 jobs with average wages of at least 80% of the applicable county average wage and, in some cases, make substantial new capital investment
 within the State.
- The Division also provides the administration for the following programs (full descriptions may be found on the Program Description Forms):

FY2019

Actual

- Community Development Block Grants
- Missouri Technology Corporation (MTC)
- Missouri Community Service Commission (MCSC)

2a. Provide an activity measure(s) for the program.

 FY2021
 FY2022
 FY2023
 FY2024

 Projected
 Actual
 Projected
 Projected
 Projected

 14*
 140
 139
 139
 140

Community Development Projects

Number of Projects Authorized	128	69	14*	140	139	139	140
Amount of Incentives Authorized	\$21.9M	\$13.6M	\$2M	\$18.88M	\$23.7M	\$23.7M	\$22M
Number of Tax Credit Certificates Issued*	3,768	2,986	2,109	2,020	4,405	4,405	3,800
Amount of Incentives Issued	\$16.7M	\$14M	\$14.7M	\$11.19M	\$20M	\$20M	\$17M

FY2020

Actual

Note 1: Community Development projects represent 6 programs, the largest of which are Neighborhood Assistance and Youth Opportunities. Note 2: *Due to budget concerns, DED had not authorized tax credits for those programs. Instead, DED utilized CARES Act funding for COVID-related expenses for non-profits.

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2a. Provide an activity measure(s) for the program. (continued)

Redevelopment Projects

	FY2019	FY2020	FY	2021	FY2022	FY2023	FY2024
	Actual	Actual	Projected	Actual	Projected	Projected	Projected
Number of Projects Authorized	311	369	317	356	317	317	345
Amount of Incentives Authorized	\$157.8M	\$151M	\$177.8M	\$117.8M	\$177.8M	\$177.8M	\$142.2M
Number of Tax Credit Certificates Issued*	357	281	277	325	277	277	321
Amount of Incentives Issued	\$116M	\$128.4M	\$91.2M	\$130.2M	\$91.2M	\$91.2M	\$124.8M

Business Development Projects

	FY2019	FY2020	FY	2021	FY2022	FY2023	FY2024
	Actual	Actual	Projected	Actual	Projected	Projected	Projected
Number of Projects Authorized	101	116	150	109	150	150	150
Amount of Incentives Authorized	\$105M	\$153.8M	\$189.7M	\$229.6M	\$189.3M	\$189M	\$189M
Number of Tax Credit Certificates Issued*	154	103	155	123	187	183	183
Amount of Incentives Issued	\$152M	\$190M	\$212.5M	\$175.2M	\$210M	\$220M	\$220M

- Note 1: Redevelopment Projects represent 3 programs, the largest of which are Historic Preservation and Neighborhood Preservation.
- Note 2: Business Development projects represent 5 programs, the largest of which is Missouri Works.
- Note 3: Community Development and Redevelopment projections are based on FY2019-FY2021 averages. Business Development projections are based on known information and history. There is a cap on most programs and numbers will fluctuate based on the type of projects that apply.

*This number includes every certificate issued, which could mean the same company or organization is issued multiple certificates in a given year.

2b. Provide a measure(s) of the program's quality.

	FY2019	FY2020	FY	2021	FY2022	FY2023	FY2024
	Actual	Actual	Projected	Actual	Projected	Projected	Projected
Customer Service Experience	88%	86%	92%	88%	94%	95%	95%

Note 1: Percentage of customers who rated their experience as "very" or "somewhat" positive.

Note 2: FY2021 results based on September 2021 survey that included 200 respondents.

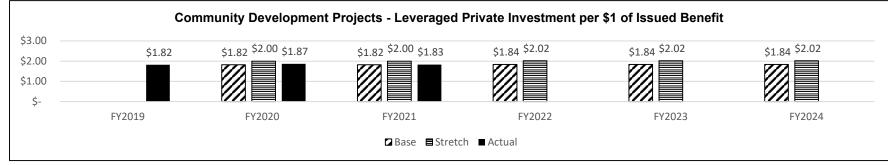
PROGRAM DESCRIPTION

Department: Economic Development HB Section(s): 7.015

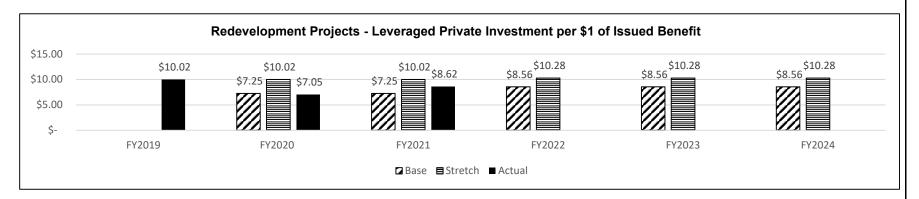
Program Name: Business and Community Solutions

Program is found in the following core budget(s): Business and Community Solutions

2c. Provide a measure(s) of the program's impact.



- Note 1: Amount of Actual Private Investment compared to \$1 of benefits issued for Community Development projects.
- Note 2: For FY2022, the Base target is calculated on a FY2019-FY2021 average and the Stretch is a 10% increase.
- Note 3: This measure has been refined; therefore, projected data for FY2019 is not available.



- Note 1: Amount of Actual Private Investment compared to \$1 of benefits issued for all Redevelopment projects.
- Note 2: For FY2022, the Base target is calculated on the FY2019-FY2021 actual average. Stretch target is calculated as base plus 20%.
- Note 3: This measure has been refined; therefore, projected data for FY2019 is not available.

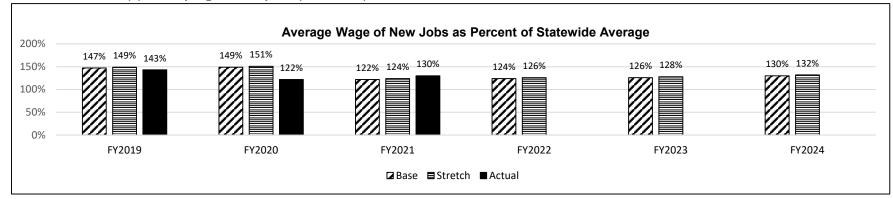
PROGRAM DESCRIPTION

Department: Economic Development HB Section(s): 7.015

Program Name: Business and Community Solutions

Program is found in the following core budget(s): Business and Community Solutions

2c. Provide a measure(s) of the program's impact. (continued)

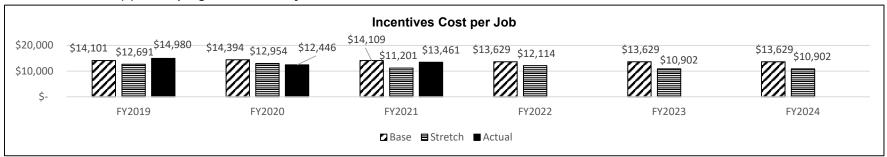


Note 1: Average wages paid to actual new jobs for which we have average wage data as a percent of the statewide average wage for Business Development programs.

Note 2: The Base target is calculated as the lowest of the 3 years of data, then increasing by 2% each year, and the Stretch target is calculated as the base plus 2% each year.

Note 3: Statewide Average Wage for FY2019=\$47,806, FY2020=\$49,586

2d. Provide a measure(s) of the program's efficiency.

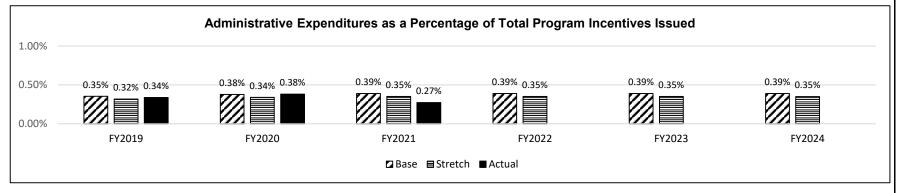


Note 1: This is a shared measure with Regional Engagement team. Measure is calculated by dividing proposed economic incentives by the committed number of jobs to be created or retained.

Note 2: Base targets for FY2022-FY2024 are based on the averages of FY2019-FY2021 actuals. Stretch targets assume a 10% decrease in the state's incentives cost per job over the previous year then stays consistent after FY2023.

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2d. Provide a measure(s) of the program's efficiency. (continued)

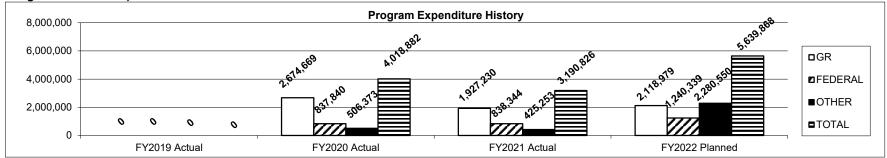


Note: Administrative costs as compared to Total Incentives Issued in Finance Programs. This number does not include any costs for services provided by other DED divisions that contribute resources to the team.

Note 2: Base targets for FY2022-FY2024 are based on the averages of FY2019-FY2021 actuals. .33% is a very low cost to issued ratio; therefore, it was assumed that the base would remain the same. The Stretch goal was decreased by 10%.

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3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



Planned expenditures for GR reflects 3% Governor's Reserve.

4. What are the sources of the "Other " funds?

Administrative Revolving Fund (0547), International Promotions Revolving Fund (0567), State Supplemental Downtown Development Fund (0766), and Economic Development Advancement Fund (0783)

- 5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.) Section 620.010, RSMo. establishes the Department of Economic Development and its divisions.
- 6. Are there federal matching requirements? If yes, please explain.

No

7. Is this a federally mandated program? If yes, please explain.

No